

FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY OCTOBER 2 1992

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US report attacks Bank of England role in BCCI affair



The Bank of England was yesterday accused in a US Senate report of "wholly inadequate" regulation of the Bank of Credit and Commerce International and of withholding information about BCCI's frauds for 18 months before it ordered the bank to be closed.

Massachusetts Senator John Kerry, above, and Senator Hank Brown of Colorado, who led a four-year investigation into the BCCI affair, said the Bank of England "colluded in the suppression of the true facts concerning BCCI's financial status and its involvement in fraud". Page 18; Background and details, Page 9.

Boost sought for lira: The Italian government said it had begun discussions with its EC partners on a special stand-by loan to boost the lira and sustain confidence in a planned early return to the European Monetary System. Page 18.

Iran loans case halts: A US judge halted hearings against Christopher Drogoul, former Atlanta branch head of Italy's Banca Nazionale del Lavoro, and said he would order a full-scale trial. The bank made more than \$50m of illegal loans to Iran. Page 8.

Indian securities scandal: Standard Chartered Bank admitted it knew its Indian banking operations could be infringing regulations 18 months before a wide-ranging securities scandal erupted in India in May this year. Page 18; Background, Page 6.

Westpac directors quit: Sir Eric Neal, chairman of Westpac Banking Corporation, Australia's biggest bank, resigned with four long-serving directors in the face of criticism from the markets and financial institutions. They accepted responsibility for heavy losses and bad debts. Background, Page 22; Observer, Page 17.

British Airways: has had to delay its \$750m purchase of a 44 per cent stake in USAir, sixth-largest US carrier because of uncertainty over the outcome and consequences of the US presidential election. Page 18.

EC and US split on subsidies: The European Community refused to accept binding arbitration in its subsidised subsidy row with the US, prompting a crisis of confidence in the GATT trading system. Page 4.

Bosnian children's toll: Nearly 1,500 children have been killed and 8,500 are missing in the six-month war in Bosnia, say Bosnian officials. Page 2.

Pugeot, French carmaker which also includes Citroën, managed a 2.2 per cent first-half rise in net profits to FF2.22bn (\$480m) and warned that the outlook for the rest of the year was gloomy.

Lift for Japan's banks: A stronger yen and higher stock prices pushed Japan's leading banks above an 8 per cent capital-to-assets ratio at the close of the first half. Page 19.

Angola's peace: President Jose Eduardo dos Santos and his ruling MPLA party established a substantial lead in Angola's first democratic elections based on early provisional results. Praise for Angola, Page 3.

Express crash: The Istanbul-Munich express and a freight train crashed head-on near Lyubimets station, 156 miles south-east of Sofia. At least seven people were feared killed.

No-confidence vote: Ukraine's parliament voted 285-6 in favour of a no-confidence motion which, under the constitution, forces the government of the former Soviet republic to resign.

Air France: French state-owned carrier, announced a further 1,500 job cuts to take effect next year and worse-than-expected first-half losses of FF1.8bn (\$410m). Page 19.

Water shares dip: UK water company shares dropped sharply after Ofwat, the water industry regulator, decided to seek a 2 per cent cut in 1993-94 water charges from 19 companies. Page 12; Lex, Page 16.

Dutch Master may fetch \$6.5m: One of the masterpieces of the "golden age" of Dutch painting, The Courtyard of a House in Delft by Pieter de Hooch, is expected to fetch up to \$6.5m when it is auctioned at Christie's in London.

STOCK MARKET INDICES			STERLING	
FT-SE 100	2,572.3	(+15.3)	New York Interbank	\$ 1.738
Yield	4.67		London	\$ 1.738
FT-SE Eurotrack 100	1,906.01	(+2.57)	DM	2.475 (2.5175)
FT-Air Share	1,213.85	(+0.86)	FF	8.385 (8.52)
Nikkei	17,289.91	(-25.17)	Sfr	2.1825 (2.2)
New York S&P 500	2,567.08	(-4.70)	Y	288.5 (213.75)
Dow Jones Ind Ave	2,567.08	(-4.70)	£ Index	82.7 (83.7)
S&P Composite	2,567.08	(-4.69)		
US LUNCHTIME RATES				
Federal Funds	3 1/4			
3-mo Treas Bill	2.69 1/2			
Long Bond	7.58 1/2			
DOLLAR				
New York Interbank	DM 1.4227			
FF	4.6125			
Sfr	1.2435			
Y	119.78			
London	DM 1.4225	(1.4135)		
FF	4.6175	(4.6225)		
Sfr	1.245	(1.2365)		
Y	120	(119.95)		
£ Index	88.3	(88.1)		
LONDON OIL				
Brut 15-day (Nov)	\$29.45	(+0.15)		
Gold				
New York Comex	\$347.5	(347.5)		
London	\$348.25	(348.85)		
Yield	4.67			
FT-SE Eurotrack 100	1,906.01	(+2.57)		
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NEWS: EUROPE

Figures of casualties from Bosnian fighting likely to be underestimates

10,000 children dead or missing

By Laura Silber in Zagreb and Reuters in Sarajevo

NEARLY 10,000 children have been killed or have vanished in the six-month war in Bosnia, according to figures published yesterday by Bosnian officials.

Mr Arif Smajkic, director of the Bosnian crisis centre in Sarajevo, said 1,447 children were known to have been killed and about 8,500 were missing. He told journalists 14,364 people had died and 57,000 had been reported missing since April.

However, even these figures are believed to be underestimates, because they were com-

piled mainly in Moslem and Croat-held areas and do not reflect Serb casualties in Serb-held territories.

In Sarajevo alone, a city under siege for five months, 730 children had disappeared without trace, the centre said.

Reflecting the savagery of the fighting, 47,284 people had been seriously wounded, including 12,090 children, and 76,500 slightly injured, 11,775 of them children. Some 80 per cent of victims were civilians, many of them refugees.

About 1,600 prisoners were due to be released from Trnopolje, a Serb-run detention camp in northern Bosnia, yes-

terday. United Nations officials said the prisoners were to travel in buses provided by the self-proclaimed Serb republic of Bosnia to the Bosnian border with Croatia, where they would be escorted by the UN Protection Force to Karlovac, southwest of Zagreb.

The unilateral prisoner release is seen as a public relations effort by Mr Radovan Karadzic, the leader of Bosnian Serb forces, who control some two-thirds of Bosnian territory.

Meanwhile Lady Chalker, the UK minister for overseas development, yesterday was due to deliver a consignment of medical aid worth £280,000 dur-

ing a visit to Split, the Croatian port, and Mostar, the heavily damaged city in western Bosnia-Herzegovina, according to EUNA, the Croatian news agency.

Meanwhile, a senior UN official accused Serbs yesterday of terrorising and purging minorities in territory they control in eastern Croatia.

"We are seeing a return to terrorism and the worst practices of ethnic cleansing," Mr Cedric Thornberry, deputy commander of the United Nations Protection Force, told a news conference.

UN officials said the rise in violence began in recent weeks

after Croatian authorities said refugees driven from eastern Croatia would try to march back to their homes. The march was called off.

● Reuters adds from Washington: The US Senate voted on Wednesday to authorise \$50m in military aid to Bosnia in a signal of frustration and anger at new reports of massacres and aggression by Serbian attackers.

The aid for Bosnia - military materiel from Defence Department stocks - would be conditional on lifting of a UN ban on supplying arms to the combatants and US allies being prepared to join the aid effort.

Italians get toughest budget since 1950s

Prime minister Giuliano Amato is weary but confident, says Robert Graham in Rome

AFTER a gruelling all-night cabinet session approving Italy's 1993 budget, Prime Minister Giuliano Amato, the prime minister, announced with weary confidence: "We have done what is necessary to return to the tracks from which we have been derailed." His message was brief but clear. It is now up to parliament to approve as soon as possible the toughest budget Italy has faced since the "economic miracle" began in the fifties.

In theory parliament has till the end of the year to amend or endorse the budget. But with the lira under continued pressure floating outside the European Monetary System early approval of the budget will provide a key signal from Italy's fractured political parties that the country is willing to make a serious effort to tackle its huge public sector deficit. If unchecked the deficit could reach over 14 per cent of GDP within a year.

Approval of the budget also conditions the timing of Italy's re-entry into the EMS which Mr Amato said yesterday he would like to see as soon as possible. The prime minister refused to impose a timetable on parliament yesterday; nor did he repeat his threat to resign if the budget is watered down. However, he has made this abundantly clear and one reason behind the even hour cabinet session was an attempt to ensure the full loyalty of all the four parties in the government coalition.

At several stages reports leaked out of threatened ministerial resignations but the cabinet has remained intact. The government appears confident, of being able to push the budget through and ride out a continuing wave of union protest. Today all public employers will

observe a four-hour stoppage to protest cuts in pensions and the health service.

The move to seek a special balance of payment loan from the EC, announced with the budget, could also prove a clever tactical move. Access to the loan is intended to provide a framework of external discipline, in the form of EC monitoring of the budget, which the government can invoke if parliament threatens to water down the proposed cuts.

Despite strong pressure from several different lobbies, the budget has differed little from that outlined on September 17. The main aim is to raise L83,000bn in fresh revenues and spending cuts, so holding the public sector deficit down to L150,000bn, over 10.5 per cent of GDP.

All public sector spending is being frozen at 1992 levels

The proposals are framed against the background of reforms in the four areas - pensions, the health service, the civil service and regional administration and local authorities. The savings will be cumulative over three to four years and will provide the basis of the government's strategy to reach a public sector deficit equivalent to 3.5 per cent of GDP by 1996.

Ministers say that although the budget will not reduce the public sector deficit next year, it will hold it down in constant terms. There will be a primary surplus (net of interest payments of L200,000bn) of around

L50,000bn. Interest payments themselves will be conditional on interest rate levels; but the authorities hope these can be reduced once the budget is approved. Each percentage point drop will save L15,000bn in a full year.

All public sector spending is being frozen at 1992 levels, which on an inflation projection of 4.5 per cent for 1993, indicates a real decline. All ministries will be affected and some of the hardest bargaining in recent days has been over the sizeable health and education cuts.

On the revenue side, much will depend upon whether the 1.5 percent projection for economic growth materialises.

The budget, if implemented in its present form against a background of high interest rates, will force the economy into several prominent economists.

The shake-up of the state sector and declining industrial profits also suggests an increase in unemployment. To this end the government yesterday set aside L1,800bn over the next three years to aid employment schemes.

The government also decided to introduce by decree with immediate effect a special tax of 7.5 per 1,000 lire on the net worth of all registered companies.

This one-off measure which is expected to cost a group like Fiat some L670bn. It will raise a total of L6,000bn and also affects for the first time small companies.

As a political measure there is also a tax on luxury goods like aircraft and expensive cars. In this way the government has done its best to try and spread the burden of sacrifice evenly.

Rouble's sharp fall continues

By John Lloyd in Moscow

THE Russian rouble dropped sharply again yesterday in interbank trading in Moscow, from the previous record low of 254 to the new low of 309 to the dollar.

The latest sharp fall means a drop in the rate for September of nearly Rb5100 - from Rb5210.5 on September 1 to Rb5300 yesterday.

Mr Victor Gerashchenko, the Russian Central Bank chairman, told the Interfax news agency that the issue of again fixing the rate of the rouble against hard currencies would be discussed with the government in the next month.

The rouble fell yesterday as citizens were for the first time able to collect vouchers with a face value of Rb10,000 entitling them to buy shares in companies to be offered for auction. In Moscow, the response was sluggish. The September revolution, Page 16



Traders on the Moscow commodities and futures exchange shout bids for privatisation voucher futures yesterday

Czechoslovak opposition rejects proposal for constitutional break-up of federation

By Ariane Gentilard in Prague

THE Czechoslovak federal parliament yesterday rejected a governmental proposal for a constitutional break-up of the federation into two republics, dashing political hopes that the divorce between Czechs and Slovaks would be fast and clean.

The bill, which set out four legal alternatives for dissolving the federal state, was blocked

by opposition parties asking that the decision be first put to the people in a referendum.

The rejection highlights the lack of political consensus behind the post-electoral agreements reached by Mr Vaclav Klaus, the Czech prime minister, and Mr Vladimir Meciar, his Slovak counterpart.

The leaders had agreed, in their post-electoral negotiations, to find an

expedient way to dissolve the federal state by January 1, 1993.

They said they would favour a parliamentary declaration ending the federation rather than a referendum, the outcome of which is far from certain.

Recent opinion polls show both Czechs and Slovaks equally divided over whether Czechoslovakia should be dissolved.

But opposition parties, which feel they have been left out of the negotiating process, yesterday refused to lend their votes to reach the three-fifths majority needed to adopt a constitutional law.

The ruling parties and the opposition will now have to work out a difficult compromise, which could possibly consist of a parliamentary declaration to be ratified in a

referendum. Difficult negotiations also lie ahead as Czech and Slovak leaders attempt to divide federal properties.

While Czechs would like to split the assets based on the territory on which they stand, Slovaks have called for financial settlements in cases, such as the military infrastructure, where most properties are in the Czech lands.

France offers talks with UK on nuclear weapons

By David Buchan in Paris

FRANCE is ready to start talks with Britain on "a European deterrence doctrine" covering the future wider role of nuclear weapons held by the two states, Mr Pierre Berégovoy, the French prime minister, said yesterday.

This is the most explicit statement of the new shift in French strategy, first hinted at by President François Mitterrand in January and repeated this week by Mr Pierre Joxe, the defence minister.

Paris appears to have abandoned the Gaullist-era rationale that French atomic arms were for the defence of France alone. It has conceded its European neighbours might have a legitimate interest in how France develops its nuclear weapons strategy, and even appears to be quietly vaunting

an eventual nuclear dimension to a common European defence policy, as foreshadowed in the Maastricht treaty.

Winding up a three-day European defence seminar, Mr Berégovoy said discussions on a European nuclear doctrine would be "a useful first step". But he cautioned that development of anything as sensitive as a new nuclear doctrine would take even longer than those under way on the planned "Euro-corps" of French and German troops.

The French government does not appear to have in mind any joint control, operation or targeting of French and UK nuclear weapons. But one aim might be the creation of a nuclear consultative group in the Western European Union (WEU) to discuss the general role of European-held nuclear weapons, their relationship to

conventional defence and their use in a crisis.

Mr Malcolm Rifkind, the UK defence secretary, told the same Paris seminar that he welcomed the idea of discussions on a European nuclear doctrine.

But he did not see as much scope for a European "division of labour" with the US on nuclear policy as in conventional defence. It was not realistic to think that "there could be a major conflict in Europe in which the question of nuclear use arose which did not involve the vital interests of all the allies, including the US", he cautioned.

However, he believed there should be "more explicit emphasis on the progressive merging of interests between the Western European nuclear powers and their non-nuclear partners and allies".

Bulgarian reforms win OECD praise

By Anthony Robinson

STRUCTURAL reforms and to a solution of the external debt problem.

Bulgaria declared a unilateral moratorium on its \$9.2bn foreign debt in June 1990. The borrowings were partly used to import components from the world bank (the central bank) which has pioneered many of Romania's most far-reaching reforms.

The comments came as the Democratic Convention, Romania's main coalition of opposition parties, claimed to have proof of serious electoral fraud and asked for voting in Dolj County to be annulled.

MFN status has previously been withheld by the Bush administration due to doubts about Romania's commitment to democracy, but the clause was submitted to Congress for approval once the US was satisfied that last February's local elections had been held freely and fairly.

Mr Demirel is even said to be considering legal action against Kurdish deputies sympathetic to the PKK. Such a move would be roundly condemned internationally, but would no doubt win broad support among Turks.

Steps are under way to strip members of the Kurdish-backed People's Labour party (HEP) of their parliamentary immunity. The senior state prosecutor is bidding to bring them before the court on charges which carry the death penalty.

All these measures will bolster the standing of Mr Demirel's True Path party in the forthcoming local elections scheduled for November 1. However, in municipalities contested in the south east, there is every prospect that the HEP will strengthen their position in the polls, a result which would further exacerbate the already tense relations between



TURKEY

Turkish government discards the velvet glove

John Murray Brown reviews prospects for political reform as Ankara changes tactics in dealing with Kurdish rebels

DEMOCRATIC reform in Turkey was always going to be difficult to administer while the Kurdish rebels pursued their campaign for a separate state. But after this week's fighting, Turkey's fragile coalition appears to have abandoned any hope of a political solution to the eight-year-old Kurdish conflict.

Turkey's Kurdish civil war reached a new level of violence this week, with government claims that more than 150 guerrillas of the Kurdish Workers party (PKK) were killed in a clash with security forces at Semdinli, near the border with Iraq. The deaths of government troops, guards and civilians brought the toll to over 200.

Last week's resounding vote of confidence for the interior minister's handling of the crisis was probably decisive in the government's deci-

sion to mount what appears to be one of the largest military operations against the PKK. But with more than 1,700 people killed this year, a government response has been on the cards for some months.

News of the military operation, coupled with the increasingly hawkish statements of Mr Suleyman Demirel, the prime minister, have been almost universally welcomed at home. Nonetheless, the likely international criticism of the action will not make things easier for Turkey's allies.

The UK, as current president of the European Community, has called for an "enhanced relationship" between Brussels and Ankara. Mr Douglas Hurd, the British foreign secretary, is scheduled to meet his Turkish counterpart, Mr Hikmet Cetin, in London during Mr Cetin's

visit to London, which starts on October 12. In a recent interview, Mr Hurd made clear that any improvement in ties would in part depend on the progress of reforms.

All moves on reform for the Kurdish population have been frozen. After months of deliberation, the

government is set upon excluding Kurdish areas from coming under the umbrella of proposed human rights legislation which goes before parliament later this month.

The reforms envisage changes in the criminal procedure code in a bid to stamp out the widely condemned incidence of torture. The proposals are seen as a test of Turkey's commitment to western values.

However, over the weekend, Mr Demirel warned that the "security forces will be left with no authority if the same clauses are implemented in a region where the fight against terrorism is going on."

Despite their long advocacy of rights for the Kurds, Mr Demirel's social democrat partners are in no mood to question this analysis, preoccupied as they are with internal squabbles with the newly revived People's Republican party.

Romania angered by US vote

By Virginia Marsh in Bucharest

ROMANIA yesterday accused the US Congress of "regrettable and unjustified discrimination" in denying the country most favoured nation (MFN) status.

The House of Representatives decision, taken on Wednesday, was a "political and economic handicap" and showed the house underestimated the extent of reform in Romania, a statement issued by the Romanian Foreign Ministry said.

The business and financial communities, still coming to terms with last Sunday's general election, also reacted with dismay.

"We feel isolated. There is now a clear struggle in Romania between reformers and reactionaries and this decision is counter-productive to those favouring reform," said Mr Daniel Delanu, chief economist of the National Bank (the central bank) which has pioneered many of Romania's most far-reaching reforms.

The Democratic Convention, Romania's main coalition of opposition parties, claimed to have proof of serious electoral fraud and asked for voting in Dolj County to be annulled.

MFN status has previously been withheld by the Bush administration due to doubts about Romania's commitment to democracy, but the clause was submitted to Congress for approval once the US was satisfied that last February's local elections had been held freely and fairly.

Pressure builds for Europol to replace Interpol

By Andrew Hill in Brussels

AN unlikely alliance of US law enforcers, Flemish politicians and police officials, is pressing for Europol, the proposed EC criminal intelligence agency, to replace Interpol as a credible international crime-fighting network.

In Brussels yesterday, Mr Gerald Arenberg, executive director of the US National Association of Chiefs of Police, and Mr Quinlan Shea, a former advisor to the US department of justice, said leaks of information on terrorism and drug trafficking had discredited Interpol. Several top Interpol officials have been convicted of drug-trafficking over the last five years.

"They say you can't make a silk purse out of a sow's ear: well, we need a silk purse

international criminal intelligence agency, and Interpol is always going to be at least partly pig," said Mr Shea.

Mr Willy Kuytjers, a member of the Belgian parliament's upper chamber, said Europol should be subject to democratic control and data protection principles.

A Strasbourg-based team of EC police officials is in the early stages of setting up Europol, which is supposed to start work by the beginning of next year. But there is still much debate among EC member states as to what it should do.

Participants in yesterday's debate admitted that it was a long way from becoming a full alternative to Interpol. "We have hopes for Europol as a start, mainly because we have no hopes for Interpol," said Mr Shea.

Kravchuk on defensive

By Chrystia Frestland in Kiev

THE increasingly assertive Ukrainian parliament last night passed a vote of no confidence in the country's communist-dominated government.

The decision, opposed by Mr Leonid Kravchuk, the president, is being hailed by opposition leaders as an opportunity to begin economic reforms in Ukraine.

Parliament's vote by an overwhelming 285 to six came as a postscript to Wednesday's res-

ignation of Mr Vitold Fokin, the Ukrainian prime minister. Mr Kravchuk tried to limit the damage by urging parliament to accept Mr Fokin's resignation but leave his like-minded cabinet in place.

However, parliamentarians defied their president and voted to oust the entire cabinet. They gave Mr Kravchuk 10 days to select a new prime minister, and another 10 days to form a new cabinet before presenting it to parliament for ratification.

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Kuwaiti election will please allies more than emir

Restoration of parliament will expose the government to fierce criticism, writes Mark Nicholson

By Monday night, Kuwait's 1,400 voters will have elected a new National Assembly, at once reviving the Gulf's oldest parliament and, in western eyes, tying an appealing democratic reversion to the victory of Desert Storm.

For the US and other governments which helped evict Iraqi forces from Kuwait last year, the election result will be seen as the happy end to a job well done. Kuwait has been freed, its rulers restored and the state set fair on a democratic path which, they hope, other Gulf states will follow.

Within Kuwait, however, the election of a new parliament will represent the return to business as usual, interrupted not so much by the Gulf war as by the decision of Sheikh Jaber al-Sabah, the emir, to suspend the previous assembly in 1986 for what he considered its obstructive and divisive opposition to the government.

It will mark a return, in fact, to a political tradition which Kuwait has enjoyed, with interruptions, since the late Sheikh Abdullah al-Sabah signed the country's founding 1962

constitution empowering a National Assembly with rights unknown in other Gulf emirates, sheikhdoms, sultanates or kingdoms to initiate and veto laws and to question and even remove ministers.

By western standards, Kuwait's democracy pales before the real thing. Just 13 per cent of the 606,000 Kuwaiti citizens are allowed to vote under a franchise extended only to men over 21 who can trace their lineage back to the 1920s (though this small proportion is due in part to the fact that 80 per cent of Kuwaitis are under 21). Naturalised Kuwaitis and, in particular, women, have argued bitterly for the vote during the campaign - a wish which there appears a strong national consensus eventually to grant.

Moreover, Kuwait's democratic style has a peculiarly cosy and social feel. Most campaigning takes place by night at the often lavish campaign tents of the 278 candidates vying for the assembly's 50 seats.

Thousands of voters gather there to hear candidates or huddle in discussion served, at the most opulent

tents, by waiters bearing soft drinks or with buffets which would make the most profligate Wimbledon corporate host blush with humility and the most purist democrat simply blush.

But as convivial and unrepresentative as the campaign may appear, it has been fought in considerable earnest. The election of a majority, or even a sizeable minority, of government opponents could offer the ruling al-Sabah family a serious and discomfiting challenge, if not quite a true contest for power.

For the most part, Kuwait's informal opposition groups - political parties are not permitted - represent factions which pre-date the Gulf crisis, holding familiar positions which have been sharpened rather than changed by the effects of Kuwait's occupation.

Broadly, the organised opposition divides into the secular, led by the Kuwait Democratic Forum (KDF), and the religious, represented by the Sunni groupings of the moderate Islamic Constitutional Movement (ICM), the more radical Safa-ayeen and a smaller, coalition of candidates loosely representing

Kuwait's 35 to 40 per cent Shia population.

But none of these groups is fielding more than a handful of candidates each - the KDF is fielding nine, for instance, and the Safa-ayeen seven. Despite long-standing attempts since liberation to co-operate more closely, candidates from these groups are in many constituencies running against each other. These organised groups are considered unlikely, therefore, to win more than their traditional small share of seats.

The opposition's success is also likely to be limited by the general conservatism of Kuwaiti voters, who in many constituencies have previously tended to vote more along tribal than ideological or religious lines. The government has been assiduous in seeking to reinforce such conservatism.

Since Kuwait's liberation, the government has written off all outstanding consumer loans, raised government salaries by 25 per cent (92 per cent of Kuwaitis are public employees), and offered KD1,000

(£2,000) grants to Kuwaitis who endured the occupation. Mr Jassem al-Saddoun, a prominent local economist, reckons the government has spent KD3.8bn on directly political public expenditure.

Most local observers therefore conclude that voters will return only a minority of outright opposition candidates. "I think about 30 per cent will be for the government, and maybe 30 per cent opposition," says Mr Abdulla Nibari of the KDF. The remainder, he suggests, will be broadly independent.

A similar mix in the previous parliament did not prevent it from sufficiently upsetting the government, largely by seeking to delve deeply into the financial affairs of certain senior ministers, for the emir to suspend the assembly in 1986. "The parliament has real powers in Kuwait, but only if the opposition can find the right issue around which to unite," says one western diplomat. "A sufficiently vocal minority on the right issue can swing the whole parliament behind it."

A build-up of frustration since 1986, combined with widespread dis-

affection with the government's competence before, during and since the Gulf war may well provide such issues early in the parliament. Many candidates, and not only those of the organised opposition, believe the government has for too long been held unaccountable for its policies.

"We are going to hold the government accountable for everything it has done since 1986," says Mr Jassem Qabazard, an independent running in the central Rumaythia constituency. "We are going to ask, 'What have you been doing all this time?'" he says, adding, with emphasis: "What have you been doing with our money?"

Two specific issues could bring such discontent into an early confrontation between the parliament and the government. One, which has been a hot topic in Kuwait's *diwaniyas* (informal social gatherings) for months, is the handling of Kuwait's overseas investments.

Kuwaitis have read with dismay on the front pages of local papers about investments by the London-based Kuwait Investment Office in loss-making Spanish industry. "We

strongly feel that what happened in Spain is the responsibility of leading people in Kuwait - even some of the ministers," says Mr Ali al-Chanem, another independent candidate.

A second issue is the government's scheme to recover billions of dollars of debt left over from the 1982 collapse of the Souq al-Manakh informal stock market crisis. Although the government recently took over the KD5.8bn of residual debt lying on the books of Kuwait's banks, it has yet to propose a convincing scheme to recover money still owing.

It was, after all, the attempts by the previous parliament to uncover who owes money and how much which prompted its suspension. Many candidates believe such an option would not be open to the emir with the next parliament - not least with US eyes watching closely. "People's attitudes in Kuwait and outside pressure will be a hindrance in this case," says Mr Nibari. Kuwait's next National Assembly could then reopen at much the same temperature as that in which the last was closed.

NEWS IN BRIEF

Russian presence splits Tajiks

TAJIKISTAN'S government was split yesterday over the presence of Russian troops sent to put down fighting in the central Asian republic, Reuters reports from Dushanbe.

Mr Abdulmalik Abdullozhanov, the acting prime minister who heads a loose coalition of Moslems and parliamentary democrats, said the Russians should stay until the conflict was over.

"The Russian troop reinforcements came to our republic not to shoot. We invited them to establish control over the fighting," he said.

But Mr Davlat Usmon, deputy prime minister and a prominent member of the Islamic Revival Party (IRP), said he was against the deployment of Russian troops in the former Soviet republic. He said the Russian army in Tajikistan had been the main source of supply of weapons to the warring sides.

The coalition has ruled the backward, clan-dominated republic of 5m people since the ex-communist President Rahmon Nabiyev was forced from office last month.

Russia sent reinforcements this week, saying they were needed to protect the families of the troops already there from the rival Tajik factions.

Japanese car sales down

Japanese vehicle sales were 4.4 per cent lower in September than a year ago as consumer demand continued to wane, writes Steven Butler in Tokyo.

The Japanese Automobile Dealers Association said yesterday that 466,252 vehicles were registered in September. The only rise in sales recorded was for small trucks.

A 11.5 per cent drop in sales of cars of more than 2 litres reflected the impact of the recession on spending on luxury items.

Sales of Toyota cars were virtually unchanged from last year, while Nissan sales were down 19.3 per cent. Mitsubishi sold 8.9 per cent more cars.

Piracy warnings

A 24-hour centre to counter piracy in the seas of south-east Asia has opened in Kuala Lumpur, the UK-based International Maritime Bureau announced yesterday, writes Alexander Nicoll, Asia Editor.

The centre, funded by the shipping industry, will broadcast warning messages to ships, receive warnings on suspicious movements, liaise with law enforcement agencies and provide support services after incidents of piracy.

The bureau said there had been about 200 attacks by pirates last year. As well as the danger to ships' crews, piracy could cause environmental disasters if tanker crews were tied up and unable to steer their vessels.

Ethiopia devalues

Ethiopia devalued its birr currency by 58.6 per cent yesterday in a package of reforms to shake off the legacy of 17 years of Marxist rule, Reuters reports from Addis Ababa.

The value of the birr has been 2.07 to the dollar for more than 25 years. Its new rate is 5.00 to the dollar.



COMING CLEAN: Mr Kanemaru outside his home yesterday, promising to obey the law in future

Shamed politician emerges after 35-day penance

By Robert Thomson in Tokyo

JAPAN'S disgraced political godfather, Mr Shin Kanemaru, emerged from his home yesterday after 35 days in seclusion, vowing never to break the law again, and presuming that his period of isolation will allow him to return as the power-broker of Japanese politics.

Mr Kanemaru, 78, who presides over the largest faction in the ruling Liberal Democratic party, made clear that the rites of purification are officially over, and that his violation of the Political Funds Control Law should be forgotten.

Having illegally received ¥500m (£2.4m) from a scandal-tainted parcel delivery company, the "godfather", as he is known, was summarily fined only ¥200,000 (¥866) this week and had the luxury of drafting his confession in his Tokyo home.

By remaining at home, and out of sight for a month, Mr Kanemaru has attempted to outwit his opponents by outwaiting them. While petitions circulated calling for his resignation, the godfather stayed behind closed doors, portraying himself both as a victim of media harassment and as a repentant one-time offender.

It is customary for the accused in Japan, particularly politicians, to seek refuge in isolation, most often a "sudden illness" requiring hospitalisation. A Japanese tabloid yesterday favourably compared Mr Kanemaru's strategy to that of the "besieged samurai", waiting patiently for the enemy to exhaust its energy.

But the public outcry over his lenient treatment has yet to disappear.

A manager at a Japanese cosmetics company said he was "speechless" at the antics of Mr Kanemaru, and a 26-year-old teacher said that she and her parents had spent the last month "amazed by the arrogance" of the godfather.

Some were struck by the irony that he chose "Respect the Law Day" to make his reappearance, which followed pleas from his fellow faction members that they wanted him to remain at the helm, if only to prevent the faction from collapsing under the combined weight of the potential successors' ambitions.

Mr Kanemaru announced a month ago that he received ¥500m from Tokyo Sagawa Kyubin, and said then he would resign as head of the faction and vice-president of the LDP. But during his period of contemplation at home, made bearable by his love of board games and telephone politicking, he decided to hold on to retake the factional post.

"I am sorry for having caused trouble to everyone, including my neighbours," Mr Kanemaru said. His neighbours have suffered greatly over the past month, as television vans, camera operators, police and protesters have crisscrossed the streets surrounding his home.

Mr Kanemaru said: "I swear I will never repeat anything like this in my life," suggesting that he intends to remain politically active.

Praise for Angola's democratic debut

By Our Foreign Staff

ANGOLANS received praise from the west yesterday as they awaited the results of almost incident-free presidential and parliamentary elections, the country's democratic debut after three decades of civil war.

Although partial preliminary results released by the National Electoral Commission gave the ruling MPLA and its President Jose Eduardo dos Santos an early lead, these

were based on between 2 and 5 per cent of the vote in barely half of the country.

Full results are not expected for another day or two. If the trend is confirmed, however, the key question will be whether the Unita former rebels of Mr Jonas Savimbi will accept the outcome.

The European Community urged yesterday that all sides "should now work together to rebuild Angola in a spirit of tolerance and reconciliation." A statement from the British

presidency committed the Community and member states "to give what help they can to the reconstruction of the country."

The people of Angola should "take up their primary responsibility for ensuring stability in order to hold on to the democratic values so dearly won," it went on.

During polling on Tuesday and Wednesday, Unita leaders expressed cautious satisfaction with the way it was being conducted. But they had warned that they would regard the

result as invalid unless all supporters of the movement who were registered to vote had the opportunity to do so.

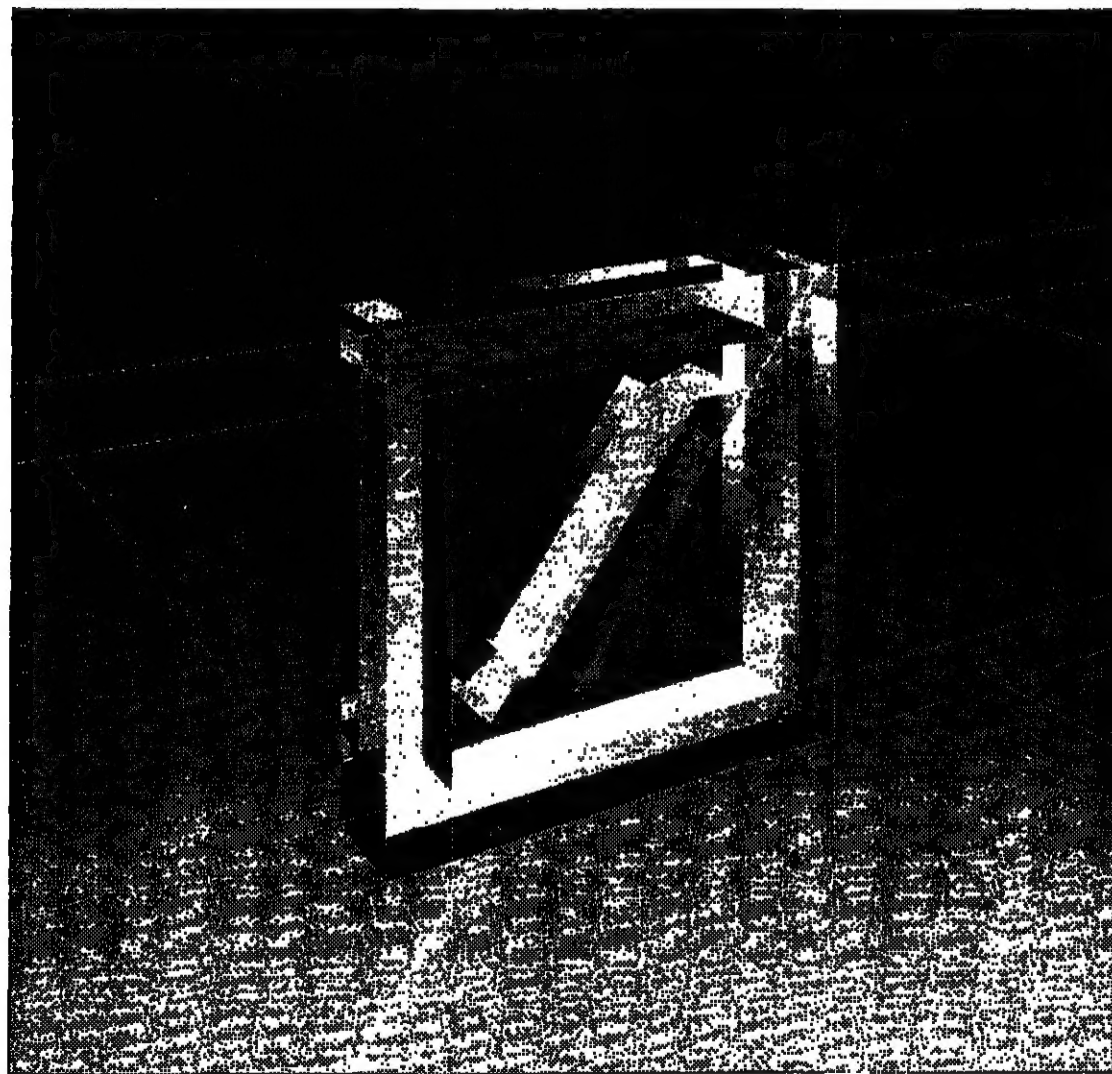
In one of the few outbreaks of violence, Unita supporters shot dead a guard to Mr Armindo Espirito Santo Vieira, deputy interior minister. They also occupied houses near Mr Savimbi's residence, saying his life was in danger.

Logistical problems meant ballot boxes and electoral material arrived late in some areas, but the national turnout

was estimated yesterday at more than 80 per cent. Late returns and power cuts delayed counting.

In the capital Luanda, an MPLA stronghold, with 5.3 per cent of the votes counted Mr Dos Santos had 73.7 per cent in the presidential race against 19.1 per cent for Mr Savimbi. In Benguela to the south, where Unita was strongest, based on 1.7 per cent of the vote counted Mr Savimbi was also trailing, with 42.1 per cent against 53.5 per cent for Mr Dos Santos.

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NEWS: WORLD TRADE

Gatt faces crisis over oilseeds row

By Frances Williams
in Geneva

THE multilateral trading system is facing a damaging crisis of confidence following yesterday's refusal by the European Community to accept binding arbitration in its oilseeds row with the US.

The governing council of the General Agreement on Tariffs and Trade (GATT) has been forced to admit impotence in devising a way of settling the five-year-old dispute over EC oilseed subsidies, which have been condemned twice by a GATT panel.

The EC's proposal for a GATT working party, whose recommendations would not be binding, was rejected by the US on Wednesday as a "non-solution".

The failure of GATT procedures to implement the panel's findings on oilseeds has seriously dented their credibility. The US is backed by many

other GATT members in seeing the EC's legalistic arguments against arbitration as a device to avoid compliance with the panel's rulings.

Yesterday's events have also soured the atmosphere for planned high-level talks on October 10 and 11 designed to break the impasse in the Uruguay Round of trade negotiations.

The US is poised to impose prohibitive tariffs on \$1bn-worth of EC imports if the oilseeds dispute is not speedily resolved.

Mr Rufus Yerxa, US ambassador to GATT, said the decision on which goods would be targeted and when had yet to be taken in Washington.

"The US was still 'prepared and willing to negotiate a solution', but the EC would have to come up with 'fresh new proposals'."

"Our patience has worn very, very thin," he said after the council meeting ended.

So far the EC has refused to alter its subsidy system, offering instead other farm trade concessions that the US and other oilseeds exporters say are unacceptable.

The US wanted a panel to rule on the global sum of trade damages to oilseeds exporters, which it puts at \$2bn, against the \$400m estimated by the Community.

The dilemma for the US is that imposing trade sanctions would certainly provoke retaliation by the Community, which would hurt US industry.

It would also not remedy the trade losses suffered by American soybean farmers. And it could sink renewed attempts to complete the global trade talks, which both sides hope could lead to a parallel oilseeds settlement.

"Ultimately, retaliation doesn't help anyone," Mr Yerxa said yesterday. "You have to be hopeful that we can find a solution."

Brazil on schedule with tariff reductions

By Bill Hinchberger
in São Paulo

BRAZIL'S latest round of import tariff reductions took place on schedule yesterday, despite the paralysis of the government during the transition of power from President Fernando Collor, who faces impeachment proceedings on corruption charges, to Vice-President Itamar Franco.

Average tariffs were reduced from 21.2 per cent to 17.1 per cent. No government action was necessary to implement the changes, made under a gradual scheme begun in 1990.

The maximum tariff, for toys, fell from 65 per cent to 55 per cent. Vehicle imports will be subject to duties of 40 per cent, down from 50 per cent. Tariffs for petrochemical products dropped to 15 per cent from 20 per cent.

New rounds of reductions are scheduled for January and July 1993. By the later date, average tariffs are to reach 14.2 per cent.

However, opinions were divided about whether the opening of the economy would be continued under Mr Franco, or rolled back. Important national business interests, led by the National Confederation of Industry (CNI), are already lobbying him to slow the pace of import liberalisation. Similar pleas to Economy Minister Marcellio Marques Moreira, soon to leave the government, fell on deaf ears.

"It is business people, not the left, who are going to put an end to the opening," predicted Mr Jose Dirceu, federal deputy from the leftist Workers party (PT).

"Some sectors are still opposed to the plan, opposed to modernisation," noted Mr Gilberto Galan, director of external relations for Kodak Brasileira. "But I believe that Itamar won't change the schedule."

"I am quite confident that it will continue, though maybe not at the same speed," said Mr Lawrence Pili, head of Moimbo Pacifico, a flour mill company.

China gets Rothmans habit

By Yvonne Preston in Jinan

THE Chinese are the world's heaviest smokers. There are 300m of them, the great majority men, though more women are taking up the habit. They smoke 1,600bn cigarettes a year, 30 per cent of total world consumption.

It is an enviable domestic market for international tobacco companies hit by declining sales in countries with more active anti-smoking campaigns than China, but not an easy one to crack.

It has taken the Rothmans company eight years to establish a small joint venture cigarette factory in Jinan, Shandong province, officially opened on Tuesday by former British prime minister, Sir Edward Heath. Shandong is one of China's biggest tobacco growing provinces.

The Rothmans venture, in partnership with the Shandong Tobacco Corporation, provincial arm of the national monopoly, is only the second tobacco joint venture in China and the State Tobacco Monopoly Administration has decreed it will be the last. The first was set up by Winston manufacturers R.J. Reynolds in Xiamen, a special economic zone in Fujian province across the strait from Taiwan.

Rothmans was given the go-ahead only because it spent years helping Shandong tobacco growers improve the quality of their leaf, said Lord Swaythling, the chairman of Rothmans International.

He dismissed criticism that it

was bad for the company to be seen selling cigarettes to new markets as sales declined in the health-conscious west.

"We're not encouraging Chinese to smoke. They have been the world's biggest consumers of cigarettes for 40 years. They all smoke like chimneys here anyway, we just want them to smoke our brands."

The two brands to be produced in Jinan, are Rothmans international brand and a local brand, Horseman, retailing at half the price, 3 yuan (43p).

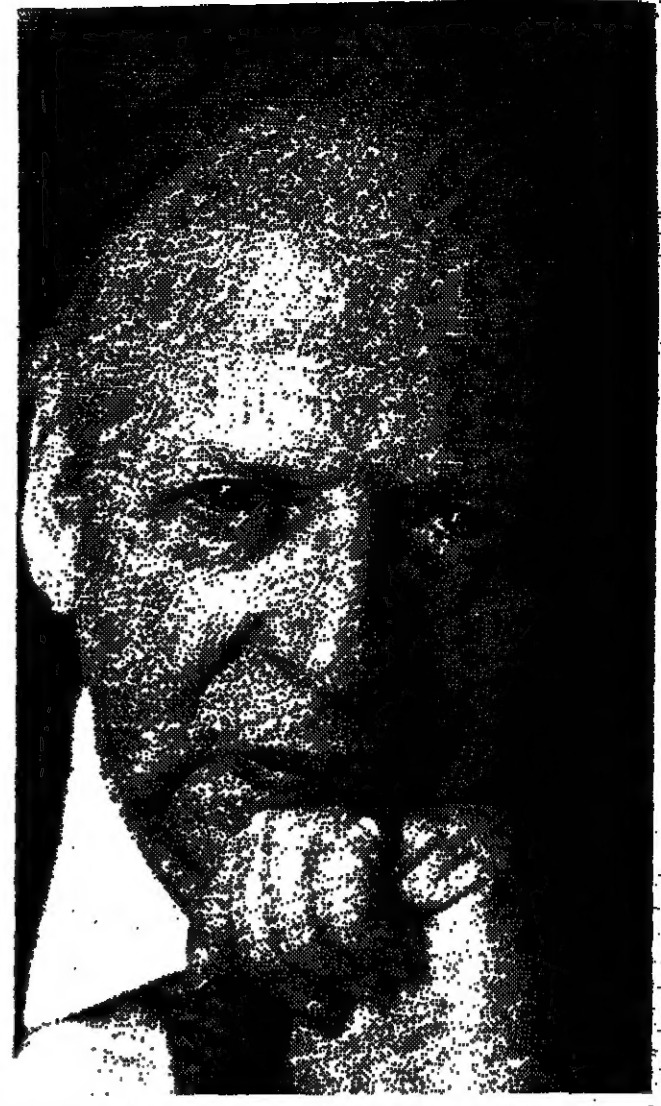
Both brands' packs will carry a health warning. "Cigarette smoking is dangerous to your health."

The Chinese are conscious of a health risk in smoking, but with 20 per cent of state revenues deriving from taxes on tobacco - the single largest source of revenue in the country - the authorities tread warily in mounting anti-smoking campaigns.

The State Tobacco Monopoly Administration has set a target of reaching 30bn yuan in profits and taxes.

Smoking restrictions are not the rarity they once were. Hotel restaurants have no smoking areas and smoking is banned on domestic flights and in airports.

The joint venture Jinan factory is under-capitalised and very small, with a capacity of only 40m cigarettes a year. To be viable it should be six times as large, but Rothmans hopes "phase two" will begin in two or three years - if China allows - bringing production levels to 2.5bn.



Lord Swaythling: venture is outcome of long flirtation

Japanese steel exports climb 13%

JAPAN'S steel exports climbed 13 per cent in August from the corresponding month a year ago, to total 1.62m metric tons, for the fourth consecutive month of year-to-year increase, the Japan Iron and Steel Federation reported yesterday.

But steel exports in August were down 3.6 per cent from July's 1.68m metric tons. Year-to-year steel exports rose 7.5 per cent in July, 3.1 per cent in June and 2.6 per cent in May.

The US was the biggest importer of Japanese steel products in August, with shipments to the country surging 40 per cent from a year ago, to 267,000 metric tons.

A federation spokesman said the unusually high growth was due to a low basis of comparison the year before because of the lull in the Japanese economy.

Beijing to retain favoured status

By Nancy Dunne
in Washington

CHINA is set to retain the advantages it has in trade with the US under its most favoured nation (MFN) status following a vote in the Senate yesterday which sustained by a 99-0 vote a presidential veto of legislation attaching conditions to its low-tariff status.

This follows a 345-74 vote in the House on Wednesday in favour of placing conditions on China's status. A two-thirds majority is needed in both houses for the override to stand.

MFN status gives China the lowest possible tariffs, with the exception of those granted under free trade agreements.

The attempt to use trade as leverage with China to improve its human rights policies has picked up support in

both houses since the Tiananmen Square pro-democracy protests were crushed. But the White House argues the US has more influence over China if it keeps close trade ties.

Senator Robert Dole, the minority leader, yesterday took the administration's case to the senate floor. "We've had this debate again and again," he said. "Denying or conditioning MFN will not push the reform process forward in China one millimetre."

The issue has come up in the presidential election, with Democrats accusing President Bush of being "soft" on China.

In a separate action, US and Chinese negotiators next week will try to reach a settlement on a US complaint that it is denied market access in China.

At stake is up to \$3.9bn in threatened US sanctions and counter-retaliation by Beijing.

NCM acquires Swedish export insurance

By David Dodwell
World Trade Editor

NCM, the Dutch export credit group that last year acquired the short-term trade finance business of Britain's Export Credits Guarantee Department (ECGD), is to take control of short-term export insurance in Sweden following the collapse of Svenska Kredit, the country's only private export credit insurer.

The agreement to bail out Svenska Kredit provides urgently needed relief to Swedish exporters, who were threat-

ened with the prospect of being unable to obtain export insurance cover by the end of October.

Svenska Kredit is understood to have collapsed largely because of defaulting property loans.

Its export credit business, which accounted for the lion's share of its SKR38m (£41m) premium income in 1991, is reportedly sound.

NCM will provide cover through a new company, called NCM Kreditriskförsäkring. It will not provide political risk cover, nor cover for con-

tracts of more than three years duration.

These will be referred to the country's government-controlled export credit agency, Exportkreditnämnden (EKN).

In the UK, the ECGD has agreed to provide loans totalling \$45m to help finance Airbus to Ivory Coast, Tunisia and Greece.

This represents Britain's 20 per cent share of the finance element of the deals, involving two Airbus A310-300s to Air Afrique, an A320 for Tunisieair, and an A310-

600 for Olympic Airways.

ANZ Bank has been awarded the mandate to arrange the US\$100m financing for a new international airport in the Portuguese colony of Macao.

Finances will involve credits supported by the ECGD in the UK, Hermes in Germany, Eximbank in the US, EPIC in Australia and COSEC, Portugal's export credit insurer.

The contract for the airport terminal has been awarded to the German-owned Siemens, and Soares de Costa of Portugal.

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THE SERIOUS ALTERNATIVE

NEWS: BOMBAY SECURITIES SCANDAL

Tale of strict rules, poor enforcement and greed

By Stefan Wagstyl
and Shriaz Sidhva

IN THE narrow lane outside the Bombay stock exchange, brokers spread piles of application forms on car bonnets and urge passers-by to apply for the latest offering of shares.

The slightest breeze whisks sheaves of paper into the air and sends brokers scurrying to retrieve them. Street vendors do brisk business selling lunch on the pavement to hundreds of men, young and old, milling around and arguing over share prices. This is Dalal Street, the financial centre of India.

Despite the decrepit telephone network and streets clogged with traffic, Bombay thrives with commercial life. Inevitably, regulators find it hard to keep pace with practitioners. The contrast between fast growth and slow-footed supervision is at the heart of the Rs35bn (£17m) financial scandal which has rocked India this year.

The authorities promoted expansion of India's financial markets as a key ingredient in the country's economic reform programme, but failed to modernise supervisory systems at the same pace. India's scandal is an object lesson for other developing countries.

The affair is being investigated by the Reserve Bank of India (the central bank), the government's Central Bureau of Investigation, and a joint parliamentary committee. Banks and brokers are so busy supplying information to these agencies that they have time for little else. The committee alone has demanded 50 copies of every relevant document.

Standard Chartered Bank, the British-owned institution which has been operating in India for more than 130 years,

has suffered the largest loss, currently put at Rs8.9bn, though it hopes to recover some of its money through legal action.

Other hard-hit banks include State Bank of India, largest of the government-owned banks which dominate Indian banking, National Housing Bank, a subsidiary of the Reserve Bank, and two small banks which have collapsed - the Bank of Karad and the Metropolitan Co-operative Bank.

The affair erupted in April at the tail-end of a boom on the Bombay stock market which saw prices rise three-fold in less than a year.

The central bank had been growing suspicious about how investors were securing funds since loans for speculative investment are banned. A brief strike by stockbrokers then disturbed settlement payments and revealed discrepancies in accounts.

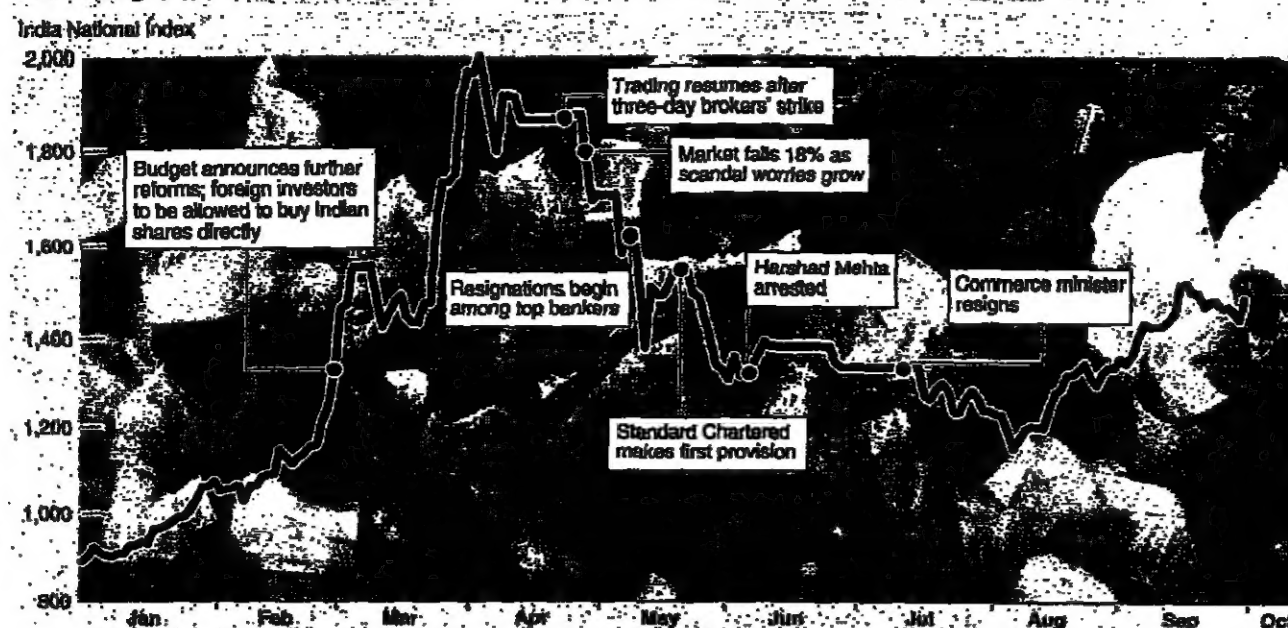
The authorities started a probe into the affairs of Mr Harshad Mehta, a 39-year-old self-made broker who earned the nickname Big Bull for his part in driving up share prices. Mr Mehta never discussed the source of his funds, but investigators alleged the money was illegally diverted from banks and charged Big Bull with fraud.

As panic spread in the financial community in early May, dealings in the stock market came to a standstill and banks re-examined their books.

To their horror, Standard Chartered, the State Bank of India and others discovered evidence of heavy losses. The official investigations widened.

The criminal probes have focused on two targets - Mr Mehta, who was charged with using forged documents to defraud banks including the

Bombay Stock Exchange: The rise and fall



Source: Department of Statistics

State Bank of India; and a group of brokers and bankers centred upon Mr Bhupen Dalal, doyen of Bombay's financiers and head of the country's largest brokerage, who have been accused of defrauding Standard Chartered. Mr Mehta, Mr Dalal and their co-accused deny the allegations, saying their extensive dealings with the banks came from legitimate securities transactions.

The scandal's origin lay in India's tight banking regulations. Banks are required to lodge 80 per cent (before April, 85 per cent) of their deposits with the Reserve Bank in low-yielding government securities to help fund the government's budget deficit. Another central bank rule sets an artificially low ceiling on the maximum rates paid on deposits.

In order to maximise profits on their assets, banks started trading the securities among themselves in short-term purchase agreements or "repos", which in India are called "ready forwards".

To attract funds, particularly from large corporations, banks established "portfolio management schemes" on which they paid much higher rates of interest. These funds were mostly invested in the inter-bank securities market in order to maximise returns. The central bank estimates fully 26 per cent of inter-bank trading was on behalf of investment clients.

The expansion of Indian banking markets, with the onset of financial deregulation, stimulated "repo" trading. Moreover, banks ignored cen-

tral bank rules and diversified the market from the legally sanctioned trade in government bonds to paper issued by public corporations.

Foreign banks were particularly active, attracting top dealers with promises of high pay and big bonuses. The Reserve Bank estimates that the four top foreign banks - Citibank and Bank of America of the US, Standard Chartered and ANZ Grindlays of Australia - accounted for 50 per cent of inter-bank securities trading.

The champion was Citibank, which pioneered computer-managed trading and, according to central bank figures, captured 56 per cent of the lucrative portfolio management-related trade. A Reserve Bank report published in

August said banks including Citibank and Bank of America violated its guidelines in a number of ways, in effect using portfolio management schemes as deposit substitutes. Both banks denied wrongdoing.

While trading changed out of all recognition through rapid growth, settlement procedures did not. The rules require securities transactions to be painstakingly entered by hand in a central bank ledger. But the system is so cumbersome that banks frequently stopped transferring the underlying securities and instead issued receipts to each other via the brokers. When a repurchased agreement ended these bankers' receipts could be returned or simply thrown away.

Traders had to think fast in a rapidly moving market.

Stocks were rising quickly in the year before the scandal but bond prices were falling, forced down by successive interest rate increases.

This created three pressures on banks and brokers. First some were tempted to sell bonds forward, that is to sell securities they did not yet own in the hope of buying them back later at a cheaper price. Secondly, banks were tempted to slip funds surreptitiously through brokers into the stock market, in contravention of central bank rules. Thirdly, some influential brokers, who were dubbed the "bear cartel" because they did not believe in the strength of the equity boom, ran short of stock. They suffered heavy losses, which banks - again by breaking rules - helped to finance.

The lack of an efficient settlement system allowed such transactions to be disguised. Forgeries and photocopies circulated. Deals were done at artificial prices to cover up losses or disguise transfers of funds to brokers.

The central bank warned banks in a circular as early as July last year to stop fictitious deals. But to no avail. One foreign banker says: "I can't think of any institution that didn't do this."

In such turmoil, it was imperative for banks (and brokers) to have first-class internal controls. However, no large Indian bank had computers in its treasury, and not did Standard Chartered. It is no coincidence that the three other foreign banks all apparently escaped without serious financial losses and all had computerised control of treasuries.

Aside from the investigations into Mr Mehta and the alleged fraud at Standard Chartered the Indian authorities

have set their sights on other targets.

The joint parliamentary committee is seeking to establish the extent to which the reserve bank tolerated abuses. The committee has found that though the central bank had issued specific warnings to banks in July 1991 it was aware that the rules on securities trading were still being flouted afterwards.

The committee is gunning for foreign banks, an easy prey in nationalist India. Citibank is a favourite target since it was a pioneer in the market. Appearing before the committee this week, Citibank executives denied being involved in any frauds.

But they admitted violating a central bank ban on accepting portfolio management funds from state-owned enterprises. They also admitted using Vijay Bank, a small Indian bank, as an agent to gather funds from state-owned enterprises. These are important concessions since Citibank had previously denied claims levelled by the central bank that it had violated guidelines. The Indian press is keen to unearth links between the scandal and public figures. So far, only two national figures have had to resign, both over financial links with brokers involved in the affair. They are Mr P Chidambaram, the commerce minister and a keen advocate of economic reform, and Mr V Krishnamurthy, a former leading public sector industrialist and technocrat.

Amid all the detail, Indians retain a keen sense of the ambitions which fuelled the affair. As Mr R Janakiraman, deputy reserve bank governor, says: "Ultimately, this is about the greed of men for making money. It comes down to that."

Pillar of Raj shaken by vanishing money

By Stefan Wagstyl, Shriaz
Sidhva and Alexander Nicol

STANDARD Chartered Bank has just completed a magnificent restoration of its neo-Gothic banking hall in the heart of Bombay. The white marble gleams, and the crystal chandeliers sparkle.

But staff have little time to admire their surroundings as they grapple with the bank's biggest financial upset in its 130 years in India. It claims it was defrauded of Rs8.9bn (£182m), and though it is trying to recover the money, it has provided £100m for possible losses.

Thirteen people have left the bank in India, seven of them dismissed. The bank has accused two of fraud. Mr Parvash Nat, chief executive for India, is resigning to take moral responsibility. Internal investigations are continuing, and further departures cannot be ruled out.

Dislocations in the money markets forced Standard Chartered's London headquarters to pump \$500m (£250m) into its Indian branches. It says high

interest rates and adverse conditions arising from the scandal cost its Indian business \$18m in the first half of 1992.

The third-largest foreign bank, and once a pillar of the British Raj, Standard Chartered has an impressive roster of clients, including many of India's largest industrial houses. Only a handful of its 3,000 staff - at 24 branches in nine cities - are expatriates.

But in India as elsewhere, the end of empire deprived Standard Chartered of some of its sense of purpose. Mr Rodney Galpin, the senior Bank of England official brought in as chairman in 1988, sought to reverse the trend with "Operation Breakout", an effort to introduce a more aggressive approach to business.

The bank sought to expand its Bombay merchant banking business under the direction from London of Mr Ranjit Mathrani, who joined in 1988. He ordered the Bombay bankers to concentrate more on profits. Business in new share issues and corporate advice grew rapidly. Profits from merchant banking trebled in the three years to the end of 1991 to about Rs1bn.

But the results came at a price. Eighteen people left the merchant banking operations in 1988-90, including the local chief executive and his deputy. Some employees disliked Mr Mathrani's flying visits from London and what they saw as

investment banking arm of Canara Bank, a small but aggressive Indian bank.

Mr Kannan, now 42, was one of the most active bankers in Bombay. He was put in charge of security markets investment, reporting to Mr Nat. His operations generated bumper profits, boosted by the rapid growth in securities dealing and the sharp rise in the stock market.

In October 1991, the merchant banking operations passed a routine but rigorous internal audit with flying colours. Everything seemed fine as late as mid-April 1992, when the bank's chief treasurer for the Middle East and South Asia division (MESA) visited Bombay. He proclaimed Mr Arvind Mohan Lal, the chief securities dealer, as "the best

dealer we've got in MESA". But scarcely two weeks later, disaster struck when Mr Lal called on Mr Nat at his luxury Bombay home late one evening and told him of massive losses in securities trading. Mr Nat could not believe his ears and spent a day checking the books himself before telephoning head office in London.

Since that day in early May, bank executives have been trying to piece together what happened. They are still not sure because they cannot trace all the missing money or all the documentation.

The outline of Standard Chartered's case is expected to be that the deception started in mid-1991, when a sharp rise in Indian interest rates caused a fall in bond prices. Mr Lal suffered a loss of perhaps Rs100m-200m: not enough to hurt the bank, but enough perhaps to damage his career. Mr Lal tried to conceal the loss with the co-operation of Mr Jaldeep Pathak, a settlements manager in his department. They turned to brokers to help them hide losses through fictitious deals.

The bank believes the deception then snowballed. Money passed in both directions, but chiefly into brokers' accounts where it was probably used for securities investments. The bank charged the two men with fraud and they were dismissed and arrested.

Standard Chartered alleges in a formal complaint to the police that at least 13 people were involved in fraud - the two employees, four brokers, and executives at two Indian banks which have since collapsed.

Mr David Gardiner, acting chief executive in succession to Mr Nat, insists that the bank was the victim of a fraud. But he admits: "There was clearly a failure in internal management controls."

Harshad Mehta: determined to clear his name

Mr Harshad Mehta, the former Big Bull of the Bombay stock market, looks a shadow of his old self, writes Stefan Wagstyl in Bombay. After three months of interrogation, he has lost a stone in weight, his once chubby cheeks have sunk, and dark patches have appeared beneath his eyes.

But Mr Mehta has lost none of the confidence which won him many admirers and not a few enemies. In an interview yesterday with the Financial Times, he pledged to clear his name of allegations of fraud, to repay all his debts and to go back to business in Dalal Street, the home of the Bombay stock exchange.

"They are trying to make me a scapegoat, but I played only a small part in a big market," he says. "The truth will come out."

Mr Mehta was released from arrest last week after a grueling 111 days in custody when he was questioned about allegations that he defrauded banks trading in the securities market. Now he must spend seven hours a day at his criminal bond of ₹100,000, which is probing the scandal.

Outside his luxury flat overlooking the sea at six-starred Parklane, "the government is questioning me," says Mr Mehta with a smile. "They think I'm a valuable commodity."

His life has been brought to a standstill since the affair erupted in April - even the

half-completed renovation of his flat. His records have been seized, his assets frozen, including a fleet of 20 cars, among them his favourite Toyota Lexus saloon. Mr Mehta once loved to be photographed in front of it. Now it stands forlornly in the garage where he is not allowed to touch it.

It is all a far cry from last year when 39-year-old Mr Mehta rode to fame and fortune by aggressively promoting an unprecedented surge in the stock market. His biggest killing was made in buying 5 per cent of Associated Cement Corporation and helping to push the price from Rs350 in early 1991 to a peak of Rs1,500. "I showed people that, by accepting a little risk, you could make 80-90 per cent instead of 12 per cent on a bank deposit."

Mr Mehta was then the poor boy made rich, a quick-thinking trader who had dealt in diamonds and in history before turning to financial services in the late 1970s. He secured his Bombay stock exchange seat in 1981. Seven years later he was the best-known broker in India. As Mr Ashwin Mehta, his brother and partner, says: "Harshad is a man in a hurry." Even now, Mr Mehta has many fans. When he emerged from custody last week, he was mobbed outside the courthouse.

However, Mr Mehta knows it will take more than popularity to get him out of tron-

kle, he declines to discuss the details of the affair, saying that it might compromise his defence. Nevertheless, he angrily denounces the banks for their role in the scandal, including Citibank, the US bank which until the affair broke was the biggest trader in the inter-bank securities market.

Citibank has denied that its activities broke the law, though this week it admitted to a parliamentary committee that it infringed some central bank guidelines.

But even in his present predicament, Mr Mehta is also able to talk about the affair dispassionately. The origin of the scandal, he says, lies in the fact that "financial reforms are overdue in this country, as both the capital and money markets are over-regulated and governed by policies which market players cannot observe."

Ironically, the Big Bull is bullish about India, arguing that "India is in economic miracle."

Regularly, Mr Mehta wants to play a part in that miracle and talks confidently about banking with foreign brokers to channel funds into India.

The optimism seems absurd in the context of a daily visit to the prosecutor's office. But Mr Mehta insists that he will be back: "I've been down before. Once I had to pledge my wife's jewellery."



Harshad Mehta at the time of his arrest

Bhupen Dalal: antithesis of the average

Bhupen Chankhalal Dalal is one of Bombay's best-known brokers, with a background in stark contrast to Harshad Mehta's. A former dabbler player in the government securities market, Dalal is the son of the average Bombay stockbroker and would look comfortable in Wall Street. Bhupen Dalal's Chankhalal Investment and Finance Corporation has handled some of the country's largest and most prestigious equity offerings, and the man sees himself as something of a philanthropist and business tycoon. Deeply religious, the suave broker would spend many hours in jail doing his

prayers and rituals, and resents the fact that he is not allowed to leave Bombay while on bail to visit a temple town in South India. Dalal insists he had no dealings with Standard Chartered, and was only brought in when they discovered the mess, to help sort it out. The Reserve Bank suspended the securities trading permit of his firm after Standard Chartered accused Dalal of fraud in its criminal complaint. According to the investigators, a large number of transactions have been put through in the account of one of Dalal's firms, Bhupen Chankhalal Dalal, though Dalal pleads not guilty.

Hiten Dalal: all the figures in his head

Hiten Dalal, a distant cousin of Bhupen Dalal, is neither dabbler nor flamboyant. He doesn't need a calculator or paper to handle figures. Wholly acknowledged as a financial wizard, this unassuming broker appears to have all the numbers stored in his head. He lives so simply that he does not even have a telephone at home, zealously guarding his privacy.

The broker with the largest dealings with Standard Chartered Bank was not even listed on the Bombay stock exchange, having

acquired his trading authority from the northern town of Kanpur, though he has no other apparent links with the place.

Standard Chartered Bank executives say four cheques worth ₹870m were found in the office drawers of Arvind Mohan Lal, the treasury manager in the bank who first alerted the bank to the irregularities and was later dismissed. The cheques were made out to SCB from Hiten Dalal's account in Andhra Bank, but they bounced when they were presented.

Chidambaram resigns

Indian Express July 10

Interest rates and adverse conditions arising from the scandal cost its Indian business \$18m in the first half of 1992. The third-largest foreign bank, and once a pillar of the British Raj, Standard Chartered has an impressive roster of clients, including many of India's largest industrial houses. Only a handful of its 3,000 staff - at 24 branches in nine cities - are expatriates.

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Banks paralysed by scam

The Statesman September 3

continue. Mr Mathrani, who in early 1980 was appointed managing director of Chartered WestLB, a merchant banking joint venture formed by Standard Chartered and Westdeutsche Landesbank, for a time assisted in a transitional role the London executives to whom control had passed. He says: "Mr Yardi was right in some areas but not necessarily to the level of seriousness that he implied." He says the total amount of questionable transactions was Rs500m.

Meanwhile, recruits hired to generate business were prospering. Among them was Mr R. Kannan, who was hired from Canina, the fast-growing

Economy emerges largely unscathed

By Stefan Wagstyl

THE 43 per cent drop in the Bombay stock market after the scandal erupted in April prompted concern that the affair might damage the economy as a whole and deflect the government from its aim of opening and deregulating the economy.

But the market's subsequent recovery is a sign that the impact may not be as bad as expected: Indian investors seem to believe the government will weather this storm and not be diverted from the road of reform.

Opposition politicians who had hoped to use the affair to embarrass the government have so far had only modest success. Mr P Chidambaram, the commerce minister, is the only minister to have resigned over the affair.

The decision of Mr Narasimha Rao, the prime minister, to establish a joint parliamentary committee to examine

the scandal has created a useful political lightning rod. It will also win time, since the committee may not complete its work until next summer.

Nevertheless, the scandal's impact on the economy and on the economic reform programme is not negligible.

Mr Manmohan Singh, the finance minister, has just returned from a visit to the UK and the US, where investors told him that the scandal has highlighted the risks of investing in India, especially in financial instruments.

Indian investors too are worried. Mr N Sankar, president of the Associated Chambers of Commerce and Industry of India, said this week: "The scam and the unprecedented closure of stock exchanges for long periods have shaken the confidence of the investing public."

Such concerns may prove short-lived if underlying market conditions are attractive enough to persuade investors to set aside scandal-generated fears.

However, delays in investment of even a few months could slow growth and harm public faith in the economic reform programme. Although the government had approved some \$500m (£250m) of foreign investment plans by the end of March, little of this money has in fact been invested.

The scandal has made banks wary of infringing Reserve Bank of India guidelines. Sticking to the letter of the law has squeezed the supply of bank credit, which was already tight because of the central bank's efforts to restrict the money supply to slow inflation.

Mr F A Mehta, a director of Tata Sons, the controlling company of the Tata Industrial group, says: "The scam has not started the squeeze on credit but it has aggravated it." Indian officials say the best way to restore confidence is to take prompt action to punish offenders and implement specific reforms. The authorities have shown

their resolve by pillorying suspects such as Mr Harshad Mehta, who spent 111 days being interrogated in custody before release on bail last week.

The Reserve Bank of India has reminded banks to abide by the rules in the inter-bank market, including a ban on paying cheques payable to a bank into the account of a third party, such as a broker - one of the abuses which surfaced in the scandal.

The central bank has also started a more wide-ranging study of bank management practices - including standards for book-keeping.

The authorities want to put the scandal behind them. As Mr Salman Khurshid, junior minister for commerce, puts it: "The scandal had to happen, and now that it has, we believe the economy will emerge the stronger for it." That may be too much to hope for. But neither, it seems, will the affair leave the economy significantly weaker.

What is the FT getting up to this Weekend?

Finance and the Family explains how the chaos in the bond market will affect your pension and your fixed-rate savings.

Debbie Harrison, in the second of our series on pensions, helps you understand the ins and outs of company schemes.

At around £40,000, *Stuart Marshall* wonders if the new Range Rover Vogue LSE hasn't gone over

staggering 12,000 tonnes of potatoes, look after 1,400 breeding sows, boast the largest number of Suffolk Punch horses in the world and have 25 awards from the recent Royal Agricultural Show to their credit.

Ian Hargreaves tunes in to Russian TV –

Gregory, for instance.

With big-spending clients a thing of the past, *Nicholas Powell* looks forward to the Foire Internationale de l'Art Contemporain in Paris, and forecasts a much livelier showing to brighten the market's chronic gloom.

In 'How to spend it' *Lucia van der Post* rubs shoulders with chintz ladies and obelisk boys at this week's Decorex – the interior decorator's annual show. Amidst the Gothic rooms, baronial halls and sumptuous boudoirs she finds a 'thoroughly grown-up' kitchen.



the top. With barely a speck of mud on its hub caps, it's now suspended on air but still hasn't lost its roly-poly restlessness round the bends.

Nicholas Lander goes down on the prison farm where Grade C and D prisoners work the poorest quality Grade 3 land to feed the country's 47,000 prison population.

Against all the odds they produce a

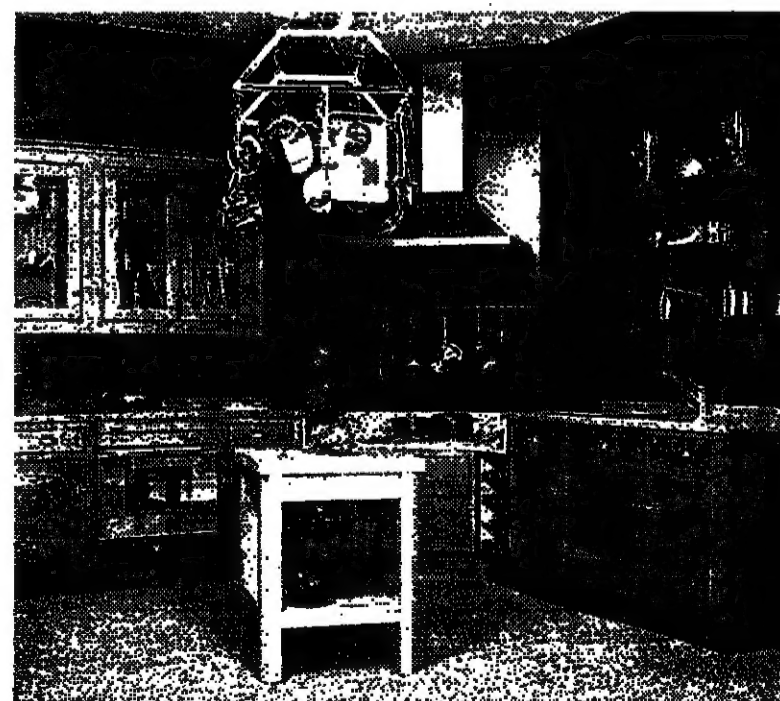
a chaotic industry in its infancy, and who should he find in the wings but the inevitable Ted Turner with his proposed Channel Six.

Nicholas Woodsworth travels to the Yucatan where he finds a castle that's not a castle, it's a pyramid . . . but is it? Not really. It's a 75ft Mayan calendar.

Thoroughly confused, he retires to a tippie of horchata and the floating hot rhythms of a Marimba band in the Plaza Mayor in Merida.

Thinking of buying a holiday home in Cyprus? On the Property Page *Audrey Powell* points out some of the drawbacks – not least of which is a distinct lack of golf courses.

Talking of golf, *John Hopkins* has some surprising advice. Instead of following Mr Faldo up the fairway, male golfers could learn more from women drivers like Laura



The long skirt is 'in', yet seems fraught with perils. The Fashion Page talks to some women about town who wouldn't be without one . . . what have they got to say? Find out in Saturday's Weekend FT.

Pick up your copy tomorrow.

Weekend FT



NEWS: THE AMERICAS

Texans cool towards Perot, the native son

Jurek Martin samples views around a would-be candidate

In the campaign of 1964, one of the more scurrilous tracts passed round the Barry Goldwater faithful was a little paperback entitled *A Texan Looks at Lyndon Johnson*. Mostly, it looked and found he was a communist.

In the days before he may or may not announce what he may or may not do with respect to the 1992 election, many Texans are contemplating another native son, Ross Perot.

Take, for example, William P. Hobby, until 1990 lieutenant-governor, an office with real power in Texas, and now a professor at the LBJ school of government of the University of Texas. He has had dealings with Mr Perot for over 20 years and concedes that his role in reforming state education a decade ago was one of "great service".

But, he caustically goes on, "most men's mid-life crises are not nearly as spectacular as his." He may be "the worst qualified man ever to want to be president". As to motivation, "something rattles his chains" and he has to break out. He suspects, as does Dave McNeely, political columnist on the Austin Statesman-American, that, however Mr Perot dresses it up, he is

inspired by a genuine and profound hatred of President George Bush, but Mr Hobby adds: "Who the hell knows?"

Some demonic theorists, more in Washington than Texas, claim they do and that the adopted and native Texan duo, George Bush and "Jimmy" Baker, have deliberately baited Mr Perot in order to get him to run and thus complicate an election that the president seemed otherwise certain to lose.

Neither Mr Hobby nor Mr McNeely think that Mr Perot can regain, even in Texas, anything like the levels of support he commanded in the heady springtime days of his non-candidacy. Mr McNeely thinks, but says he does not know, that in the end Mr Perot will launch something short of a fully fledged campaign, but sufficient to keep his name in the spotlight and on television and thus satisfy his ego.

Mr Robert Stein of Rice University in Houston is, according to Mr Hobby, the pre-eminent Texas pollster. His latest surveys have not been poised on a Perot entry, but he has been tracking him for months.

He concedes that Mr Perot still has a base in the Dallas-Fort Worth area, particularly among retired military people;



Ross Perot: Opinion is divided as to whether he is breaking the mould or the rules

he thinks his candidacy makes Texas more competitive, because it helps Mr Bush in the first instance, though not perhaps in the longer haul.

But he has doubts that Mr Perot will get back to much beyond 10 per cent on his home soil from the 5 per cent-plus that he has recently been registering. That, of course, might be enough to determine who does win the state.

Mr James Galbraith, the Texas University economist, is more engaged with what a President Bill Clinton should do than with the intricacies of Texas politics, but is convinced that here, as in Florida and

elsewhere, Mr Perot can only in the end hurt Mr Bush.

But three others of progressive persuasion - Molly Ivins, the journalist whose acid chronicles of Ross Perot have lightened many a breakfast table this year; Jim Hightower, the former Texas agricultural commissioner who under no circumstances, he promises, will be the next secretary of agriculture; and Susan DelMarco, the liberal activist - seemed glum at the thought that he might be running again.

They agreed with Ms Ivins's guess that he might indeed get 10 per cent, perhaps a little

more, but were far more interested in talking about what has been happening in Europe. Mr McNeely is convinced that a lot of the nasty stories about Mr Perot's autocratic ways, which were beginning to gain currency when he pulled out in July, will resurface with a vengeance with a few more revelations besides.

One concerns the alleged surveillance of his own daughter, who was going out with a professor who happened to be Jewish. Another is his apparent tendency to fire employees with the HIV virus. A third is that he ordered investigations of some of his volunteers.

But this week there have been stories which appear to contradict his fundamental claim that his is a genuine "bottoms-up" grass roots movement. Some leading "volunteers" are in fact on his payroll.

Some he disappointed now claim he always intended to pull an "October surprise". It certainly is the case that in July he advised the Texas authorities that his name was not to be withdrawn from the ballot.

But perhaps the most damaging and irrefutable evidence concerns his toll-free telephone number, which he invited all to use to say whether he should, or should not, get into the race. Anybody dialling it gets an automated response advising that they "will be included in our total count of callers supporting Ross Perot".

At least one of those was an anonymous reporter from the Austin Statesman-American simply doing his checking. Whether because of this or not, the newspaper's editorial column this week pulled no punches.

"It is hard to escape the feeling", it wrote delicately, "that the entire Ross Perot candidacy has been nothing but an ego trip by someone who thinks unlimited money means the rules don't apply to him." Thus Texans now look at Ross Perot.

Judge orders full trial in BNL loans case

By Alan Friedman in Washington

THE long-running scandal over \$5bn of illegal Iraqi loans, made by the Atlanta branch of Italy's Banca Nazionale del Lavoro (BNL), took an unexpected turn yesterday when a US judge halted court hearings against the branch's former head and said he would order a full-scale trial.

Judge Marvin Shoob declared in open court that he did not believe the central premise of the US government's case against Mr Christopher Drogoul, former BNL Atlanta manager, who was due to have been sentenced to prison this week.

The judge's order was in response to a request by US government prosecutors, who this week suffered a series of blows to their case that Mr Drogoul was the sole orchestrator of the Iraqi loans. More than \$2bn of these helped finance President Saddam Hussein's nuclear, chemical and missile projects.

The prosecutors yesterday said they wished to seek a full trial and cancel an earlier plea agreement by which Mr Drogoul had admitted guilt to 60 of 347 charges against him. Two weeks ago, Mr Bobby Lee Cook, Mr Drogoul's lawyer, was refused a full trial and a request that his client's plea be changed to innocent.

Mr Cook, who quickly agreed to a new trial, has accused the Bush administration of cover-

ing up its role in a scheme to finance Iraq's weapons programmes via BNL loans.

The government's case appeared weakened this week after Judge Shoob had revealed that three CIA documents proved "definitely" that Mr Drogoul had acted with the full knowledge of BNL's head office in Rome.

Further doubts were raised on Wednesday when it was disclosed that the Italian government had put political pressure on the administration to ensure that BNL Rome was portrayed as a victim and not indicted. Also, Mr Drogoul testified that Mr Giacomo Pedde, former BNL chief executive, knew of the Atlanta loans and urged him "to do everything you can to support Iraq".

Judge Shoob, who is expected to disqualify himself from the BNL trial when it begins a few months hence, said in court that, in his view, BNL's Rome head office was not a victim and that it was either aware of what Mr Drogoul was doing in Atlanta or had deliberately ignored the Atlanta loans for political reasons.

The judge, who will issue his own report on the BNL case today, said he was concerned about the role played by the US government "at the very highest levels". Two former senior BNL executives told the Financial Times this week that at least eight BNL executives in Italy were aware of, or involved in, the Atlanta loans to Iraq.

Politicking delays naming of finance minister in Brazil

By Christine Lamb in Brasilia

THE delay in installing Vice-President Itamar Franco as interim president of Brazil has left a power vacuum, and growing concern over the failure to name a finance minister.

Mr Franco was expected yesterday to assume his new office only on Monday because of difficulties in choosing someone acceptable to the wide coalition of parties supporting the vice-president, to head the crucial new Finance Ministry.

The socialist Senator José Bisol yesterday criticised the delay: "We are running the risk of disappointing the nation which took to the streets in favour of impeachment" of President Fernando Collor, newly on trial by the senate on corruption charges.

But Mr Mauricio Correa Lima, tipped to be the new justice minister, confirmed that Mr Franco himself had requested the delay. Mr Lima said: "It is natural for a president to want the widest possible understanding with the political parties."

Wrangling continued yesterday among parties over the composition of Mr Franco's cabinet, mainly over the finance portfolio. The first choice of Mr José Serra, an economist from the social democratic PSDB party, has been vetoed by Mr Orestes Quércia, leader of the Democratic Movement Party (PMDB). He believes that, as the largest party, the PMDB should com-

mand the Finance Ministry. Mr Franco seemed impatient with the in-fighting yesterday: "I choose the ministers. Anyone who thinks he can pressure me is fooling himself."

The failure to name a finance minister and Central Bank president is causing concern in the financial community, anxious for word on future economic policy. The main São Paulo stock market was operating 1.1 per cent down yesterday afternoon in quiet trading.

The delay leaves Mr Collor still in office, despite the vote by the House of Representatives on Tuesday to strip him of his powers and send him to a Senate trial. He spent yesterday in the plush presidential offices, where he can still nominate appointees and issue decrees until he has signed the papers to suspend him from office for 180 days. These will be served on him on Monday. Mr Franco continued to work in his shadow in the shabby, subterranean vice-presidential annex.

Mr Collor is under rising pressure to resign rather than face the humiliation of a trial. If the Senate finds him guilty, he will be ousted from the presidency and barred from public office, even from voting, for eight years. If he resigns, he will receive a pension, though criminal charges may yet confront him. Mr Dirceu Carneiro, secretary to the Senate, said yesterday: "We are giving him the chance of a dignified exit."

US Senate approves IMF quota rise and Israel backing

By George Graham in Washington

THE US Senate yesterday finally approved an aid package to provide both the country's \$12bn quota in the International Monetary Fund's capital increase and \$10bn in loan guarantees for Israel.

Neither measure would incur a direct cost to the US taxpayer, unless Israel were to default on its loans or the IMF to go bankrupt, but both have had rocky passages through Congress.

President George Bush tried to win support for the unpopular IMF quota increase by attaching it to a package providing aid to Russia and the other republics of the former Soviet Union, but many of his own Republican party supporters still balked at it.

Besides the Israeli loan guarantees and the IMF quota increase, the appropriations bill approved by the Senate

yesterday includes about \$14bn of foreign aid.

Since the US is by far the IMF's largest member, passage of the quota increase was critical to the implementation of the quota increase, which would increase the IMF's capital base by 50 per cent to SDR135.2bn (\$198bn).

Without the increase, IMF officials expected their resources to fall to critical levels by the end of the year.

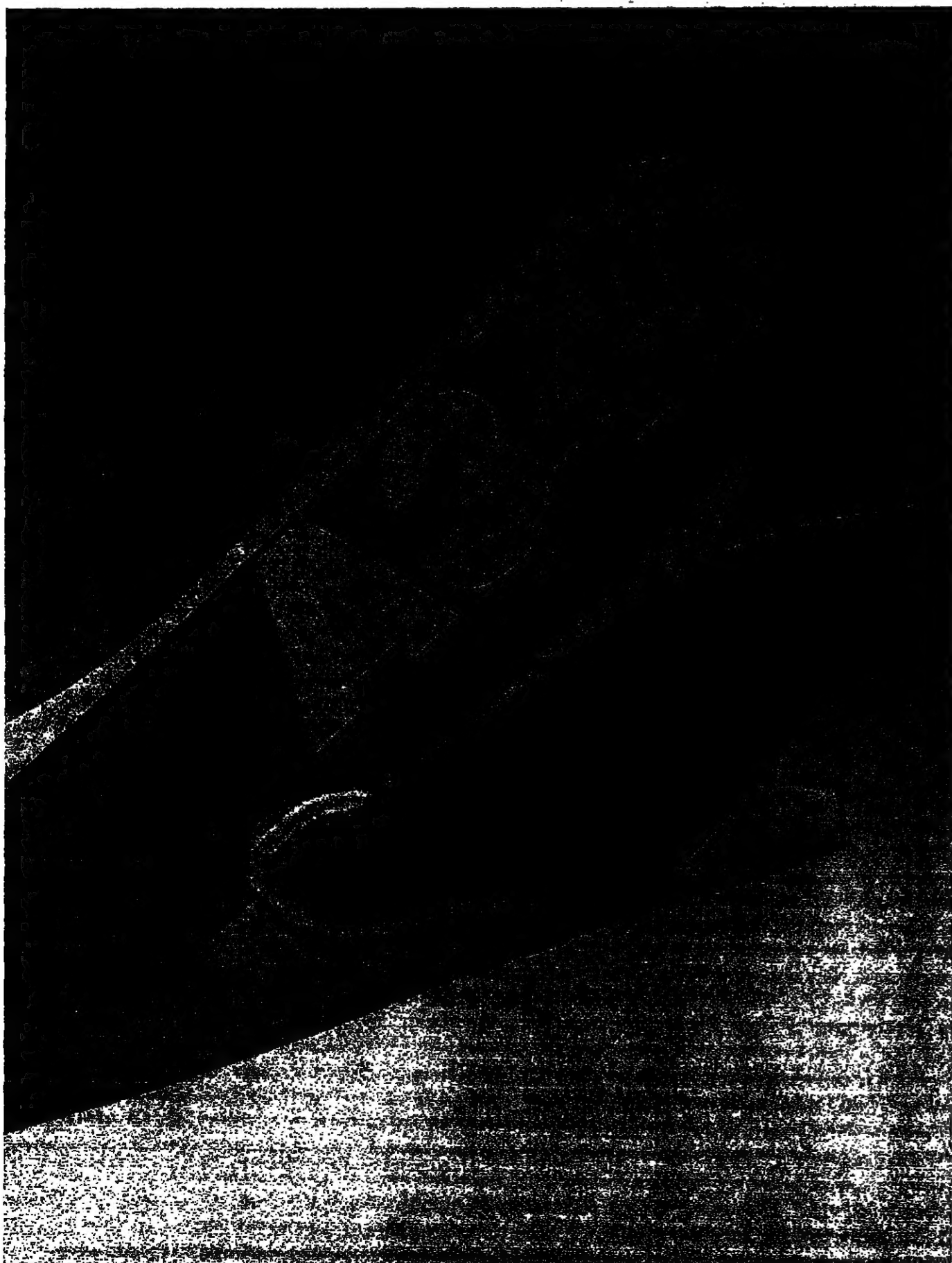
Washington officials were optimistic that a small appropriation for United Nations family planning activities, which the Bush administration has used as grounds for a veto, would be dropped in a final conference to reconcile the House of Representatives and Senate versions of the bill.

In a separate vote, the Senate ratified the Strategic Arms Reduction Treaty, by which the US and the former Soviet republics agree to cut their arsenals of nuclear warheads.

ANOTHER EXAMPLE

OF FORWARD

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NEWS: THE KERRY REPORT INTO BCCI

■ Bank of England heavily criticised ■ Criminal investigation prompted action ■ Auditor continued to sign off reports 'true and fair'

Allegations mount up

By David Lascellas

THE KERRY report is a mountainous document, bulging with allegations about BCCI's heinous crimes and the failings of its regulators and accountants. It pulls few punches in its criticism of the Bank of England, BCCI's auditors Price Waterhouse and its major shareholders Abu Dhabi, all of which will provide ammunition to the many people who have suffered at BCCI's hands.

In the best tradition of congressional reports, it picks over its subject in meticulous detail and reaches for the jugular. Anyone sated with fraud can gorge on pretentious, ferocious, drug trafficking, bribery and death squads, or ponder the complexities of the fraudster's mind, as detailed in its 786 pages.

But the real judgment that needs to be made is how much light Senator Kerry sheds on the chief questions behind this extraordinary affair. Although he draws useful lessons and proposes important legislative initiatives, the overall result is less satisfactory. There are few whistleblowers, which is disappointing for an investigation that had powers to sub-

poena evidence - although not surprising, perhaps, given the thick veil of secrecy that still surrounds key parts of the story.

In seeking to answer the central question of how BCCI got away with massive fraud as long as it did, three points need to be addressed:

- When did Price Waterhouse first detect evidence of fraud?
- Should the bank regulators have shut it down earlier?
- How much did Abu Dhabi know?

On the first of these, many of PW's early audits of BCCI dating from the early 1980s have been in the public domain for over a year. They show that loans remained unserved, clients disappeared, documents were missing. Yet it was not until 1990 that PW officially reported that some transactions were "false or deceitful".

Like many people who have read these audits with the light of hindsight, Mr Kerry finds it hard to believe that they did not ring deafening alarm bells at PW. But the audits provide only a blurred picture of what was happening at PW, and whatever further evidence exists remains locked away in PW's safe, beyond the

reach even of Mr Kerry's subpoenas.

The result is that Kerry seems unsure what to make of PW. He contends: "There can be no question that the auditing process failed to work," yet he grants that PW's auditors detected fraud and reported it to the Bank of England even though they were being obstructed at crucial turns by BCCI itself. In a pointed comment he says: "Price Waterhouse wound up owing a duty principally to the people who were deceiving it."

Mr Kerry is clearer on the point of whether bank regulators could have acted sooner. The answer is yes. The Bank of England has always argued that it had only partial responsibility for BCCI because it was headquartered in Luxembourg. But in one of the few new documents to emerge from the report, Kerry quotes from a 1985 Bank memo in which an official writes: "After spending one week in BCCI I am absolutely certain that the real head office is located on six floors of 100 Leadenhall Street (in London)."

Kerry is especially critical of the bank regulators' decision in early 1990 to discount evidence of fraud and accept a

huge capital injection from Abu Dhabi to keep BCCI going. That amounts, he says, with characteristic hyperbole, to the regulators and auditors becoming "partners not in crime but in a cover-up".

However, the real issue here is whether the authorities were doing a service to the depositors by staving off a bank collapse and securing fresh capital from the major shareholder. A fuller picture might actually prompt the answer yes.

The question of Abu Dhabi's involvement depends on whether you believe PW's assertion that BCCI management confessed their crimes to Abu Dhabi officials in early 1990. Abu Dhabi denies that, but Kerry accepts it, although without apparently having acquired any corroborating evidence of his own. Given the scepticism with which he treats many of PW's other claims, that is inconsistent.

Until all the evidence does come out into the open, anyone trying to make sense of BCCI has to decide which of many conflicting versions to believe. Mr Kerry lays considerable store by Mr Masihur Rahman, BCCI's financial officer, who



John Kerry

The Kerry Report

Findings:

- BCCI constituted international financial crime on a massive and global scale
- The bank systematically bribed world leaders and political figures

throughout the world

- It developed and implemented a strategy to infiltrate the US banking system despite regulatory barriers
- US federal law enforcement agencies made decisions which delayed the making of a wide case against BCCI
- New York District Attorney Robert Morgenthau's investigation of BCCI indirectly brought about its global closure
- BCCI's accountants failed to protect its innocent depositors and creditors
- The CIA developed important information on BCCI, but inadvertently failed to disseminate it
- Gaps in the regulatory process partly caused flawed decisions by US regulators and enabled BCCI to acquire US banks
- The Bank of England's regulation of BCCI was wholly inadequate to protect depositors and creditors

testified before his committee last year.

Mr Rahman claimed to be totally ignorant of the frauds until the very end. That may be true. But if Mr Kerry suggests that PW was remiss in not spotting fraud sooner, consistency demands that he at least raise the same question about Rahman.

A note of frustration runs through the report, reflecting Mr Kerry's inability to nail the full story of BCCI. The Serious Fraud Office, the Bank of England, PW and Abu Dhabi come in for constant criticism for their alleged obstructiveness, and he calls for greater international co-operation.

That is not just the reaction of a politically driven individual. US government agen-

Clark Clifford and Robert Altman participated in improprieties with BCCI in the US

Abu Dhabi's involvement in BCCI was more central than it has acknowledged

- BCCI actively solicited the friendships of major US political figures, and made payments which may have been improper
- BCCI's commodities affiliate Capcom engaged in billions of dollars of largely anonymous trading in the US which included a very substantial level of money laundering

Recommendations:

- The US should develop a more aggressive and co-ordinated approach to combat international financial crime
- The US should develop a more aggressive approach to financially isolate nations which do not adequately regulate their banks
- Further steps should be taken to insure adequate accountability of foreign financial institutions doing business in the US
- Foreign investors who buy substantial shares of US businesses should be required to appear personally in the US
- The Inspector General of the US Justice Department should investigate the policies and practices that led to problems in the

department's BCCI investigation

- The CIA and State Department should target foreign financial institutions as subjects for intelligence gathering and analysis
- Congress should consider adopting additional oversight mechanisms to ensure the CIA's accountability on the provision of information
- Federal agencies should impose new requirements on foreign auditors to protect US interests
- The President and Secretary of State should protest to the government of Abu Dhabi over the withholding of documents and witnesses
- The Judiciary committee should evaluate whether it is appropriate to create a federal statutory code of conduct for attorneys who practice before federal agencies
- The US commodities markets should make money laundering illegal and demand that this requirement is accepted by foreign commodities exchanges
- A committee of law enforcement officials should oversee, prevent and respond to failures of co-operation
- A statutory mechanism for the receipt by Congress of foreign financial information should be established

cies and congressional investigators have been ahead of their British counterparts throughout the BCCI affair, and have played a key role in publicising evidence that which might have been buried that would otherwise have been buried by foreign banking laws and court procedures.

The Kerry report will doubtless have its repercussions on

Capitol Hill. But it still leaves crucial gaps which we must now hope will be filled by the long-awaited Bingham Report in the UK. That report, to be published later this month, should be a less flamboyant and, by all accounts, more incisive document which should settle the matter of culpability for the whole sorry BCCI mess.

Morgenthau's office singled out for praise

By Alan Friedman in New York

OF ALL the myriad US institutions involved in the investigation and regulation of BCCI, only one is the subject of consistent praise in the Kerry report - the office of Mr Robert Morgenthau, the New York district attorney.

Mr Morgenthau, who brought the first wide-ranging fraud charges against BCCI in July last year, is singled out as having been far ahead of US or British authorities in uncovering criminality at BCCI and credited with having essentially forced both the Bush administration and the Bank of England into taking action against BCCI in the period leading up to the bank's shutdown on July 5 1991.

In the end, the report remarks, it was not the regulatory process itself that brought about the exposure and removal of BCCI from either the US or the UK. In both cases the ultimate regulatory action was prompted by the criminal investigation brought by Mr Morgenthau.

On August 21 1989, the Federal Reserve was told by an aide to Mr Morgenthau that an informant had reported that BCCI had secret control of First American Bankshares, the Washington bank then chaired by Mr Clark Clifford, the former US defence secretary. The Fed took no action in response, according to the Kerry report. It did, however, learn more about ties between BCCI and First American from the Bank of England, in late 1989.

But for Mr Morgenthau's work, the Kerry report concludes, the Fed may never have learned from the Bank of England, Price Waterhouse and Abu Dhabi that auditors to BCCI had found damaging evidence on the bank. But for Mr Morgenthau's work, the Bank of England "might well have proceeded with BCCI's

restructuring regardless of the new revelations about fraud, and simply hoped for the best".

If Mr Morgenthau is singled out for praise, the US Department of Justice, the US Treasury and the Central Intelligence Agency are sharply censured in the Kerry report. The Fed is described as having been negligent during much of the 1980s, but is praised for its work since January 1991.

In investigating BCCI, the Fed's efforts were, according to the report, hampered by a lack of co-operation by foreign governments and agencies, including the Serious Fraud Office in the UK and, since the BCCI closure in July 1991, the government of Abu Dhabi.

The SFO is accused of having prevented the Fed from interviewing certain witnesses and reviewing certain documents in the UK. Although Abu Dhabi has claimed that it is co-operating with the US, the Kerry report says the government's refusal to make available 18 witnesses and many important documents has gravely hindered the Fed's ability to complete its BCCI investigations.

The Justice Department, the report says, "essentially stopped investigating BCCI in connection with First American after the spring of 1989, until press accounts, Fed action and the New York district attorney's investigation pushed them into action in the spring of 1991". The report even cites evidence of one federal prosecutor who acknowledged making misrepresentations to Fed officials and to Mr Morgenthau's office concerning the existence of documents critical to their work.

Mr Donald Regan, Secretary of the Treasury in 1985, is criticised along with the department itself for mysteriously failing to remember a documented 1985 briefing from the CIA that disclosed BCCI's illegal and secret ownership of First American.

Price Waterhouse doubly criticised

By Andrew Jack

PRICE WATERHOUSE comes in for criticism in the Kerry report in equal measure for its role as auditor to BCCI and for its lack of co-operation with the committee in providing information.

The bulk of the analysis concentrates on why BCCI was allowed to continue operating in spite of alleged fraud and bad practices which went back over many years.

Using fragments of PW papers obtained by the committee, it says that the firm was raising concerns over the operations of the BCCI Grand Cayman office at least as far back as 1983, when it highlighted "a high concentration of risk" in loans to prominent clients.

In 1984, it noted files containing "inadequate financial information such that the credit worthiness of the borrow[er]

cannot be readily established." PW made a series of recommendations for reform. The Kerry report says that BCCI did not abide with many of these points, which were reiterated in greater detail every year by PW. Meanwhile the firm continued to sign off the accounts as "true and fair".

In its 1987 audit report, PW said the repayment performance was "below expectations" of loans for \$18m to the Gokal brothers and their shipping empire, the Gulf Group. It said security against the lending was probably unenforceable and financial information on the loans "inadequate".

The report estimates that PW received about \$5m a year for its work on the BCCI audit and related services. It says the UK PW firm declined to co-operate in providing information because of the restrictions precluded by banking confidentiality.

What does it take for a Chancellor to step down?



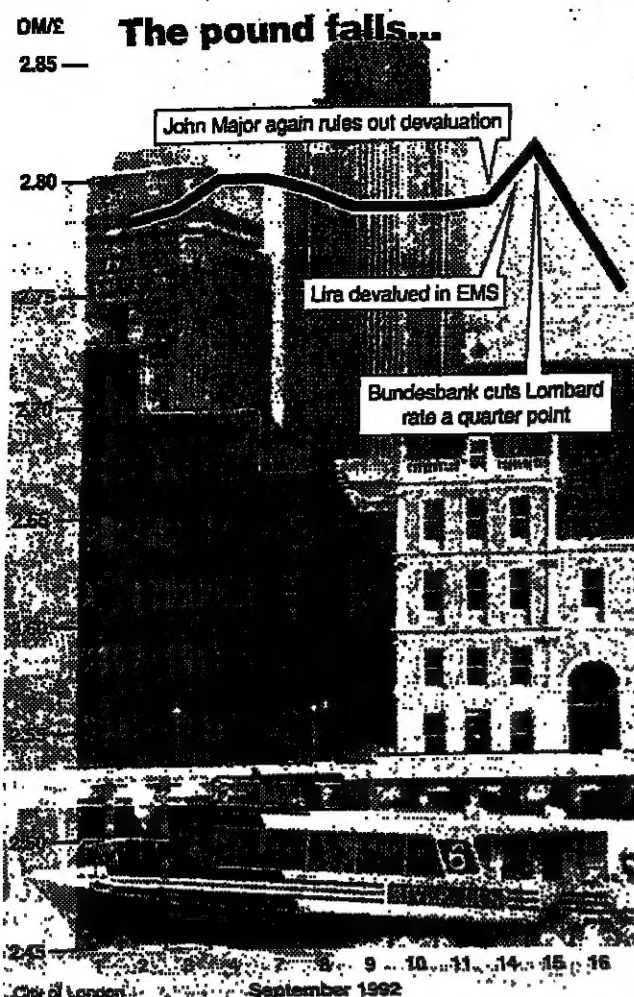
Read Nigel Lawson's memoirs in The Telegraph. Starting this Saturday and continuing on Sunday.

The Daily Telegraph

ERM: THE ANGLO-GERMAN ROW

Peter Norman, Economics Editor, recounts the escalating war of words

How poisoned relationships



SUNDAY September 6 began miserably in Bath. It was pouring with rain outside the city's elegant Royal Crescent Hotel. Inside, Mr Helmut Schlesinger, the president of the Bundesbank, appeared distracted and anxious to get away. Nearby, Mr Norman Lamont, the host of a weekend meeting of European Community finance ministers and central bankers, had his nose buried in the day's newspapers and appeared not to notice his distinguished guest.

If one episode was the catalyst for the extraordinary row that has since blown up between the UK and Germany over monetary and economic policy, it was that weekend meeting in Bath.

On the previous day, in the elegant surroundings of the city's 18th-century Assembly Rooms, the UK chancellor had abandoned the wide-ranging agenda that he had set for the talks and pressed Mr Schlesinger to cut his interest rates.

Mr Lamont, rightly, saw this as the key to boost economic growth in Europe and especially in Britain where the government was faced with the prospect of a recession turning into a slump. The chancellor was a man under pressure with a weaken-

ing pound in the European exchange rate mechanism and the absence of any sign of an end to the UK's prolonged recession.

Eight days later, after the surprise Italian lira devaluation of September 13, the Bundesbank obliged, with a minimal ¼ point cut in its internationally important Lombard rate to 9% per cent and a ½ point cut in Germany's discount rate 8% per cent. But in Bath Mr Schlesinger, as just one member of the bank's 18-man ruling council, was in no position to deliver the chancellor's wishes.

Mr Lamont's insistence was so fierce that the 68-year-old Bundesbank chief was on the point of walking out of the meeting. He was held back when Mr Theo Waigel, the Bonn finance minister, urged Mr Lamont to call off his attacks.

Mr Lamont nevertheless came away from the discussions proclaiming victory. The meeting had agreed a four-point statement that confirmed the then existing exchange rate structure of the ERM and included a Bundesbank promise not to increase interest rates "in present circumstances". But the hollowness of Mr Lamont's achievement soon became apparent after the Bundesbank president on the following day distanced himself

from the agreement not to realign the ERM exchange rates.

But Bath alone cannot explain the bitter divisions that have emerged between Mr Lamont and Mr Schlesinger and pitched the UK Treasury against the independent Bundesbank. It is now clear that the divergence of the two economies under the impact of German unification imposed intolerable strains on the relationship between two countries that were once natural allies in European economic and monetary affairs.

By the late summer, the UK government was convinced that the ERM was forcing it to maintain a stricter monetary discipline than was warranted by the depressed state of the domestic economy. It had earlier weighed the possibility of a devaluation but rejected it in a widely publicised speech by the chancellor in July. Not only would a devaluation be politically risky it would also shatter the government's efforts to make sterling a strong currency.

At the same time, the Bundesbank, alarmed by Germany's fiscal deficits and the cost of reconstructing east Germany, saw no scope for a relaxation of its interest rates.

This lack of economic convergence was exacerbated by somewhat differ-

ing perceptions in Frankfurt and London of the way in which the ERM should operate. The scene was therefore set for the Treasury and the Bundesbank to differ sharply in their assessment of events that led up to "Black Wednesday", September 16, when sterling was forced to leave the ERM.

These differences show through in the statements issued two days ago by the Bundesbank and the British Treasury. The two statements show no meeting of minds over the immediate causes of sterling's departure from the ERM in the days following the lira's devaluation in the European Monetary System on September 13.

The British government firmly believes that the final straw for sterling was the contentious interview given by Mr Schlesinger to Handelsblat, the German business daily, early in the week of Black Wednesday. In line with frequent German practice, a condensed advance copy of the interview was made available to the German press by Handelsblat on the evening of Tuesday, September 15. This contained the remark, attributed to Mr Schlesinger, that "the situation in the EMS could have been further eased if there had been a more comprehensive realignment" at the time

of the lira devaluation.

This, according to the UK, caused sterling to crash through its DM2.78 ERM floor in late trading on Tuesday after which it proved impossible to support the parity on Black Wednesday despite two emergency increases in British interest rates to 15 per cent from 10 per cent. The Bundesbank eventually disowned the remarks but too late to influence financial markets.

This week's statement from the Bundesbank failed to recognise the UK concerns about the supposed statement from Mr Schlesinger. Instead, it underlined how Mr Schlesinger, in the final version of the interview as published on September 17, made remarks supportive of the pound. The German statement failed to acknowledge that by that time sterling had been forced out of the ERM.

The episode indicates that the German authorities are at best naive in assuming that markets will wait to react only to authoritative versions of interviews. By the time the first condensed version of Mr Schlesinger's supposed remarks emerged there were already widespread suspicions that the Bundesbank had wanted a broader ERM realignment than the lira devaluation of September 13.

Schlesinger caught out by desire to have the last word

By David Marsh and Andrew Fisher

DOGGEDNESS and attention to detail stand out among the characteristics which, during a 40-year career, have made Mr Helmut Schlesinger a successful central banker. Both traits have come to the fore with a vengeance in the document at the centre of the latest Anglo-German row - and both seem, for the moment at least, to have rebounded against him.

Mr Schlesinger, 68, is a courtly man with more than a touch of Bavarian charm. But he has a habitual liking - which some colleagues on the decision-making Bundesbank council can find irritating - for having the last word.

During the last fortnight, the normally unflappable Mr Schlesinger has been enraged by attacks from Britain both on the Bundesbank's interest rate policies and - still worse - on his own integrity. He has been especially hurt by recent articles in British tabloid newspapers linking the Bundesbank to Germany's Nazi past. The four-page statement on "reproaches made by some members of the British government" was his attempt to hit back.

Unfortunately for him, Mr Schlesinger's perhaps justified righteous indignation over the events of the last two weeks has now been drowned in the greater tumult engendered by

the new affair. Seldom can an attempt to put the record straight have produced such a twisted result.

Mr Schlesinger is certainly no conspirator. When he tries to persuade recalcitrant Bundesbank council members of the merits of a policy they find unconvincing, his obvious lack of Machiavellian instincts can border on haplessness. "Too

A man with a somewhat unworldly lack of understanding for the way journalists work, he has tried to use the press to protect his well-founded reputation

honest for his own good" was one description after the controversial interview with Handelsblat, the German financial daily, which the UK government charges helped prompt sterling's exit from the exchange rate mechanism.

A man with a somewhat unworldly lack of understanding for the way that journalists work, he has tried to use the press to protect his well-founded reputation for straightforwardness, decency and prudence. Yet he has somehow managed to end up in the dock appearing to be not only a weaver of intrigue but an unsuccessful one to boot.

In the Bundesbank, Mr Schlesinger's reputation for homespun scholarliness is widespread.

He has never become familiar with word processors, and

writes out articles and speeches long-hand with a pen. His stamina is prodigious. On the evening of the Bundesbank's landmark cut in its Lombard rate on September 14, Mr Schlesinger travelled to Kiel in north Germany to deliver an exhaustive 33-page speech, replete with footnotes, on "progress in European monetary integration" - which

gave the most thorough theoretical explanation to date of why the Bundesbank was seeking a devaluation of weaker currencies in the EMS.

Nothing in Mr Schlesinger's career prepared him for the peculiar challenges he has faced since he unexpectedly took over the Bundesbank presidency last August. The task of steering Germany through the reunification shock, while at the same time trying to keep the country on track for the politically necessary goal of European integration, has been much tougher than imagined.

Mr Karl Otto Pöhl, Mr Schlesinger's predecessor, who quit in full knowledge of the sizeable problems bequeathed to his former deputy, has considerably more experience in negotiating political quick-

sands. The more flexible Mr Pöhl, a former journalist, would probably have handled the vicissitudes of the past few months matters with greater aplomb, according to officials who know both men well.

Although also sensitive to criticism, Mr Pöhl would probably have shrugged off the latest barb, knowing that action to blunt them would have prolonged the pain.

Even the astute Mr Pöhl, however, owed his downfall ultimately to his failure to find a *modus vivendi* with Chancellor Helmut Kohl over the financing of German unity. Far more than a consequence of any personal failing, Mr Schlesinger's setback is clearly a result, above all, of the extraordinary pressures which go with the job.

At today's Bundesbank press conference in Schwerin, northern Germany, Mr Schlesinger will have a further chance to set the record straight. September has been one of the toughest months of his life. Although some associates say the pressure he has faced might make him consider resignation, the most likely outcome is that Mr Schlesinger will soldier on until his planned departure next summer.

The risk, for him, is that the evident toughness of the Bundesbank's uphill struggle will, by then, leave Mr Schlesinger looking not so much dogged as simply worn out.



Chancellor Helmut Kohl mopping his brow yesterday during a three-hour ceremony in Bonn to mark his 10th year in office as head of the country's coalition government

Spanish minister accuses Moody's

By Tom Burns in Madrid

EUROPEAN financial tensions settled on Spain yesterday after Moody's announced a review of Madrid's credit rating amid renewed speculation about a peseta devaluation.

The unrelieved strength of the D-Mark kept the peseta close to its ERM floor. The government denied rumours of another devaluation, but the peseta closed at Ptas70.42 (38p), close to its ERM floor of Ptas72.62.

On the Madrid stock exchange investors ignored angry finance ministry rejections of Moody's decision, and drove the general index to its lowest level in six years.

Mr Pedro Pérez, secretary of state for the economy, said that Moody's had made an "erroneous" appreciation of Spain's credit worthiness and that its conclusions were "not based on reality".

On Wednesday night the US credit agency said it was reviewing a possible downgrade of the Kingdom of Spain's current A-1 rating because of the "accumulation of imbalances" in the Spanish economy and the "less favourable external environment".

Madrid's already depressed stock exchange tumbled yesterday and the index dropped 4.4 per cent, its biggest fall of the year, to close at 185 points.

"Moody's announcement was the last straw, all the market needed to wipe out confidence," said Mr Peter Stephens of Barclays securities house in Madrid.

The Bolsa index is now back to its August 1986 level, at the point where it stood before the market began to perform strongly on the back of Spain's entry into the EC earlier that year.

Mr Pérez said Moody's decision to review Spain's rating did not take account of recent moves - such as the 1993 budget which was unveiled this week - to rectify financial imbalances.

"They (Moody's) could not have analysed the budget in depth because they had not the time to do so," he said.

The 1993 budget, said by the government to be the toughest in 20 years, restricts central government spending increases to only 3.7 per cent - a fall in real terms. The tough budget is likely to push up unemployment next year by 300,000 to beyond the 3m level.

The secretary of state implied that Moody's had confused Spain with Italy, whose rating was reduced by two points by the US agency last month. "There is simply no point of comparison, in political terms or in terms of any economic ratio, between Spain and Italy," Mr Pérez said.

Mr David Levey, head of Moody's sovereign risk unit, said it was not Moody's practice to debate public officials. "We have announced a review, not a conclusion," Mr Levey said. "We have pointed to fundamental areas of concern that are not determined by the details of a single budget."

Opening a debate in parliament yesterday on the ratification of the Maastricht treaty, Prime Minister Felipe González, said there was "no cause and effect" between economic problems in Spain and the construction of Europe.

Britain calls in German ambassador to express 'concern'

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday came within an ace of registering its first ever diplomatic protest to a European Community country when the Foreign Office called in the German ambassador in London to express its disapproval of the way the Bundesbank had publicised its views on the sterling crisis.

Though the Foreign Office

stressed that it had merely called in and not "summoned" the ambassador, Baron Hermann von Richthofen, and rigorously avoided using the sensitive term "protest", there was no mistaking the message it was seeking to convey.

The official diplomatic terminology was sufficiently terse and to the point. Mr Tristan Garel-Jones, the minister of state at the Foreign Office, had expressed "the government's

concern at the deliberate decision to disclose Dr Schlesinger's [Bundesbank President Dr Helmut Schlesinger] letter, and to make clear the government's view that the release of the document was unhelpful."

The document rebutted official British suggestions that the Bundesbank had failed to give sterling sufficient support in foreign exchange markets before it was floated. Its publication sparked off the latest in

a series of Anglo-German rows. A German official in London said that the embassy had decided to disclose the document with the consent of the Bundesbank. The adverse comment it had provoked in the British media had come as a surprise. Far from wanting to add fuel to the fire of Anglo-German relations, the intention behind the release of the document was to be helpful by demonstrating that the Bund-

esbank had offered substantial support to sterling.

The embassy's statement that the document was issued with the Bundesbank's consent was disputed by a bank spokesman in Frankfurt.

The Bundesbank had merely intended to provide the embassy with arguments backing up the central bank's position.

That assertion, however, did not tally with a statement put

out by the German Foreign Office in Bonn, which said: "The release of Schlesinger's statement was made in good faith and in accordance with the Bundesbank." Baron von Richthofen, a spokesman emphasised, had not acted on his own.

Both the German Foreign Ministry and the Foreign Office in London attempted to pour oil on troubled waters by referring to the good atmo-

sphere in which Wednesday's meeting in Bonn between Mr Klaus Kinkel, the German foreign minister, and Mr Douglas Hurd, his British opposite number, was held.

Though Mr Hurd had raised the issue of the letter at the meeting, the two sides had underlined the need to overcome the differences which had arisen over currency upheavals, British and German spokesmen said.

Red Baron's descendant does battle with British prejudices

FO summons fails to ruffle envoy

By David Marsh

MR Hermann von Richthofen, Germany's ambassador to the UK, is an unflinching polite figure with an affection for most things British.

A distant relative of the Red Baron, the celebrated First World War fighter ace, he enjoys relating accounts of his visit to an Oxford men's outfit where the owner insisted that his ancestor still owed money from a long-forgotten clothing bill.

Mr von Richthofen's civilised manner and his experience - he was the German foreign ministry's political director before he took up his London post - have stood him in exemplary stead on the diplomatic circuit. He has been a persistent advocate of the German government's proclaimed ambition of forging European unity - above all, to prevent further fragmentation and decline in the east.

His diplomatic mildness has

not always endeared him to his ultimate master, the rough-and-ready Chancellor Helmut Kohl. But Mr von Richthofen has arguably been the best possible choice to represent united Germany on the UK stage. He has been on particularly active duty during the past two years trying to correct British prejudices over a resurgent united Germany.

Privately, he remains surprised by the ease with which anti-German resentment flows to the surface of British politics and the media. He cannot have enjoyed being called in by the Foreign Office yesterday to hear the British government's concern at the embassy's "deliberate decision" to release Mr Schlesinger's document.

Mr von Richthofen, however, realises that politics demands an element of play-acting. Even after being summoned to hear Whitehall's displeasure, neither his elegance nor his composure is likely to be too sorely ruffled.



Mr von Richthofen en route to the Foreign Office

Portuguese premier warns against two-speed Europe

By Patrick Blum and Andrew Gowers in Lisbon

MR ANIBAL Cavaco Silva, Portugal's prime minister, has called on fellow EC leaders to give an urgent boost to ratification of the Maastricht treaty in its agreed form by all 12 member states at the Birmingham special summit.

In an interview with the Financial Times, he warned against discussion of a "two-speed" Europe, under which some member states would forge ahead with economic and monetary union (Emu) more rapidly than others, and said that further debate on the structure and management of the ERM at Birmingham would run the risk of further destabilising EC currency markets.

"It is necessary to give another impulse to European construction (at Birmingham) to overcome the idea that the project has fallen apart," he said. "If we don't complete the ratification process, other issues will be poisoned." The Portuguese leader said the

summit should focus on making a new effort to explain the European integration process to a sceptical public, and stressed the need for all 12 member states to act jointly.

Asked about recent suggestions that different EC countries might move at different speeds towards Emu, he said: "I think it would be very negative, and in several countries I think it would create a very negative reaction, not just in the south but in the north. If two speeds means a small group with a strong head - that is, Germany - I think that even in those countries whose currencies are linked to the D-Mark it would cause negative reactions from public opinion. I think that's not to the advantage of the Germans."

Mr Cavaco Silva forecast that the pound and the lira would return to the ERM, and said that recent instability enhanced the case for more intense monetary co-operation rather than diminishing it.

"When we examine very

carefully the EMS, it seems there aren't too many deep changes to be made," he said in a gentle rebuff to Mr John Major's demand for reforms.

"Perhaps some adjustments (are needed) to the way the system is managed, but if anything is required it is more co-operation among the monetary institutions, not less. This points clearly to progressing as soon as possible towards monetary union," he said.

In the interview, Mr Cavaco Silva:

- Reaffirmed his commitment to the current parity of the escudo in the ERM, in the face of recent market speculation against it;
- Promised to press ahead with dismantling remaining exchange controls by the end of the year, while watching carefully for further signs of speculation within the country's banking system;
- Called for continuing wage restraint by Portuguese employers and trade unions and warned of spending cuts in the forthcoming budget.

ERM: THE ANGLO-GERMAN ROW

between the German Bundesbank and the UK Treasury over the ERM

scuppered the pound sterling

In part, these suspicions reflected Mr. Schlesinger's cool reaction to the Bundesbank's announcement on September 26 that it was not prepared to support the pound sterling in the event of a devaluation. They also reflected a general awareness that the Bundesbank had been increasingly unhappy at the way the EMS - under the pressure of the drive in the EC to economic and monetary union - had become a system of quasi-fixed exchange rates since its last major realignment in January 1987.

These background factors gained added weight from suggestions circulating in financial markets that Germany had actively sought a sterling devaluation in the weekend talks in which the lira's devaluation was decided. On this point, the Bundesbank and UK Treasury positions also appear opposed. This week's Bundesbank statement indicates that the German central bank at least thought a formal sterling devaluation was justified after it had applied to the federal government in Bonn on September 11 for negotiations among the EMS countries on a realignment. The UK Treasury said on Wednesday night that no request was made by the German authorities to the UK that weekend that it, too, should realign.

According to monetary officials involved in the weekend talks (who incidentally are neither German nor British), the Bundesbank did want sterling to be devalued. But it did not go so far as formally to request such a move. According to one official, both the Spanish and UK authorities were "sounded out" to see whether they would follow the Italian move, but nothing came of these approaches.

This is a plausible explanation for a crucial mystery surrounding the events leading to Black Wednesday. However, no confirmation of the "soundings" has been forthcoming from Frankfurt. Yesterday, the UK Treasury insisted that "neither the German government nor the Bundesbank had proposed that sterling be devalued along with the lira".

There is a clear imbalance between this week's statements from the Bundesbank and Treasury. The bulk of the bank's statement concerns the nature and amount of support given to sterling by the German central bank. It underlines that D-Mark sales in support of sterling were the largest compulsory interventions ever undertaken for any partner currency in the EMS. It is understood that the support of sterling exceeded in volume terms the support provided for the French

franc last week.

On the other hand, the UK Treasury statement pays scant attention to what clearly was a very major effort to support sterling by the Bundesbank.

The obsession of Mr. Lamont and the Treasury with the events immediately before Black Wednesday conveniently obscures the more fundamental weaknesses of sterling that forced it to leave the ERM.

The UK's weaknesses were not lost on Mr. Schlesinger, who is above all an economist. As foreign exchange market tensions began to build ahead of the September 20 French referendum on the Maastricht treaty, he was heard increasingly to express concern inside the Bundesbank at the UK's growing trade deficit at a time of prolonged recession.

He would recall that the ERM was established in 1979 as a system of fixed but adjustable parities. Later, after the crisis of sterling's departure from the system, he used a press conference in Washington at the time of the annual meetings of the International Monetary Fund and World Bank to express his wish that the ERM could return to the principles of its founding fathers with an acceptance that parity changes, if necessary, should be carried through in a timely manner and without crisis.

The Bundesbank's guiding light is the so-called Basle-Nyborg agreement of September 1987, in which EC ministers and central banks agreed some changes to the rules of the ERM which were designed to ensure that the costs of defending an unrealistic parity should fall on the weak currency countries in the system.

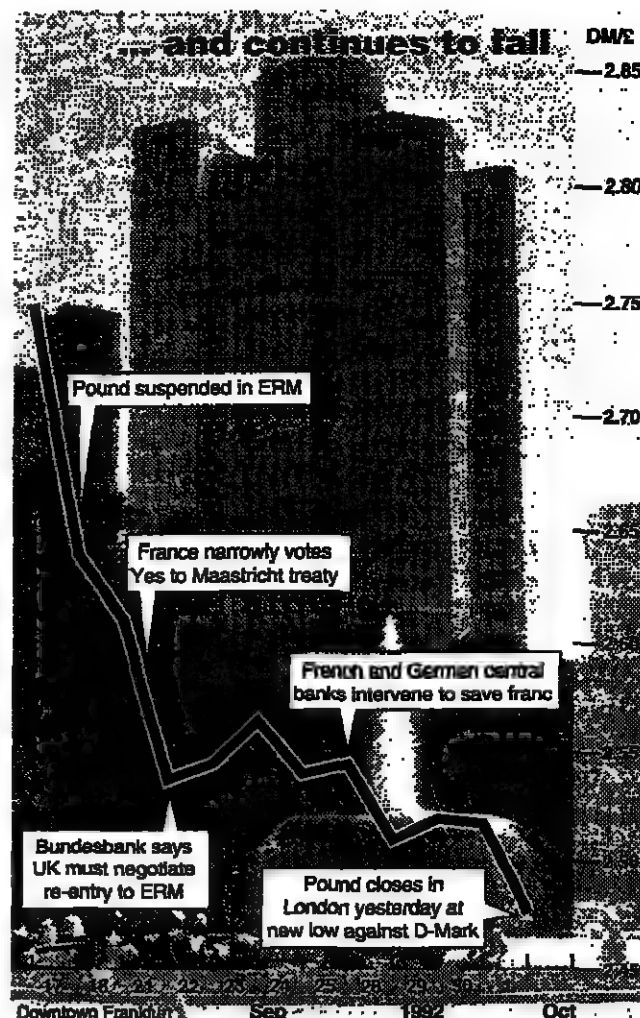
The Basle-Nyborg agreement established that intervention to protect a currency should ideally be carried out above its ERM floor and that resort should be made to interest rate increases to support a soft currency in the system once its weakness became dangerously apparent. The Bundesbank also interpreted Basle-Nyborg as a reaffirmation of its right, negotiated in 1978, to be able to call on the Bonn government to negotiate a realignment of parities when tensions in the system were becoming too strong.

On these criteria, the management of the ERM was found by the Bundesbank to be wanting in the increasingly volatile trading conditions of August and September. The British authorities, for example, were both unwilling and politically unable to raise interest rates in August, despite sterling's weakness against other

ERM currencies. The French government persistently refused to allow a realignment of currencies, arguing, until the system began to break apart, that no such measure should be permitted before the Maastricht referendum. In the final days before sterling's departure from the system, the UK authorities failed to hold the pound above the lower intervention point against the D-Mark and let it fall its floor.

For these reasons the German authorities appeared less than mortified when sterling finally succumbed to speculative pressures and quit the ERM. Their attitude was not lost on a British government that had anchored its entire economic policy and political prestige on a sterling parity of DM2.95.

However, it is unlikely that relations between Germany and the UK would have deteriorated so far without the poisoning of personal relations between Mr. Lamont and Mr. Schlesinger. The UK's brief experiment with a fixed exchange rate regime has foundered in mutual recriminations between Mr. Lamont, who is fighting to preserve his job, and Mr. Schlesinger, who is striving to safeguard his reputation as the guardian of German monetary stability.



Smaller states defend Brussels against big guys

By David Gardner and Lionel Barber in Brussels

THE European Commission appears to have survived a power-grab by the EC's big member states seeking to dilute its sole right to initiate Euro-legislation.

The Commission has become the scapegoat for popular hostility to the Maastricht treaty, encouraging expectation that its powers would be badly hit, mainly by application of the principle of subsidiarity.

Community leaders hope that subsidiarity - ensuring that the EC acts only where measures taken nationally or locally will be ineffective - will recapture popular support

Commission survives attempt to restrict its freedom of action

for European integration.

This week, ambassadors of the Twelve agreed new measures to apply the principle of subsidiarity. But Germany, Britain and France, which had pushed for a formula whereby the Commission would have to submit its proposals to member states for scrutiny at the draft stage, were rebuffed.

Their efforts were vigorously opposed by the nine other member states, with the smaller countries in particular concerned that their more powerful partners would get a lock-hold on the Commission - and

thus legislation in their favour.

"The smaller countries rely on us to defend their interests," said one senior Commission official. "Without a Commission which performs, their stake in Europe is devalued."

What has been agreed "forces the Commission to think twice before coming up with something," said a Dutch diplomat, "but member states will not be able to force their opinions on the Commission."

Under existing EC law, the Commission proposes, the Council of Ministers (of the Twelve) decides, subject to

some amendment from the European parliament. But responsibility for EC legislation is obscure because Commission measures are often taken at the request of member states.

Under the compromise unanimously agreed this week, a single state can raise objections to Brussels proposals by invoking subsidiarity. But in most cases it would require a simple majority to block them.

Foreign ministers will decide in Luxembourg on Monday whether to endorse this compromise, and subsidiarity will

be at the top of the agenda at the Birmingham summit of EC leaders on October 16.

The Commission itself is already screening all proposed legislation in the light of subsidiarity. But senior officials including Mr. Jacques Delors, the president, have been shaken by the virulence of recent attacks on "Brussels" - particularly those by Chancellor Helmut Kohl, hitherto viewed as a reliable ally.

This week's compromise, however, is merely "a working procedure" according to a senior official of the current

UK presidency of the EC.

Defining the scope of subsidiarity, and fleshing it out with more open decision-making and democratic accountability, is a battle still to come.

EC members hope that a full exposition of the principle of subsidiarity will help to convince Danish voters to reconsider their opposition to the Maastricht treaty.

Under one scenario circulating among senior diplomats in Brussels, a solemn and binding declaration could be prepared by the Twelve, promising to preserve national identities

and to restrain centralising tendencies in Brussels.

This companion text to the Maastricht treaty could then be put to Danish voters in a second referendum next year, without the need to submit it to ratification in other states.

The force of popular opposition to Brussels has encouraged national leaders to examine other ways to open up decision-making in the Council of Ministers. Professional civil servants accustomed to working behind-closed-doors are reluctantly preparing studies - though many are appalled at the prospect of proposals such as televised hearings of Council proceedings currently being reviewed in European capitals.

Under one scenario circulating among senior diplomats in Brussels, a solemn and binding declaration could be prepared by the Twelve, promising to preserve national identities

Hurd holds the line against isolationists

By Philip Stephens, Political Editor

BRITAIN'S foreign secretary, Mr. Douglas Hurd, yesterday began the process of rebuilding his government's European policy with a strong warning that an attempt to renege on Maastricht would deprive Britain of vital political and economic influence.

In a speech approved in advance by the British prime minister, Mr. John Major, as a formal statement of government policy, Mr. Hurd warned his party's Eurosceptics that the government would not bow to isolationist calls.

He signalled that although the bill to ratify the Maastricht treaty might not return to the House of Commons until next year, ratification would not have to wait for the outcome of a second referendum in Denmark. "We want to help the Danes, not hide behind them."

Speaking to the European Policy Forum in London last night, Mr. Hurd sought to allay fears that Maastricht would provide the blueprint for a European super-state. He confirmed that a commitment to give substance to the clause in the treaty on the principle of subsidiarity would be a priority at this month's EC summit in Birmingham.

The Twelve needed to show their citizens that in practice "the Community, so far from smothering national identity, builds on the work of nation

states, that national parliaments are crucial to the democratic control of the Community, that none of us wants a bureaucratic centralised homogenised Europe."

He played down concern about a two-speed Europe, commenting: "In fact we already have a multi-speed Europe and no harm done."

However, Mr. Hurd insisted that the government had to stick to a principle which had run through the heart of British foreign policy through the centuries: "It is against our fundamental interests so to isolate ourselves from the continent of Europe that policies are organised there which crucially influence our security or our prosperity in which we have no say." In a aside at the Euro-sceptics he added: "If that happens, we keep our sovereignty as a slogan, and lose its substance."

The foreign secretary signalled that the government would not scrap its commitment to eventual re-entry into the European exchange rate mechanism. Despite indications that Mr. Major believes that it will be more than a year - and not none at all - before sterling can again be linked to the D-Mark, Mr. Hurd suggested that abandonment of the ERM would threaten in the medium term to "drain the strength away from our own financial sector."

He marked the start of a campaign by the government



Hurd: "We are winning the arguments. Now is not the time to knock over the table."

to rebut what it sees as the scare tactics of opponents of the treaty by insisting that Maastricht was "by no means as revolutionary" as the Rome Treaty or the Single European Act.

The intergovernmental basis of the latest treaty meant that "under Maastricht co-operation will develop, but with national

governments firmly in the driving seat". He dismissed the notion that the concept of "union citizenship in the treaty threatened national identities."

He concluded that "as applied to Britain its [the treaty's] substance is neither miraculously splendid nor destructive of national iden-

tity". But without the agreement it would be much harder for Britain to ensure that its agenda for Europe - full implementation of the single market, freer trade with the rest of the world and enlargement - remained the EC's priorities. "We are winning the arguments. Now is not the time to knock over the table."

Conservative MPs turn fury on Bundesbank

By Alison Smith

TORY Euro-sceptics reacted with fury to the publication of the Bundesbank note about who was to blame for sterling's difficulties on "Black Wednesday", queuing up to make their views known.

Perhaps more surprisingly - but also more significantly - their response offered immediate support for Mr. Norman Lamont, the chancellor. Earlier in the week some of the same MPs had condemned him for his perceived apology to the Germans over press coverage of Bundesbank behaviour as the pound was suspended from the European exchange rate mechanism.

Indeed, it was the sort of rhetoric adopted by the Euro-sceptics after Black Wednesday and Mr. Lamont's apparent apology that may have contributed to the Bundesbank's decision to make available as it did the information about its own actions as sterling fell out of the ERM.

Even after a senior minister had urged an end to the slanging match with Germany, leading Euro-sceptics continued to speak out.

Mr. Kenneth Baker, a former cabinet minister, described the release of the paper as a "disgraceful episode", and insisted that Mr. Lamont should not resign.

"If Norman Lamont were to go as a result of that, in effect

the chairman of the Bundesbank would virtually be appointing the British Chancellor of the Exchequer. I don't think that is acceptable," Mr. Baker said on BBC radio.

Sir Teddy Taylor MP, secretary of the dissident Tory Euro Reform Group, called the row an "undeniable insult" to Britain.

"Within days of the chancellor apologising to them for their distress at the criticisms of the Bundesbank, they are rubbing our noses in it," he said.

Another Tory MP, Mr. Stephen Milligan, accused the Bundesbank of pointlessly trying to stir up the row, albeit in more measured tones than some of his colleagues.

"The problem, it seems to me, is that both sides are looking for a villain to explain what happened to sterling on Black Wednesday."

"It wasn't the Germans, it wasn't the British Government, it was a combination of events, notably the imminence of a French referendum," Mr. Milligan said.

The leadership of the opposition Labour party, meeting in Blackpool for their annual conference, entered the row on the Bundesbank's side, claiming it as evidence that the government had been "economical with the truth".

Labour Euro-sceptics seemed less enthusiastic than their Tory counterparts to enter the row on either side.

Europe likely to dominate Conservative party conference Tories prepare for internal warfare

By Alison Smith

THE British Conservative party could be engaged in open warfare over its approach to Europe almost as soon as its annual party conference opens in Brighton next Tuesday.

A series of fringe meetings to the conference offer the prospect of public divisions between senior ministers and party rebels. Almost every shade of attitude towards Europe will be voiced in discussions ranging from a discussion of "the sufferings of a dependent economy in the exchange rate mechanism" to a meeting of the European People's party.

The greatest sensitivity is likely to attach to Wednesday's meetings. Mr. Douglas Hurd, the foreign secretary, will address a lunchtime fringe meeting on "current challenges" in British foreign policy, and later the same day Mr. Norman Lamont, the chancellor, delivers the Conservative Political Centre lecture, entitled "Europe - a community not a superstate".

Ministers are anxious to avoid the jarring that occurred last weekend, when Mr. Michael Howard, the environment secretary, was interviewed about the government's approach to Europe at almost the same time as Mr. John

Gummer, the agriculture minister, was describing the policy in a somewhat different tone.

Party managers are also nervous about the prospect of Lady Thatcher's appearance at the conference, knowing that she could give a unique boost to the Euro-sceptics. Sir Norman Fowler, the party chairman, met the former prime minister yesterday to agree the arrangements for her visit.

On the other side of the argument, Sir Leon Brittan, an EC Commissioner and former cabinet minister, will speak at two meetings on Thursday about the Community after the Maastricht treaty. The leading Euro-sceptic MPs and peers

have already organised a relentless series of meetings. Lord Tebbit, a former cabinet minister, is to address the Selsdon group on Tuesday, Lord Ridley, another former cabinet minister, is to speak to a group called Conservative Youth against European Federalism on Thursday, and Mr. Michael Spicer, a leading Euro-sceptic MP, is at fringe meetings almost every day.

The Euro-sceptics may also have high hopes of the address on "Toryism post-Thatcher" to be given to the Young Conservatives by Mr. Kenneth Baker, the former home secretary who has become a heavyweight critic of policy on Europe.

By William Dowd in Paris

CONFIRMATION that the French central bank spent around FFr80bn (£9.4bn) in defending the franc during the currency crisis emerged yesterday in the Bank of France's weekly report.

The report reveals that the bank's net external position fell by nearly FFr83.4bn in the seven days to September 24, last Thursday. Around 95 per cent of this will have been spent in intervening to support the currency, said economic analysts.

The figure also includes other transactions on the official account, not all of which

are split out in the weekly report, so it is not possible to come to an exact figure for intervention. However, it does indicate that the Bank of France has very little left from its currency reserves, which stood at FFr97.7bn at the end of August. The Bank of France had no comment yesterday.

The report also reveals that the bank's holdings of short-term paper rose by FFr70.5bn over the period, representing the amount it has lent to French commercial banks, seeking a cheaper source of funds than the overnight money markets.

Rates for call money have climbed steeply since the

French central bank started to intervene, to more than 25 per cent earlier this week. However, they began to ease yesterday towards 15 per cent as the central bank injected more liquidity into the markets.

The figure emerges a day after the French government tabled a cautious budget in an attempt to hold off a new attack against the franc.

It suggests that the central bank might find it harder to intervene to support the currency if the markets launched another attack on the scale of last week's currency crisis. Since last week's intervention the franc has held above its floor against the D-Mark.

Ireland suffers on two fronts

By Tim Coone in Dublin

IRELAND'S industrial and farming sectors are suffering the double bind of high interest rates and a poor exchange rate for exporters.

About 31 per cent of Ireland's exports go to the UK, and around 42 per cent of its imports are sourced there. So while the Irish government is battling to maintain the punt inside the ERM, the currency's value against sterling is undermining the country's exports.

Sterling's devaluation against the punt is also hitting manufacturers in the domestic market as British exporters seek new opportunities in Ireland.

Yesterday sterling fell to an unprecedented 1.055 to the punt. Most analysts consider that a 1.05 sterling/punt exchange rate is the maximum the economy can withstand without serious disruption, although most also believe the government will try to tough it out even if sterling drops as far as 1.10.

Since sterling abandoned the ERM, Dublin has said it is determined to defend the punt and keep it within the ERM.

Base rates rose last Monday by 3 percentage points, putting increased pressure on profit margins of farmers and manufacturers, and upon household budgets as mortgage rates also went up. The government says it believes these measures will be temporary.

According to Mr. Colum MacDonnell, chief executive of the Irish Exporters' Association, "it is a pretty disastrous situation for those who sell most of their produce to the UK and who source their raw materials in Ireland."

The worst-hit industries are mostly indigenous Irish companies, concentrated in the food, textiles and consumer products sectors.

"For them the UK is a price sensitive market, where margins have been eroded by very competent and competitive buyers. Although Irish market share has increased over the past 4-5 years, margins are now very slim."

The food industry works on profit margins of between 3 and 8 per cent, he said, "so the 12.5 per cent price change we have seen in the past 10 days, and then the interest rate increase of 3 percentage points, is creating a hopeless situation for many companies."

More than a third of his association's members "are now facing serious problems".

Large retailers in Ireland are cutting prices. Mr. Feargal Quinn, chief executive of Superquinn supermarkets, one of the four biggest retail chains, with an annual turnover of some £200m, said: "We have made substantial price cuts of around 5 per cent on a wide range of products we are buying from the UK."

In the agriculture sector, sheep, pork and mushroom producers face financial ruin.

Mr. John Elmore, a spokesman for Ireland's 62,000 sheep farmers said: "Even before the devaluation it was already difficult to compete."

"Prices at 78p per pound have been at their lowest ever since before joining the common market, and now we have seen a further 10p per pound fall, and sterling is still going down."

NEWS: UK



Kevin Maxwell: book will feature his own experiences

Maxwell to write book on surviving bankruptcy

By Raymond Smiddy

MR KEVIN Maxwell, who last month became Britain's biggest ever bankrupt, is planning to write a book on the problems of those facing personal bankruptcy.

Mr Maxwell, who plans to co-write the book with a journalist, said he had had expressions of interest from a number of publishers.

The book would aim to help people survive the trauma of bankruptcy. Only one chapter would be about his own experiences - what it has been like to be Britain's biggest bankrupt with debts of over £400m.

The book is partly a response to hundreds of letters Mr Maxwell, who also faces criminal charges of theft and conspiracy to defraud, has received from bankrupts. Many were letters from people who said they were on the verge of suicide because of their experiences.

A proportion of any money earned from the book will go to the creditors who are in the main the stripped Maxwell pension funds.

Mr Kevin Maxwell has also decided to stop claiming unemployment pay from next week and try to set up work as a consultant. He recently attracted publicity when he tried to sign on for unemployment in Oxford - and went to the wrong place.

One piece of consultancy work has already come his way and he will in future seek work in areas of the media and publishing and in restructuring companies - but he will not be involved in anything to do with financial services.

Mr Maxwell believes consultancy is likely to be the only kind of employment he will find until the charges against him come to court, which may not happen until 1995. He has abandoned as unrealistic attempts during the summer to raise \$10m to launch an international media venture partnership.

Water companies told to cut prices by 2%

By Bronwen Maddox, Environment Correspondent

WATER company shares dropped yesterday following the decision by Ofwat, the water industry regulator, to seek a 2 per cent cut in water charges for 1993-94 from 19 of the 32 water companies in England and Wales.

Because of the recession, the 10 publicly-quoted water and sewerage companies and nine of the 22 water-only companies have been able to carry out their capital investment programmes at lower cost than projected in 1989, Ofwat said.

Mr Ian Byatt, Ofwat's director general, said yesterday: "I need to ensure that customers

get the service for which they have paid." His decision follows Ofwat's warning last month that water bills could double in real terms by 2005 because of the huge investment needed to meet new environmental rules.

Ofwat's report was described as "Short-termism - worse than ever" by Mr Michael Hoffman, chief executive of Thames Water.

Mr Graham Harker, managing director of Welsh Water, said, however: "Ofwat wants us to keep 1.5 points below the maximum increase allowed - which we had already told customers we would voluntarily do back in July."

The 10 water and sewerage

companies on which Ofwat has served notice are: Anglian, Welsh, North West, Northern, Severn Trent, Southern, South West, Thames, Wessex and Yorkshire. The nine water-only companies on the list are: Bournemouth and West Hampshire, Cambridge, East Worcester, Mid Kent, North Surrey, South East, Tendring Hundred, Three Valleys, Wrexham and East Donaghishire.

Last year Ofwat asked water companies to volunteer to hold back price increases by an average of one percentage point. It is formally recommending that they continue that reduction, and also make a further one point cut in increases from 1 April 1993.

Companies with high spending levels may face bigger reductions than the average.

Ofwat's decision, known as an Interim Adjustment, took the stock market by surprise as analysts had not expected formal changes to the charging structure ahead of Ofwat's periodic review in 1994, a wide-ranging industry assessment. Ofwat said it was not pre-empting the review but that costs were lower than the government projected in 1989.

In its 1991-92 report on capital investment and financial performance in the water companies in England and Wales, also published yesterday, Ofwat said "the pre-tax profits of the regulated water compa-

nies, adjusted for inflation, rose by 8 per cent in 1991-92 to £1.2bn - rather faster than had been expected".

Construction prices are 15 per cent below 1989 projections, and companies had also benefited because the November 1990 increase in the retail price index, on which their charges are based, was greater than the average rate of inflation during the year, according to the report.

Water companies can issue a counter notice to Ofwat within the next 14 days if they believe other capital spending has offset the benefit from lower construction prices.

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Britain in brief



Tarmac deal raises fears of job cuts

Tarmac, Britain's biggest construction and building materials group, has taken over the projects division of the state Property Services Agency, raising fear that the jobs of 900 government employees could be at risk.

The government has paid the company almost £55m to take over responsibility for the division, one of the country's biggest construction organisations.

The projects division which employs 1,800 has for many years designed and managed the construction of buildings for government and other public sector bodies. Tarmac said it could guarantee work for only 925. The Environment Department said it was too early to say how many people would be left without work.

Customs income rises by 12%

The income from tax and duties by increased by 12 per cent to £28bn, in spite of the effects of the UK recession, according to the annual report of HM Customs & Excise.

The accounts for the year to March 31 show that £36bn - or more than 67 per cent of total revenue - came from value added tax, with a further £11bn from hydrocarbon oils.

Only two areas of revenue declined. Car tax fell 15 per cent to £1.2bn and duties on matches and mechanical lighters by 13 per cent to £16m. Costs of collection rose 12 per cent to £843m, leaving costs as a proportion of revenues unchanged on last year at 1.03 per cent.

Cadbury cuts 450 jobs

Cadbury, Britain's largest chocolate manufacturer, yesterday announced 450 job losses among sales and office staff. Most of the jobs will come from its main site at Bournville, Birmingham, with the remainder from Somerset, near Bristol, Chirk, near Wrexham, Clywd, and Marlborough, near Hereford.

3i to close regional offices

3i Group, the venture capital company which is preparing for a stock market flotation next year, is to close nearly a quarter of its regional offices and make 100 of its staff redundant. The company will shut five of its 22 offices outside London in response to changing economic patterns and the development of improved motorway communications, Mr Ewen Macpherson, chief executive said.

New design orders decline

New design orders for construction work have fallen and there is little chance of improvement next year, the Royal Institute of British Architects said in its quarterly report.

The value of new commissions fell 14 per cent to £1.12bn in the second quarter of this year. Wales and Scotland were worst affected, with 36 per cent falls in orders. The south-west was the only area to record a rise in new com-

missions, up 14 per cent, although architects there were pessimistic about the next six months.

Pressure on community care

Mrs Virginia Bottomley, Health Secretary, is under pressure to fill in the financial details of next year's community care reforms when she addresses social services leaders today.

The biggest-ever changes in community care, based on a policy of providing services for elderly and handicapped people in the community rather than in institutions, is only six months away from implementation.

But Mrs Bottomley, locked into a difficult public spending round, has not been able to allocate budgets to local authorities, which will be responsible for co-ordinating the new arrangements.

Vauxhall to cut car prices

Vauxhall, the UK subsidiary of General Motors, is extending its campaign to reduce the list prices of its cars with cuts of up to £1,188 in the prices of its Cavalier, Calibra and Senator ranges.

At the same time it is reducing its dealer margins on the cars from 17.5 to 10 per cent, however, which means that actual transaction prices with customers are unlikely to be reduced. The move reduces the scope for discounting by dealers.

Safety fears on roofing

Nearly a quarter of all roofing jobs checked by inspectors this summer had to be shut down because they were in breach of safety law, according to the Health and Safety Executive.

The four-month national inspection blitz of 2,586 roofs has so far produced 59 prosecutions at a cost of £200,000 since it was launched last February, although it is not yet clear if all were successful.

Tecs awarded £27m bonuses

Thirty-three Training and Enterprise Councils (Tecs) have been awarded bonuses totalling more than £27m for achieving a number of government training targets.

Top of the league was Calderdale and Kirklees Tec in West Yorkshire which was awarded £2.4m followed by Barnsley and Doncaster Tec (£1.78m) and Lincolnshire (£1.75m). The total bonus figure was double the amount paid last year but the Department of Employment said direct comparison was difficult as not all Tec - the business-led organisations which deliver Government training schemes in England and Wales - were operational then.

Former tobacco chief dies

Geoffrey Kent, former chairman and chief executive of Imperial Tobacco, who led the tobacco conglomerate's unsuccessful defence against Hanson's takeover bid in 1985-88, has died at the age of 70.

Mr Kent, who with a deceptively diffident public manner had brought a disciplined hands-on management style to Imperial in the four years of his leadership, resigned from the group after the takeover.

After the Hanson takeover, which overturned plans for a merger of Imperial and United Biscuits, he remained untethered to any company for two years, until Mansfield Brewery invited him to become its chairman.

Industrial espionage helped railway supplier, court told

By John Mason

PLASSER Railway Machinery GB, the rail maintenance suppliers charged with bribing British Rail staff, benefited from industrial espionage committed by someone inside the state railway's civil engineering department, the Old Bailey heard yesterday.

Police who raided Plasser's London offices in September 1988 found confidential BR documents in the desks of Mr Norbert Jurasek, the company's managing director, and Mr Michael Brooks, company secretary, the court was told.

The documents included drawings submitted to BR as part of a tender by NEL, a rival of Plasser, and confidential

details of BR policy, said Mr Michael Worsley prosecuting. Plasser, Mr Jurasek, and Mr Brooks deny nine charges of offering bribes to Mr David Currie, former head of BR's civil engineering department. Mr Currie denies nine charges of accepting bribes. All four deny trying to bribe other BR staff.

There was no evidence Mr Currie had stolen the documents, Mr Worsley said.

The only sensible conclusion, however, was that the documents had been stolen by somebody in the civil engineering department, he added.

Earlier, the court heard how Mr Currie had denied to police that he broke BR's guidelines on the acceptance of gifts from

companies. The code of conduct said that to preserve BR's integrity, only "trifling" gifts such as diaries and calendars could be accepted.

Mr Currie, however, had accepted air tickets from Plasser worth thousands of pounds along with other gifts, Mr Worsley said. Another BR executive had another case of wine delivered to his home after he had asked Plasser to stop sending him gifts. He poured the wine down a sink and protested to the company, Mr Worsley added.

On one trip to a night club, staff from BR's civil engineering department ran up a bill of over £3000 - all paid for by Plasser, he said.

The case continues.

Green report highlights key failures in policy

By Bronwen Maddox

TAXES and permits head a list of 441 measures to improve the environment in the government's second annual progress report on its green policies.

The 192-page report, published on the second anniversary of the policy document *This Common Inheritance*, lists the progress - or lack of it - on more than 440 environmental commitments.

Mr Chris Smith, Labour environment spokesman, attacked the document as "appalling self-congratulatory" and joined environmental groups in criticising its failure to integrate transport and energy policies with green issues.

Presenting the report Mr Michael Howard, environment secretary, said: "I have a gen-

eral preference for economic instruments where they work more effectively than regulation". On concern that taxes and permits could be inflationary, he said: "We can always take steps to neutralise the fiscal effect."

Among possible tools, the government is considering higher fuel prices, road pricing, tradeable permits for industrial emissions, and a carbon tax.

The report spells out key failures in government policies:

- A year's likely delay in publishing the review of renewable energy, due spring 1992.
- Over a year's likely delay in publishing a strategy for nuclear research, due late 1991.
- Failure of most local authorities to publish recycling plans by deadline of August 1992.



End of the day: a worker leaves the Barrow-in-Furness yard where defence cuts following the end of the cold war are blamed for job losses

Picture: Alan Harper

VSEL cuts further 390 jobs

By Ian Hamilton Fazez, Northern Correspondent

ANOTHER 390 redundancies were announced yesterday by VSEL, the nuclear submarine shipyard in Barrow-in-Furness, north-west England.

The cuts will reduce the workforce to less than 8,000 from 14,500 two years ago.

The company said yesterday it may have to cut the workforce to about 5,000 because of defence cuts following the end of the cold war and the difficulties in breaking into civil markets - such as offshore components - during the recession.

The latest cuts by VSEL will take effect in January. Numbers needed for the development stage of Britain's Trident submarine programme peaked

at about 14,500 just as construction of HMS Vanguard, the first of four boats, began. Vanguard was rolled out earlier this year and is scheduled for sea trials this month.

The next two submarines - Victorious and Vigilant - are in production at 18-month intervals behind Vanguard, while parts of the fourth boat, still unnamed, are in the pre-assembly stage. The total programme will guarantee about 5,000 jobs to the end of 1994.

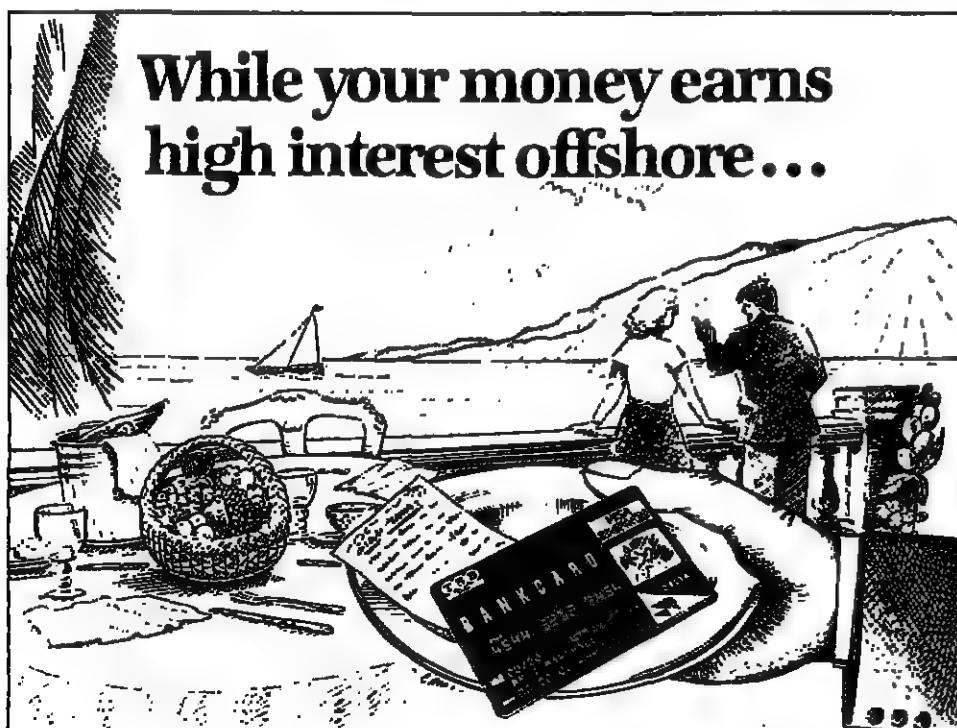
By then unemployment is predicted to rise to 15.4 per cent in the Barrow area, to 16.5 per cent around Whitehaven and to 17.7 per cent around Workington.

The latest job losses will add urgency to the visit to Barrow today of Mr Michael Heseltine, President of the Board of the

Trade, who will launch the Cumbria Marketing Initiative. Industrial and county leaders will press Mr Heseltine for development area status so all three areas can compete on an equal footing with Scotland and Wales - seen as principal rivals - in offering financial aid to inward investors.

The new £1m initiative is aimed improving the promotion of Cumbria - England's most peripheral county in European terms - to potential inward investors. It is supported by British Nuclear Fuels (BNF), Cumbria County Council and the Department of Trade and Industry.

BNF is shedding about 1,000 local jobs over the next six months now construction of its thermal oxide reprocessing plant at Sellafield.



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Veterans prove life and soul of the party

Ivo Dawney laments Labour's comatose conference

FOR JUST a few minutes, the Labour conference turned into its old self yesterday. And inevitably, it was the platform veterans - Mr Arthur Scargill and Mr Dennis Skinner - who brought the floor to its feet.

With rip-roaring "I told you so" speeches on the decline of the coal industry, the two warblers invoked the spirit of the miners' strike, class war and other defuncts.

To top it off, there even followed a spat with the right-wing engineers, accompanied by the magical music of boos and jeers that, in the good old bad old days, alerted reporters to the prospect of a story.

But, as has characterised this listless week in Blackpool, there was no real story, merely a bit of blowing off steam. But Mr Alistair Darling MP, the new City spokesman on Labour's modernist wing, said: "The main stories have been

elsewhere - with the prime minister and the chancellor." The steady grip on conference of the leadership has been the true and unspectacular story of the week.

There have been a few fleeting gestures of resistance. Yesterday bleary-eyed delegates arrived to find that the old union barons had fired a warning shot on reform of their block vote by passing a motion, all but ruling out any substantive change to the party-union relationship.

Yet, elsewhere, there were some clues to the readiness of the party to roll over and play the leadership's game.

Another motion, calling for the maintenance of Clause IV - the commitment to public ownership - was voted down by 4.3m block votes to 1.2m. Similarly discreetly, Black-

pool '92 also voted for the conference's own emancipation. A new mechanism for policy making, dominated by the National Executive Committee under Mr John Smith's leadership, will reduce its future powers to those of veto.

Taken with the convincing election of his closest aides, Mr Tony Blair and Mr Gordon Brown to the NEC and the election of Mr Skinner and, humbly, Mr Bryan Gould, the leader now has firmer control over Labour's highest forums.

The principal question-mark that has dominated the past four days centres on whether Labour has done anything this week to alter an image as outdated and as unrepresentative of modern Britain as the redbrick seaside resort of Blackpool itself.

Mr Smith's speech promoted the stolid values of the 1950s - moral, austere, pragmatic, but proved entirely devoid of signposts as to which way the party has to go.

Longtime conference-goers have remarked that this year it has been flatter and duller than any they can remember. There has been no real debate of the causes that lay behind the April election defeat, nor on how they should be addressed.

Introspective, but shallowly so, Labour appears more and more like the Church of England - ready to change just enough to irritate some of the traditionalists, but not sufficiently to win new converts. Time and again, the leadership appeared to devote its time to reassuring the faithful,

reminding those who need no reminding of Labour's values, without explaining how they can be sold to those who have four-times rejected them.

Even new bloods like Mr Blair have felt obliged to recite the liturgy, while Mr Brown paid lip-service with an entirely unexplained and unconvincing promise to tackle foreign exchange speculators.

Not one leading spokesman addressed head on how the individualist, not to say greedy, south of the country is to be persuaded to mend its ways. Or, alternatively, how Labour will mend its own.

That, we are promised, will come next year. This was a conference about reminding ourselves we are still alive and fighting," one official said. It is unfortunate, nonetheless, for the "moderniser" faction that Scargill and Skinner has proved the best double act in the show.

Herbal sales set to grow

Pharmaceutical giants and consumer products groups are quickly moving into the herbal remedy market, according to a report by consultants McAlpine, Thorpe & Ward.

The report shows that companies such as Rhône-Poulenc, Rorer and Sanofi-Sintabo, Johnson & Johnson and Merck of the US, and Ciba-Geigy and Sandoz of Switzerland have made acquisitions of herbal medicine companies in the last three years.

The report estimates there are more than 2,000 herbal medicine companies in Europe and more than 200 in the US. Most companies in this highly fragmented sector do not have sales beyond their national borders. More than 90 per cent of these companies have a turnover of less than £5m and the same percentage is privately owned.

The largest company is Procter & Gamble, its herbal laxative Metamucil has sales of £50m a year.

The pharmaceutical groups are attracted by the fast growth of the herbal medicine market which is expanding more rapidly than the traditional over-the-counter sector. In the US, UK and Italy, it is growing at between 12 per cent and 15 per cent a year by value.

The report argues that greater knowledge of the side-effects and dangers of modern medicine will drive demand for herbal medicine. The increasing size of the generic market in western countries will also be a factor.

The report warns that there is a danger of regulatory requirements for herbal products equivalent to those existing for pharmaceuticals. This would stifle the introduction of new products and diminish the effectiveness of existing products through the reduction in the number of ingredients they are allowed to contain.

Germany is the largest market in the world for herbal medicines, with annual sales of £1.2bn representing nearly 25 per cent of the national pharmaceuticals market. About 40 per cent of these sales are sold on prescription. The US is the next largest with sales of £490m.

Paul Abraham

Competitive positioning: Who's doing what in the herbal medicine industry. McAlpine, Thorpe & Ward. Price: £1,500. Telephone: UK 071 370 3233.

A technique for amplifying tiny quantities of genetic material - the polymerase chain reaction (PCR) - is revolutionising research in molecular biology while creating a market that is likely to be worth \$1bn (£500m) a year by 1995.

Commercialisation of PCR has been delayed by disagreements over the ownership and rights to license the technology. Now, after several protracted legal wrangles, it rests securely in the hands of Roche, the Swiss chemical and pharmaceutical group.

PCR is probably the most important development in genetics research since the discovery of gene cloning in 1973. It enables geneticists to identify a particular gene or part of a gene and then make multiple copies at an exponential rate, so they can obtain enough material for analysis.

Prior to PCR, every time a gene was studied it had to be inserted into bacteria or other cells - a process called cloning - and then grown in a culture. Now any gene can be studied without cloning, even if it is present in quantities that are too small to be detected or analysed directly. Until now, DNA testing methods have not been sensitive, fast or cheap enough to be generally useful.

"The potential of PCR boggles the mind," says Werner Zieg, a Roche PCR specialist. Applications cover basic research, medical diagnosis, environmental protection, archaeology and forensic medicine.

It enables scientists to analyse minute traces of genetic material from diverse sources such as fossilised leaves and frozen mammoths, rape and murder scenes, and bacteria and viruses. Roche scientists like to describe PCR as a method by which scientists can "find a needle in a haystack and then build a stack of needles".

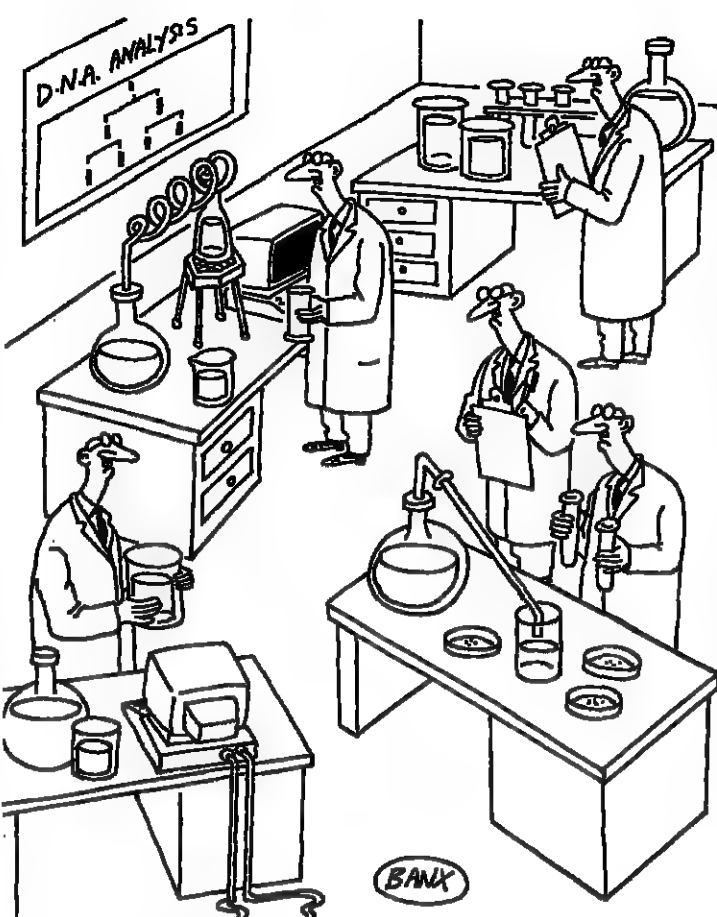
Dozens of new experiments using PCR are published in scientific journals every week. A recent example from Nature is a project to analyse the genetic diversity and feeding habits of an endangered population of brown bears in northern Italy by amplifying DNA sequences from their droppings.

But tests to diagnose human diseases are likely to represent the largest market.

PCR was first made public in 1985 by Cetus, a Californian biotechnology company. One of its researchers, Kary Mullis, came up with the idea of exponentially increasing gene pieces. After making sure it worked, he had to persuade Cetus the project was worth pursuing.

A simple method of analysing genetic material could be worth billions of dollars, report Clive Cookson and Jennie Lynch

A chain reaction



heating is an essential part of the PCR process, more enzyme had to be added at the end of each of the 30 or so cycles - a labour-intensive process. Cetus researchers solved the problem by isolating a heat-stable version of the enzyme from a microbe which thrives in hot water springs. This was an important advance because it allowed the technique to be automated.

Cetus then acquired a partner, the US scientific instrument maker Perkin Elmer, which took responsibility for producing and marketing an automated PCR machine. It also entered into an agreement with Eastman Kodak to develop diagnostic systems.

In 1988 Cetus ended this association with Eastman Kodak in favour of another with Roche, permitting Roche to administer licences for diagnostic uses of PCR and to prosecute those using the technique without a Perkin Elmer machine. Eastman Kodak claimed exclusive rights over certain applications and was worried that a deal with Roche might lead to a conflict of interests. Negotiations between the two did not lead to an amicable agreement.

Roche then refused to grant the US chemical group Du Pont a licence to supply PCR-based diagnostic kits and equipment. In an attempt to break the monopoly held by Cetus and Roche, Du Pont alleged that Cetus's claim to the PCR patent was void. It took until March 1991 for Cetus to show that its patents were valid. The Eastman Kodak dispute was also resolved that year.

Roche eventually paid Cetus \$300m for exclusive rights to its PCR technology with the possibility of a further \$30m in royalties. Cetus then merged with Chiron.

Under the agreement, Cetus sold back its 49 per cent holding in Perkin Elmer, which formed a strategic partnership with Roche and gained rights to develop systems for non-diagnostic applications. Roche now effectively owns the entire PCR market.

Since acquiring the full rights to the technology, Roche has liberalised the draconian licensing regime that had been instituted during the company's acquisition of Cetus - after some discussion with the scientific community in the US.

The new worldwide policy "will provide all laboratories offering human in-vitro diagnostic testing with the freedom to use PCR for all human diagnostic testing services", said Agnieszka Juncosa-Jankowski, PCR licensing manager at Roche headquarters in Basle.

"If the licensee makes any improvements or inventions related to PCR, the licensee has the option to license back these improvements to Roche." The royalties payable range from 9 to 18 per cent, depending on the type of testing service offered.

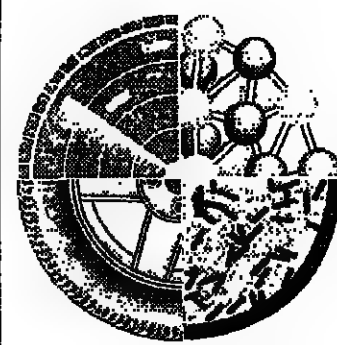
Outside the field of diagnostic testing, the position is not so clear-cut. Roche says licences for environmental, food testing, research, forensic and industrial applications will be handled in the context of the strategic alliance with Perkin Elmer.

The strong demand for PCR is inevitably causing delays, as Roche's licensing department negotiates with dozens of would-be commercial users. Juncosa-Jankowski says the company has already signed agreements with providers of diagnostic testing services in the US, Japan, Australia, Switzerland and Spain.

Roche has not yet signed any licensing agreements in the UK. But an agreement with Cellmark Diagnostics, ICI's genetic testing subsidiary, is expected shortly.

For most users who want to amplify small amounts of DNA, there is no viable alternative. Other techniques for copying genes are in development but no one has come up with anything as simple, wide-ranging and convenient as PCR.

Worth Watching • Andrew Baxter



Wellington boot's new footprints

The wellington boot, forever linked in the public mind with the quilted jacket to give that essential bucolic look, is about to leave its footprint on the agricultural industry.

Clares Dickies, an Avon-based workwear manufacturer and supplier, has launched its Landmaster agricultural safety wellington boot range - claimed to be the world's first 100 per cent polyurethane wellies.

The boot, made from a unique polyurethane compound, is produced by Vredstein, a leading European safety footwear supplier. It lasts twice as long as ordinary PVC or rubber boots, but because of its lightness - 1,000g lighter than rubber - it is easier to wear.

The boot is resistant to oil, animal blood, grease, acid and most chemicals. There is even an ultra-safety version with steel toe-caps - ideal, perhaps, for dealing with errant rambblers and other farm pests. Coloured green, with brown soles - they cost about £22 per pair. Clares Dickies: UK 0761 410041.

Herbicide doubles as a potential cure

ICI, the UK chemicals group, likes to talk about the synergy between its research into pharmaceuticals and agrochemicals. A specific example of that is published in today's *Lancet*. Clive Cookson writes.

NTBC, a compound originally invented as a potential herbicide at the company's US agrochemicals research centre in California, turns out to be a valuable drug for treating children with type 1 tyrosinaemia, an inherited metabolic disorder.

The link was discovered during safety testing at ICI's central toxicology laboratory in the UK.

This showed that NTBC affected the metabolism of the amino acid tyrosine.

A collaborative clinical study with Gothenburg University in Sweden has confirmed that NTBC can prevent the build-up of toxic metabolic by-products in tyrosinaemia. About one child in 100,000 is born with the disease - and most die before they reach adolescence. ICI Central Toxicology Lab: UK 0625 584549.

Multimedia drives in the fast lane

Sony has launched a new PC-based software package for in-house production of multimedia programs which, it says, could accelerate the adoption of multimedia in many different organisations.

The package, Mammoth Tool Systems, is designed to work with existing high-performance CD-Rom XA technology using a personal computer platform.

Sony's aim is to bring production of programs in-house at organisations using multimedia for enhancing training, sales and marketing, and corporate communications. The software costs about £5,000, plus an estimated £5,000 more for video and audio capture cards that slot into the PC, memory management software and a PC. Sony: UK 0256 483666.

Open outcry over heavy-duty phones

While mobile phone companies strive to produce ever-lighter handsets, there is still at least one application where voice communications systems have to be built like freight trucks.

Open outcry trading of options, futures and stocks can be brutal for both traders and their equipment. The Chicago Board Options Exchange has just bought 1,000 Exchangefone II telephones made by New York-based IPC Information Systems designed with a heavy duty, stainless steel casing to protect internal parts.

Each has 32 line/features select keys and two handsets with their own digital tonepad, function keys and display window. A trader can therefore conduct two conversations simultaneously, with lines and features available from either handset. IPC Information Systems: US 212 523 9560.

PEOPLE

Arbitrator elected Lord Mayor

Francis McWilliams, an international arbitrator specialising in construction-related disputes, has been elected 66th Lord Mayor of London. On November 13 he succeeds Sir Brian Jenkins for a year-long term in the largely ceremonial post at the helm of the City Corporation.

Previously a civil engineer, McWilliams, 56, lived in Malaysia for 23 years where he was responsible for the creation of the industrial city of Petaling Jaya New Town in Selangor. At the age of 50, he returned to the UK to read for the Bar, and turned immediately to the settlement of disputes.

"The City Corporation cites his unconventional background as giving the lie 'to the common assumption that the City of London is a closed club, uninterested in the introduction of fresh blood and ideas'."

Evidently, though, some clubs are more open than others. As hobbies McWilliams lists membership of eight golf clubs, and boasts of a long friendship - "which involved many games of golf" - with the former Crown Prince of Malaysia.

McWilliams says his theme for the year will be "the City and industry in partnership". "I would like to see the City 'user friendly', I hope that, if there is a lack of understanding of each other's problems, this can be eliminated."



Peter Sherlock is resigning as a director of Bass, the brewing and hotels group, after 20 years with the company "to pursue other interests overseas."

Sherlock's resignation comes six months after he was switched from the group's leisure division to its Holiday Inn operations. He had been largely responsible for building the leisure division, which includes Coral bookmakers and Gala bingo clubs, and was its chief executive.

In April, Sherlock was appointed president of hotel operations, Holiday Inn Worldwide, with responsibility for owned and managed hotels in North America, and all Holiday Inn business in Europe, the Middle East and Africa.

Bass is now seeking a replacement for this post.

Michael Fallon, a junior education minister in the last government who lost his Darlingdon seat in April, has picked up his first non-executive directorship. He is joining the board of Quality Care Homes, a Darlingdon company owning and operating nursing homes that was recently listed on the stock exchange. He is Quality Care's first non-executive director.

Based mainly in London, Fallon says he is pleased to retain links with his old constituency, where he still has a house. "It is also good to be associated with a business that is expanding. This company has been particularly successful at putting up purpose-built nursing homes right in the urban areas they serve."

Duncan Bannatyne, founder and managing director, aims to have 1,000 beds in 20 homes across the north by the end of 1994.

Fallon, who says he has had a number of approaches since he lost his seat, stressed that he was "certainly not seeking an early return to parliament". He is pursuing "a number of business interests" in London, but will not identify them: "There are some perks to being a private citizen."

Non-executive directors

Alan Osborne has retired from TARMAC after 43 years with the group.

Sir Gordon Borrie, former director general of fair trading, at THREE VALLEYS WATER SERVICES.

Nat Solomon, chairman of Tottenham Hotspur and a former chairman of Pleasure, at BRITISH TECHNOLOGY GROUP.

Michael Jacobson, chairman and chief executive of the ICS Group, at SEP INDUSTRIAL HOLDINGS, of which ICS is a shareholder.

The Hon Nicola Colvin has resigned from CALEDONIA INVESTMENTS.

Alexander Macpherson has retired from UNITECH.

Peter Wayne, a senior partner in Alsop Wilkinson, at BELLWINCH.

Hugh Jones has retired from JARVIS.

Ronald Campbell has retired from HOWDEN GROUP.

Robert Tomkinson, already a non-exec, as deputy chairman of LLOYD THOMPSON GROUP.

Alban Davies has resigned from WILLIAMSON TEA HOLDINGS.

Donald de Groot at ALFAMERCO.

Sir Derek Birkin, chairman of RTZ, at MERCK & Co.

General Sir Victor Fitzgibbon Balfour and David Maitland have retired from RELIANCE SECURITY GROUP.

Christopher Clark, a director of Johnson Matthey, at TRINITY HOLDINGS.

David Dugdale at KING & SHAXSON HOLDINGS; John Mackinnon retires at the end of October.

Donald Parr, chairman and chief executive of WILLIAM BAIRD, as deputy chairman at DUNHILL HOLDINGS.

Robert Merrick has resigned from LEIGH INTERESTS.

Peter Carpenter, previously an area director with Lloyds Bank, at HARRODS BANK, where Michael Lydon becomes chairman following the death earlier this year of Tony Best.

Francis Lucier has retired from SMITHKLINE BEECHAM.

Sir Keith Stuart has taken over as chairman of SEEBORD from George Squair, who has retired.

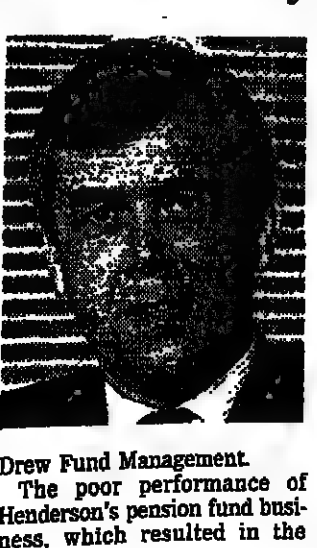
Maurice Stonecroft has retired from NATIONAL HOME LOANS HOLDINGS.

Donald Hughes at BOURNE END PROPERTIES.

Henderson moves Buckley to pensions

Henderson Administration, the big fund manager which has lost a lot of pension fund clients over the past couple of years, has put Ian Buckley, its new investment chief, in charge of its pension fund business.

Buckley, 43, who joined Henderson in May from Sun Life Asset Management, has been appointed managing director of Henderson Pension Fund Management (HPFM), which accounts for a third of the group's funds under management. He replaces Robin Hindle Fisher, 33, who has been doing the job since 1990 and is leaving to become an assistant director of Phillips &



client defections, pre-dated Hindle Fisher's appointment; Colin Day, chairman of HPFM, says Hindle Fisher has done a "terrific job" and he was "sad to lose him".

Client losses had been stemmed and "we are beginning to find our way back on to new business presentations and consultants' lists", says Day. However, he noted that it took a while for potential clients to be convinced that Henderson's recent improved performance was not just a "flash in the pan". As a result of the change Buckley will be involved in everything from investment performance to managing client relationships.

The poor performance of Henderson's pension fund business, which resulted in the



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Robert Rice looks at the international counterfeit trade

The real fight in a phoney war

In February 1989, Britain's Department of Health informed Glaxo that counterfeiters of its ulcer drug, Zantac, had been found in the UK.

This was a serious blow for Glaxo. Zantac was then, and still is, the world's best selling drug with sales of more than \$3bn (£1.7bn) worldwide last year. The last thing the company wanted was a loss of confidence in the drug which was driving its bottom line.

Although, officially, this was the first time that fake pharmaceuticals had been discovered in the UK, Glaxo cannot have been totally surprised. Counterfeit drugs are big business. The International Chamber of Commerce estimates that 5 per cent of the \$100bn of pharmaceuticals sold across borders each year are fake. As an expensive drug in huge demand, Zantac was an obvious target.

But it is not just counterfeit drugs which are big business. Just about everything from perfume to motor spares has been targeted by pirates in recent years. In 1990, the Counterfeiting Intelligence Bureau estimated that as much as 6 per cent of world trade was counterfeit. Last year, that had risen to 8 per cent.

The cost to legitimate business in lost sales and damage to reputation can only be guessed at. In the music industry, 500m counterfeit cassettes, compact discs and records flood the markets each year, costing an industry worth \$35bn worldwide an estimated \$1.5bn in lost sales.

The strategies adopted by industry for tackling piracy include:

- Co-ordinated, industry-wide action at domestic and international level. This approach is common to industries where the scale of the problem limits the impact of unilateral action by individual companies

and where there are consumer safety implications. Industry associations formulate and promote anti-piracy policies and co-ordinate international efforts.

- Containment through customs regimes. Common to most areas of industry where counterfeit imports threaten domestic markets. Involves keeping customs informed of legitimate importers and the use of covert devices by manufacturers in packaging and design to identify the legitimate product.

- Lobbying legislators for tighter protection of patents, trade marks and copyright through vehicles such as the General Agreement on Tariffs and Trade. Common to most industries where there is an agreed overall approach to protection of intellectual property rights. The music industry for example believes uniform copyright protection of 50 years in Europe and America would substantially reduce the problem of pirated records, tapes and CDs.

- Unilateral action by companies to search, seize and destroy counterfeit goods. Common to industries which suffer badly from cheap, mass-produced imitations such as the fashion, perfume, watches and shoe industries.

A number of industries use a

combination of these strategies. In the pharmaceutical sector, the preference is for co-ordinated industry-wide action.

Drug companies are not discouraged from taking unilateral action, says Peter Lumley of the Association of the British Pharmaceutical Industry. But because of the potentially fatal consequences of counterfeit medicines, they tend to be wary of saying "there is a question mark over our product", in case it produces a loss of confidence.

Glaxo has experimented with holograms on its packaging and odd shapes for pills which cannot be made easily by standard machinery.

Europe has a thriving circular trade in pharmaceuticals, thanks to pricing differentials for medicines in EC member states. France, for example, pays 30 per cent less than the UK for its products, making it highly profitable for importers to buy in bulk in France and import back to the UK. EC competition rules prevent manufacturers from taking action to stop them.

This circular trade makes it much harder for wholesalers to spot counterfeits mixed in with bulk consign-

ments of legitimate imports and blunts attempts by manufacturers to tackle the problem through tighter control of distribution chains.

Ford which has a growing problem with counterfeit spare motor parts flooding into Europe adopts a policy of containment, working closely with customs and trading standards officers. The company believes there is little point trying to track down the source of counterfeit production.

"Chances are it will be a factory in a third world country employing 300 people which is vital to the local economy," a spokesman says. "You're unlikely to get much co-operation from the authorities in that situation."

Like the drug companies, Ford is working on covert changes to its packaging of spare parts which are sold under the trademark, Motorcraft. It is, however, reluctant to talk about the problem. The counterfeits tend to be high-selling parts, such as brake pads and tyres. The safety implications of poor quality fakes are obvious and the company is not keen to advertise its predicament.

A number of industries support the idea of tighter customs controls.



'Just about everything from perfume to motor spares has been targeted by pirates in recent years'

Customs controls in the single market are only as strong as the weakest link in the chain around the Community. More than 100 companies including Reebok, Adidas, Apple, Nike, IBM, and Nintendo, support a call for tighter customs controls in the EC.

They want EC customs to consult them when they receive shipments from companies outside the community, not authorised to import their products.

Other companies use private investigators or their own in-house investigation units. Lacoste spends FF15m (£1.7m) a year on combating piracy. Yves Saint Laurent group has set aside \$3.5m a year to tackle the problem and hired its own investigator. It believes this approach has paid dividends.

In the first half of 1990, it carried out 500 raids in Bangkok, Malaysia and Taipei, seizing documents establishing a connection between

counterfeit producers of YSL, Chanel and L'Oréal goods, and companies in France which it is suing.

In a recent public display of its tough new approach, it ceremoniously destroyed part of a counterfeit haul of its perfume, Opium, with a street value of £11m, seized in north London. The company is a long way from eradicating the problem, but a spokesman says, if you know the source of the counterfeits, it's an approach which makes sense.

Strategy comes down from the ivory tower

Christopher Lorenz assesses some unusually practical research into competitive performance

For well over a decade, the term "strategic management" has been bandied about by a growing body of consultants, academics and business people - from chief executives down to quite junior line managers. It has become part of the language of MBA courses and of programmes for more experienced executives.

Yet, pressed to explain what it means, many executives offer a definition which confuses strategic management with strategic planning. The latter was the rage in the 1970s but is sneered at by most consultants and academics these days as being an ivory tower headquarters activity which was too reliant on unreliable forecasts.

Given this confusion, there has long been a need for an up-to-date, accessible, and, preferably, non-American, publication which not only makes the difference clear, but also provides a plain person's guide to various other aspects of the crea-

tion and execution of business and corporate strategy.

In particular need of down-to-earth examination have been various strategic buzz-words, ideas and techniques which have become fashionable since the 1970s - most notably the blockbuster "competitive strategy" concepts of Michael Porter from Harvard. Business executives have also needed help with the question of how far strategy-creation should be a logical, or intuitive, process.

All this, and more, is covered by The Challenge of Strategic Management, the flagship volume in Cranfield School of Management's new Management Research Series. One of its many swipes at conventional

wisdom is that "the strategies an organisation pursues are not necessarily what is espoused by the organisation or its senior figures". Instead, they are "the direction an organisation is actually pursuing, perceived or otherwise".

On the confusion between strategic management and planning, the book says the latter term became associated with an activity carried out somewhat remotely from line management, and reviewed at inflexibly pre-set intervals. "It was also associated with long-term planning, which was inclined to take a definitive view of the future, and to extrapolate trend lines". Moreover, "economic turbulence was insufficiently considered, and

the reality - that much strategy is formulated and implemented in the act of managing the enterprise - was ignored".

Strategic management, by contrast, takes planning out of the headquarters ivory tower, and "puts the activity back where it belongs: with the line manager".

The book is especially useful for its clear analysis of the many different and often conflicting factors which create corporate and business strategies in most organisations: not just rational planning, but all sorts of political, cultural, organisational and environmental influences, as well as the visionary power of leaders.

Given that some of these influ-

ences were christened by their American progenitors with such off-putting names as "logical incrementalism" and "organisational ecology", the book's clarity is doubly welcome. Among other things, it emphasises that an organisation's vision - one of the most powerful aspects of strategy - can emanate not only from its individual leader (or leaders), but also from well beneath the top.

According to research by Cliff Bowman which is reported in the book, many managers, and even some academics, misapprehend Porter's work on "generic strategies". This argues, among other things, that businesses have to make a basic choice between com-

peting on the basis either of lowest cost (what Porter calls "cost leadership") or of "differentiation" - the addition of extra features to a product or service in order to differentiate it from the competition.

Bowman makes the important, though unoriginal, observation that, as Toyota and other companies have demonstrated, these two strategies are not nearly as exclusive as Porter suggests. Bowman also reports that executives confuse the Harvard professor's definition of cost leadership with the less exacting criterion of "low cost".

Andy Bailey and Gerry Johnson, two other contributors to the book, also stress that while organisational innovation and variation (of

processes, structures and systems) may come about as a rational, intentional response to the environment, they may also occur unintentionally. This may happen through any of the following circumstances: conflict over control of resources; accident; errors; tactical moves; and luck.

Bowman and Johnson emphasise the importance to an organisation of being able to uncover hidden differences in the perceptions and attitudes of its executives (senior and otherwise), and of debating competitive strategy in a way that renders everyone's assumptions clear, not cloaked. The academics describe various simple but powerful mapping techniques which display such differences in a way that has operational meaning for managers, rather than merely in the sort of intangible fashion suggested by some consultants.

Edited by David Faulkner and Gerry Johnson. Kogan Page, £16.95.



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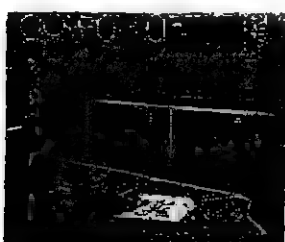
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David Murray

INTERNATIONAL ARTS GUIDE

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ARTS

Concert
Joshua Bell

Joshua Bell, the 20-year-old virtuoso, is the first to play the Prokofiev Violin Concerto no. 1 in the United States since the 1950s. The piece, which is a masterpiece of the 20th century, is a challenge to the listener. Bell's playing is a masterpiece of the 20th century. The piece, which is a masterpiece of the 20th century, is a challenge to the listener. Bell's playing is a masterpiece of the 20th century.

If there was a specific attraction, it was hard to pin it down. Perhaps the young virtuoso Joshua Bell, in Prokofiev's Violin Concerto no. 1 - but virtuoso-groupies would not have warmed to Alexander Goehr's cryptic-serial *Little Symphony* (1988) with the generosity of this audience. (Andrew Davis conducted it with lucid sympathy; it seemed not only severely cogent but full of aural imagination, plain but telling.) Now, surely, would not Goehr fans have been excited by the closing piece, Vaughan Williams' pictorial "A London Symphony" from 1905 earlier, though I expect Davis did it equal justice.

What was certain was that Bell gave a marvellous account of the Prokofiev concerto, superbly assured and fresh, even dewy - as if it carried no daunting virtuoso-history. It does have such a history, including a celebrated Isaac Stern recording that every concert violinist knows. Bell might have been deliberately refusing comparisons. Instead of mimicking Stern's strict-time raptness at the start and the close, he was teasingly hesitant and fanciful, the "effector" disembodied whistling in high harmonics, grey maris and ponticello-rough bowing near the bridge of the instrument - sounded like spontaneous dramatic colour. All of it lived and breathed.

Amid a generation of alarmingly gifted violin-players, Bell and the Siberian Maxim Vengerov (even younger) stand out by virtue of early discovery and precocious maturity. They make a fascinating contrast, a bit like Domingo v. Favarotti: the one a conscious, self-effacing artist with an imagination and a technique equal to almost anything that musical ends could require, the other a "natural" purpose-born phenomenon of instinctive musicianship - but those tenors were grown-up performers when they hit their stride, and these violinists are barely past adolescence. Should either of them be run over by a bus, you may spend years regretting that you didn't hear them live.

David Murray

Heady world of Matisse

Marina Vaizey reviews a once in a lifetime exhibition in New York

Henri Matisse and America have had a long love affair, culminating now in the largest ever exhibition of his art, at the Museum of Modern Art, New York, until January 12. This present compilation, three years in the making, and a decade in the thinking, has cost over \$4m and is sponsored by Philip Morris. The show brings together well over 400 paintings, sculptures, drawings, printed books and the faded paper cut-outs of his last years, drawn from the collections, public and private, of Western Europe, America and - notably - Russia.

MOMA itself has the largest collection of work in both breadth and depth by Matisse owned by a single museum. With this exhibition, over a fifth of his known paintings are on view, with an even higher proportion of masterpieces. So far so huge. MOMA first held a major exhibition of Matisse in 1931 and in the past three decades there has been show after show: Matisse opened the Hayward in 1966, his centenary was celebrated in Paris at the Grand Palais; there have been shows devoted to Matisse in Morocco, Matisse in Nice; the cut-outs, the illustrated books, the drawings, the prints, the sculpture. For Matisse was staggeringly prolific, in a variety of media: in France there are two Musée Matisse, not to mention a masterpiece of living art, the chapel of the Rosary at Vence.

This exhibition is guided by a compelling chronology, and a sense of subtle drama that highlights the emergence of his subject. The scene is set by his first markedly undistinguished painting, dogged and determined student work, copies and exercises, dour and even sour still lifes, and very rare, unpeopled empty spaces, almost empty: all very northern European.

The emergence of colour, glorious

colour, banishes the sludge forever, travelling towards the "kind of paradise" he declared as his intended destination, and during the journey borrowing from whatever artist had something to show and teach: Cézanne; Seurat; the impressionists; the post impressionists - not to mention the old masters, as far back as the frescoes of Giotto, and his own peers. Moreover, the graceful decorative devices of Islamic art, absorbed in his visit to the great Islamic show in Munich in 1910, and his trips to North Africa, also infused and enthused his art.

In the process Matisse transformed traditional notions of pictorial space, flattening perspective, ignoring proportions and creating a heady imaginative world in which odalisques floated in rooms filled with hectic patterns which are nevertheless oddly serene; gigantic nudes appear as dancing figures in endless vistas of land and sky, or gigantic hieratic totems in vast forests. Nudes and portraits are distorted, even grotesque, stylised and refined, a face distilled into a coloured oval with lines for eyes and mouth; colour is unmodulated; cool pink, sizzling orange, light-bright blue, bright green and deep red are flung together in incandescent combinations.

Some of the famous photographs of the bearded Matisse in his white painting coat, like a surgeon, surrounded by the most opulent of objects, the most desirable of patterns, the most glorious of women, are used to introduce the exhibition. These photographs tell us that the painter of pleasure was a difficult and complex character, his passionate art achieved almost with desperation. The show rightly provides just enough information to tell us where we are in Matisse's career, in terms of the geographical and chronological setting, and his preoccupations; we are asked to look afresh at the



'Odalisque with Magnolias' by Henri Matisse, 1923 or 1924

familiar and the unfamiliar.

Thus, MOMA's own large scale masterpieces, such as 'The Red Studio' (1911) and 'The Moroccan' (1915-1916) are amplified by 'Harmony in Red' (1908) from the Hermitage, 'Luxe, calme et volupté' (1904-5) both study and final painting, and the oil sketch for 'Bonheur de Vivre' (1905-6), transform the pastoral into compositions of shimmering colour like a series of beaded curtains, semi translucent. From there to the sophisticated, intensely decorative, and profoundly euphoric set pieces like 'La Danse' and the other enigmatic figure

pieces, is apparently an enormous change. But what the exhibition perhaps makes clearer than ever before is that all is theme and variation. However visibly different, the subject matter is consistent, and the formal preoccupations and innovations are too: the flattening of space, which paradoxically makes for a sense of limitless space, as well as inducing, particularly in domestic interiors, a sense of claustrophobia that is at times almost stifling. As is apparent in the late cut-outs as in 'Tea in the Garden' (1918); 'La Danse' (1909) prefigures 'The Swimming Pool' (1952), room sized cut

outs in which the white spaces between are as significant as the swooping, flying blue figures of the swimmers. The scale of the exhibition lets us see, in a once in a lifetime show, the narrative of his achievement as complete as possible. It is the alliance between visual wit and sensuality which makes Matisse so captivating. He created his art, so lush, even over the top, with an uncompromising severity and gravity. Dignity is everywhere, as is a sense, often of an unbridled joy. Matisse said he wanted 'to reach that state of condensation of sensation which constitutes a pic-

ture'; but finally, he simply pointed out that 'a painter's best spokesman is his work'. So far so great.

The exhibition continues at the Museum of Modern Art, New York until January 12 1993. (Next spring the Pompidou in Paris will have a more precisely focussed exhibition of works between 1904-1917.) 'Henri Matisse: A Retrospective' by John Elderfield (Thames & Hudson, £48) is an outstanding contribution to the study of the artist and his period and reproduces everything in the exhibition, as well as complementary illustrations.

Isaacs to stay at Covent Garden

The Arts Council has temporarily let the Royal Opera House off the hook, but redevelopment and public funding problems remain

After months of rumour and reclamation the Arts Council report into the running of the Royal Opera House was released yesterday in a truncated and blood form. There is nothing in the findings to rattle the management at Covent Garden.

Not surprisingly, the Covent Garden Board has announced that Jeremy Isaacs has had his contract as general director extended for another two years. He will finally quit at the end of the 1994-95 season when he will be 63. He was looking for a three year extension, but even so Isaacs' overall position has been secured.

The Arts Council Committee, chaired by Lady Warnock, criticises the Royal Opera House for running up a deficit which is now approaching £4m; for making artistic decisions first and worrying about the cost later; for failing to push through the productivity improvements recommended in the 1989 Priestley Report; and for generally poor management and bad staff relations. It also suggests that the Birmingham Royal Ballet should, in time, become a wholly separate organisation.

But Warnock acknowledges the pre-eminent position of Covent Garden; generally approves of the artistic performances in the past season; and confirms that the Royal Opera House should continue to receive substantial public funding.

As well as the Arts Council investigation, the Royal Opera House asked the consultants Price Waterhouse to conduct an independent investigation into its working practices. Its findings do not greatly differ and it recommends cost savings of over £1m a year. The Board has set up a sub-committee which will study in detail the two reports and come up with conclusions and recommendations in the near future.

There is one glaring area of dispute between the Royal Opera House and the Arts Council. The Warnock Committee considered that Covent Garden's large scale £250m redevelopment plan, which will involve the Opera House raising £90m and closing the house for at least two years, should be abandoned in the face of the collapsed property market and the current financial crisis of Covent Garden. It suggested a less ambitious project, sufficient to improve the antique and dangerous backstage conditions.

But the Board intends to carry on with its redevelopment appeal. It will quickly try to get pledges from business and individuals before approaching the Government for a top-up grant, presumably from Lottery money. Jeremy Isaacs will wish to get the closure and rebuilding programme settled before his reign ends.

The Arts Council has to a great extent

let the Royal Opera House off the hook.

It approved the summary of the findings of the Warnock report released yesterday but has made it clear that much of the report's content was more highly critical. It is adamant that unless the Opera House eliminates its deficit over the next three years the Arts Council will reduce its subsidy. It will expect substantial management changes at Covent Garden in the very near future and a much greater commitment to efficiency and economy.

After all the fuss of recent months it will be surprising if the Royal Opera House does not realise that it has been given one last chance to put its house in order. But the key issue still does not seem to be grasped. Covent Garden is under-funded in comparison with every other leading European opera house. That is why it has been forced to raise seat prices to unacceptable levels in recent years. There is nothing in the Warnock summary which relates to seat prices. These can only be reduced if the Arts Council gives more subsidy or if it accepts a lower level of performance.

Price Waterhouse suggests that in future some of the Arts Council's subsidy should be earmarked for reducing seat prices. That at least approaches the heart of the matter.

Antony Thorncroft

Women on the college walls

Artists brighten up New Hall, Cambridge

Few who have dined in an Oxbridge college beneath the fearsome and dyspeptic stares of several centuries' ranked portraits, mostly of college dignitaries, will have been particularly uplifted by the experience. Most of the pictures are cross-looking, blackened and dingy. Almost all are of and by men.

But fix an invitation to lunch at the women's college of New Hall in Cambridge, and a very different scenario awaits. For a start, on your way to the dining hall you will pass a waist-high pink saucypan in the grounds. It is made by Judith Cowan, and is one of more than 70 pieces of 20th century art by distinguished women artists which now enliven the austere geometry of the college.

The domed dining hall itself is a dramatic backdrop for works by Mary Kelly, Sophie Ryder and Vivian Blackett, among others. In the recesses behind the low stage, Evelyn Williams' painted relief of an anguished woman lying awake in a bed, 'All Night Through', looks like a large ivory altar to the trials of womanhood.

What is going on? A year ago, the college walls were bare, except for a few pieces of

work on loan (all of which were by men). In a move not only to brighten the place up, but to present a positive image of it as a women's college, the idea was mooted a year ago that the college should approach leading women artists around the country and ask them to donate a piece of work.

The response to the President's letter was massive. Christopher Stevenson, the bursar, estimated a five per cent refusal rate "and some of those were our fault because we sent the letters to the wrong addresses". Maggi Hambling was one of the earliest to commit herself. Her painting 'Gulf Women Prepare for War' was not done specifically for the college, "but", she says, "I just had this strong feeling that it was the right one for them. I painted it in 1986-87 after I saw a picture in the paper."

"I was deeply shocked by the image of those women in clothes which I associate with a nun's habit, holding rocket launchers. I'd never seen the desert but I knew it was pink; I deliberately made it the colour of women's make-up."

But although much of the work on display does deal with women's roles, women's bod-

ies, it would be misleading to herd all the donated works into a feminist questioning of gendered identity. Hambling would not welcome the feminist label: "I'm an artist and I happen to be a woman".

Why such a startlingly positive reaction to the project? As Ian Shaw, a Fellow of the college, explains: "The lesser known artists were being offered a platform for their work. The famous names were simply doing the college a favour, but we saw a snowball effect, as those who had refused at first heard who else was getting involved and asked if they could be included too."

So prestige has become a consideration - the collection's size and specialisation make it unique in Britain. But there are other factors significant for the working artist. The works are promised permanent showing, in carefully chosen spots around the college; we generally like to ask the artist to come and pick a site, says Christopher Stevenson.

And - unlike work in many major galleries, these pieces will never be consigned to the storeroom.

Faith Glasgow



Vienna's contemporary music festival, Wien Modern, runs from October 24 to November 27. This year's composers are Luigi Dallapiccola, Hans Werner Henze, Iannis Xenakis and Kurt Schwertsik. Among the highlights are two concerts by the London Sinfonietta conducted by Elgar Howarth, a Kammeroper production of Henze's *Edward Bond opera The English Cat* and a performance of Henze's *Seventh Symphony* by the Stuttgart Radio Symphony Orchestra.

Claudio Abbado's concert with the Gustav Mahler Jugendorchester on Oct 31 will be preceded by an open rehearsal. Ingo Metzmacher will conduct a concert performance of Dallapiccola's one-act opera *Il prigioniero*, Christa and Kurt Schwertsik will present a recital of Schwertsik songs and there will be two concerts by members of the Ensemble InterContemporain. Heinz Holliger, Peter

Estévez, the Arditi Quartet, the Arnold Schoenberg Chorus, the Vienna Symphony and Austrian Radio Symphony orchestras are among the other artists and ensembles at the festival. Information and booking from Konzerthaus, Leobnerstrasse 20, A-1080 Vienna, tel 712 48960. This year's Wexford Festival (Oct 22-Nov 8) offers another tempting mix of neglected operas. Albert Rosen conducts Mascagni's three-act opera *Il Piccolo Marat* (1921). Jean-Claude Auvray produces Marschner's romantic opera *Der Vampyr* (1828) and Gilles Havergal directs *The Comedy of Errors* (Gt Equivocal, 1786), an opera buffa by Stephen Storrance, an English composer of Italian descent. There will also be a performance of *The Dream of Gerontius* on Oct 25 and an orchestral concert on Oct 26, both featuring the Ulster Orchestra. Information and booking from Theatre Royal, High Street, Wexford, tel 53-22144.

EXHIBITIONS GUIDE

AMSTERDAM Stedelijk Museum Sigmar Polke (b1941): 30 paintings and installations by the German pluriform artist from the years 1964-88, including some using experimental materials like iron oxide and paints with iridescent interference colours, by which the image alters by degrees as

the viewer changes position relative to the painting. Ends Nov 29. Also Peter Halley: recent work. Ends Nov 1. Daily. Van Gogh Museum Felix Vallotton (1865-1925): retrospective of the Swiss Post-Impressionist painter who joined the Nabis. Ends Nov 1. Daily. **BERLIN** Nationalgalerie Art in Germany 1905-37: more than 140 paintings and sculptures by 82 artists, including Dix, Klee and Munch. Ends Jan 3. Closed Mon and Tues. Brucke Museum Painting and Sculpture of the Brücke: works by Kirchner, Schmidt-Rottluff and other members of the early 20th century group of artists based in Dresden. Ends April 4. Closed Tues. **ATHES** Museum The Scandinavians and Europe 800-1200. Ends Nov 15. Closed Mon. **DRESDEN** Albertinum Fritz Winter (1905-76): paintings and drawings by one of the founder generation of the Bauhaus, banned by the Nazis. Ends Nov 1. Also August Kotsch (1836-1910), master of photography in Dresden. Ends Nov 1. Closed Mon. **LONDON** National Gallery Saint Jerome: the latest in the Gallery's Themes and Variations series traces the image of the fourth century scholar and polemicist in more than 30 altarpieces and domestic devotional paintings

from the 14th to 17th centuries. Ends Dec 13. Daily. Royal Academy of Arts Sacred Art of Tibet. Ends Dec 13. Also Alfred Sisley retrospective. Ends Oct 18. Daily. Hayward Gallery Art of Ancient Mexico. Ends Dec 6. Daily. **MADRID** Centro de Arte Reina Sofia An exhibition inaugurating the museum's permanent collection, featuring Guernica and 19 other Picasso works, 24 by Dalí, 17 by Miró, La Corbusier's *The Fall of Barcelona* and more than 300 other major 20th century paintings. Closed Tues. **MANCHESTER** Whitworth Art Gallery Avant-Garde British Printmaking 1914-60: 80 of the British Museum's most important and innovative prints produced this century. Also into the 60s: a look at how painting and sculpture reflected the radical changes in British society in the 1960s. Ends Oct 26. Closed Sun. **NEW YORK** Museum of Modern Art Henri Matisse: 400 works, including 300 of the most important paintings and a generous selection of sculptures, drawings, paper cut-outs and prints. Ends Jan 12. Closed Wed (call Ticketmaster 212-307 4545). **METROPOLITAN** Museum of Art Rivera: 40th anniversary retrospective. Ends Nov 29. Also Rene Magritte: 150 works by the Belgian surrealist. Ends Nov 22. Closed Mon. **GUGGENHEIM** Museum The Great Utopia: the Russian and Soviet

Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set of murals which Chagall painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the SoHo site on Tues. **IBM** Gallery Christopher Columbus and the Spanish Exploration of the Indies. Ends Nov 7. Closed Sun and Mon. **PARIS** Grand Palais Picasso et les Choses: 160 works from the Blue Period. Picasso's near-fetishist attitude to objects makes his still-life paintings shout in indignation, changing a jug into an image of a woman's body, or a bicycle saddle and handles into a bull's head. Ends Dec 28. Also The Etruscans and Europe: pottery, bronzes, wall paintings and jewellery illustrating the harmonious civilisation which formed a link between ancient Greece and Rome. Ends Dec 14. Closed Tues, late opening Wed (ave du General Eisenhower). **Espace Electra** The Meeting of Two Worlds through the Eyes of Haitian Painters. Ends Oct 17. Closed Mon (6 rue Racine). **Centre Georges Pompidou** Manifeste: 7,000 square metres given over to a multi-faceted exhibition covering the past 30 years of creativity in visual arts, video, cinema, architecture and design. Ends Nov 9. Closed Tues. **ROTTERDAM** Museum Boijmans-van Beuningen Impressionism: an

exhibition drawn from the museum's own rich collection of French Impressionists, with paintings by Gauguin, Signac and van Gogh, drawings by Cézanne, prints by Toulouse-Lautrec and Bonnard and sculptures by Degas, Renoir and Rodin. Ends Nov 29. Also Dutch Lace Schools from 1850 to 1940. Ends Oct 18. Closed Mon. **STOCKHOLM** Nationalmuseum Rembrandt and His Age: an exhibition of 190 paintings of the Dutch master and his large circle of pupils, based on the Museum's own collection. These include *The Conspiracy of the Batavians under Claudius Civilis*, a self-portrait on copper and *Simeon in the Temple*. The exhibition also includes important works borrowed from the Louvre and other major museums. Ends Jan 6. Closed Mon. **TEI AVIV** Museum of Art Bruce Nauman: 80 prints, plus several new works and videotapes (in Helena Rubinstein Pavilion). Ends Nov 21. Also Andy Warhol: more than 100 works, plus 50 photographs by Christopher Makos. Ends Oct 27. Daily. **VIENNA** Albertina The English School: 138 drawings and watercolours by three centuries of British artists, selected from the Albertina's collection. Ends Nov 8. Daily. **KUNSTHAUS** Caricature and Satire: 500 years of pictorial

comment, including work by Goya, Picasso and Magritte. Ends Oct 18. Daily. **WASHINGTON** National Museum of Women in the Arts Audrey Flack: a retrospective 1950-90 including still lifes, portraits and large-scale sculptures. Ends Dec 17. Daily. **National Museum of American Art** The Art of Romare Bearden 1900-87: 140 paintings and collages illustrating the culture of African Americans through changing styles from modernism to abstract expressionism. Ends Jan 3. Also Ralph Eugene Meatyard and Helen Levitt: retrospectives of two leading photographers. Ends Oct 18. Daily. **Textile Museum** Textiles and Text: experience in south east Asia: 100 pieces illustrating how textiles function for the individual in religion and in the service of the monarchy. Ends Jan 3. Daily. **Renwick Gallery** American Crafts: 120 objects spanning the development of functional and sculptural craft traditions of the 20th century. Ends Jan 10. Daily. **National Gallery of Art** Stieglitz in the Darkroom: 75 prints illustrating the art of American photographer Alfred Stieglitz (1864-1946) from the early 1890s to the 1930s. Ends Feb 14. Also Art of the American Indian Frontier: 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Daily.

Joe Rogaly

Picking up the pieces



The question of the hour is not "Will Mr Norman Lamont resign?" It is "Can Mr John Major recover his authority?"

Major has started making peace with Germany, and he has stuck his neck out over Maastricht



The chancellor's survival in an office whose duties he can no longer properly fulfil suggests that the prime minister is more afraid of the political consequences of letting him go than he is of what might happen to the economy if he keeps him on. A Lamont departure right now might look like an admission of guilt, an acknowledgement that it was the British government's ineptitude, and not careless comments by Mr Helmut Schlesinger, the president of the Bundesbank, that led to the collapse of sterling on September 16. In the paralytic atmosphere of Downing Street the golden rule is never admit that you were wrong, not even slightly. Always blame somebody else.

The government's initially schoolboyish reaction to the publication of Mr Schlesinger's celebrated note is, however, only one explanation for Mr Lamont's nine lives. The fragile condition of the Conservative party is another. Mr Major is deeply unwilling to disturb the political balance of his administration. This was made clear last week when he plucked the inoffensive Mr Peter Brooke out of retirement and put him in to succeed Mr David Mello at the Ministry of National Heritage. Poor Mr Brooke, a good soldier in his time, has done nothing to deserve being forced to share the agony.

That little decision was, however, merely embarrassing. The appointment of a new chancellor would be serious. It would constitute a political statement. It would indicate whether the government was moving backwards, forwards or sideways on the ERM and the management of the economy. That would not be all. It would at least suggest that the government knew whether it was moving backwards, forwards or sideways. Alas, the prime minister is evidently not ready to make any such statement. When he is, he may still desert. It might upset the troops.

Mr Major should not be so cautious. He is secure enough in his job. No challenger has stepped forward. Even if next week's Conservative party conference is as dismal an affair as it currently threatens to be, he may reasonably calculate that he occupies a position from which he can rebuild his reputation. He is, after all, only a few months into what could still be a five-year term. The only discernible medium-term threat to his tenure is a hypothetical rebellion of his own backbenchers of a size sufficient to force him to resign.

Not in the centre of the road (where, one of his colleagues recently remarked, he attracts bullets from both sides), but at the head of one of the two warring Tory factions, his choice can only be the so-called "pro-Europeans". To go the other way would be a negation of everything he has said since coming to prominence. In short, Mr Major must take on the Europhobes, the disgruntled Thatcher-worshippers, and the loony right and disarm them.

To be fair, the prime minister tried to do something like that in the House of Commons last week. But his presentation was so weak, and the statements of intent so hedged about with prevarication and placatory sentiments, that it was to no avail. This is a consequence of his characteristic way of doing things. He is a technocratic salesman. He goes into detail. He looks for deals. He seeks to accommodate various points of view. One of his strengths is that he is also stubborn. Last night he said flatly that he would bring the Maastricht ratification bill back at the end of the year. He may have done pencilled-in deals with the Danes, Germans, French and Dutch, along the lines suggested by the foreign secretary yesterday. A clause on subsidiarity and a statement of intent on how the Commission and the Council of Ministers will work in future may be seen as the magic solution.

This patient methodology has seemed to work in the past, and may again this time. But some of his achievements are beginning to unravel. Last year, after a period during which he was accused of "dither", Mr Major produced the council tax to replace the poll tax. It did not take us straightforwardly back to domestic property taxes, but contained some head-tax elements to win over the recalcitrant right. Some ministers now fear that it will be a disaster when it is introduced next year. A second coup was Mr Major's unexpected election triumph in April. He deserves the full credit, but the fruits of victory are already being soured by the Tory right.

He must not make the same mistake again. If he does, he is likely to go down as the prime minister who sank slowly and gradually into failure. If he is truly ambitious, there is no alternative to taking the opposite course, that of the national leader who points to the distant horizon and asks his supporters to follow him. He must stand up unequivocally for Europe, for the ratification of Maastricht and for the eventual return of the pound to the exchange rate mechanism. If he does so, he will certainly risk defeat. It is, however, his best chance. Next week in Brighton we will see if he takes it further than he did last night.

As the prime minister well knows, Britain is not an island; it is merely surrounded by water

merely surrounded by water. What Chancellor Kohl, President Mitterrand or Mr Schlesinger say or do is as much a part of British political life as the pronouncements or actions of an English cabinet minister, or a Scottish leader of the opposition. What British politicians say at home must be the same as what they say when abroad, and vice versa. Failure to remember this carries a heavy penalty, as Mr Lamont is learning.

In short, a British prime minister has to conduct himself as a European statesman at all times. If he does not, he will be crunched between the demands of his local electorate. Mr Major must therefore face down the internal squabbles of the Conservative party. That is his only option if he is to serve both his country and the continent to which it belongs.

As a first step, he must make peace with the German government and the Bundesbank. This does not mean grovelling to either of them. A simple acknowledgement of the need for friendly discourse and an offer to bury the arguments of

self as a European statesman at all times. If he does not, he will be crunched between the demands of his local electorate. Mr Major must therefore face down the internal squabbles of the Conservative party. That is his only option if he is to serve both his country and the continent to which it belongs.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Major and government should resign

From Mr Christian Dummett.

Sir, Never before has a UK government so blatantly misled its own people, world financial markets and, most horrifically, the European Community over which it presides, as during the build-up to the latest devaluation of sterling. John Major and his government should resign and call a general election.

By its own admission, the Conservative party alone is the party that understands financial markets and believes in the unrestricted movement of capital and the merits of free trade. And, by that, it confesses to knowing how large a run on the pound could be.

In case one were tempted to forgive the chancellor a certain amount of ignorance, one

might care to remember that, a week prior to our voluntary suspension from the ERM, Finland, Sweden and, above all, Italy witnessed colossal currency flows that savaged their financial markets. So Messrs Major and Lamont knew exactly what they would be faced with and were not prepared to do everything necessary to defend the pound.

If they had been prepared, they would have followed the Bundesbank in raising rates half a point earlier in the year. Failing that, they would have raised rates when their ERM Ecu divergence indicator went through the critical -75 level. Finally, they would have hiked rates 50 basis points on the morning following the lira devaluation, when the Ger-

mans wrong-footed the markets by shaving the Lombard rate a mere quarter of a point. But the government never had any intention of raising rates for an indefinite period to protect the pound. Not once did Mr Major or Mr Lamont say he would raise rates.

This government could not bear a painful rise in mortgage repayments and so a last-ditch "we-tryed-everything" strategy was hatched. The plan was to defend the pound with borrowed money and to jack up rates as a last resort, knowing full well that responsible home-loan lenders would not follow suit.

Unfortunately, when faced with death, there is no distinction between bravery and fear. When this government realised

that the final nail was about to be hammered into the coffin of its economic policy, it pretended to go down with a spirited fight.

There has been much talk of speculators during this sad affair, but it is unlikely they played much part in the downfall of our currency. Aware of the government's lack of will power, fund managers, corporate treasurers and foreign investors lost faith in them and more crucially in the pound.

The only speculators on the horizon were a beleaguered Bank of England and a humiliated UK government. John Major should now resign.

Christian Dummett,
8 Cheriton Court,
107 Burnt Ash Hill,
Lee, London SE12 0AR

Nigeria fully committed to Opec

From Mr Taiso Idemudia.

Sir, Neil Buckley ("Once again Opec shoots itself in the foot", *Commodities and Agriculture*, September 22) refers to a suggestion by Mr Vahan Zanyan that "larger producers such as Nigeria and Venezuela might also be tempted to follow Ecuador" ostensibly out of Opec. This could not be further from the truth.

Nigeria does not see itself as a "weak and unimportant member of Opec who just turns up, takes a lot of abuse from the Gulf countries and goes home". Having provided the Opec conference president for 11 of the last 15 terms, Nigeria has played a leadership role.

The Nigerian minister of petroleum and mineral resources, Dr Chu S P Okongwu, stresses that Nigeria remains fully committed to Opec, its objectives and its strategies. He says that at no time did Nigeria consider changing its status within Opec, much less withdrawing.

Taiso Idemudia,
national representative to Opec,
Nigerian National Petroleum Corporation,
1-9 Warwick Road,
London SW1E 5ER

When traders become 'speculators' - and who are they anyway?

From Mr Michael A Keeley.

Sir, Must we continue to endure the nonsense of hearing politicians and commentators describe currency fluctuations in terms of perverse speculators who undermine policies of virtuous governments and mount bloodthirsty attacks on weak currencies?

Traders deal to make money or avoid losses, not to make expensive political points. It makes sense to sell a currency down to the level indicated by the fundamentals, but dealers have no incentive to sell below this point. Equally, pension funds and other investment institutions would be risking justified criticism if they failed to get out of currencies which appeared overvalued on the fundamentals. They have no

patriotic duty to incur losses to maintain the currency at a particular level.

Politicians who are fond of extolling the virtues of the free market are often less than enthusiastic when market forces deliver results which are not to their liking. Traders then become "speculators" and enterprise becomes "greed".

The French finance minister has even reminded us of the dire fate of speculators during the revolution. He would be better advised to threaten the return of the guillotine for supporters of such market distortions as the CAP.

Until a single currency becomes economically and politically feasible, markets should be allowed to do their job. *Vive le marché libre!*

Michael A Keeley,
senior lecturer,
Department of Finance and Accounting,
Glasgow Polytechnic

From Mr Mike Shilling.

Sir, Who are these "speculators" that everyone has started whinging about? Are they the young men in shirt-sleeves doing a job of work for the leading banks, to provide the markets without which British industry would suffocate?

Or are they the Treasury officials spending vast sums in an attempt to force those markets to move against their natural tendency - an outrageous gamble against the odds?

Mike Shilling,
3 Loveday Road,
London W13 9JS

V-2 rocket pioneers guided by space-age dream

From Mr H. Kromer.

Sir, Why are the British furious about the commemoration of the V-2 rocket? To me, they seem to have lost the ability to take an unbiased view of that fantastic technological breakthrough.

I am proud of the fact that inventors and engineers from

my country opened the gate to space technology and the landing on the moon. As early as the 1830s the ingenious Dr Werner von Braun dreamt of the space age and - to put it bluntly - the V-3 was an aunt of the famous Saturn V b.

Those pioneers were guided by space enthusiasm and not

by the idea of bombing the British capital.

I think you would have to concede that Sir Arthur Harris did not have that dream when he was bombing women and children in Dresden.

Hermann-Josef Kromer,
Im Edle 11,
7830 Ehingen 2, Germany

OBSERVER

Honourable mention

Can anyone remember the last time the chairman of a big international bank and a bunch of his non-executive board chairs resigned because they had let the side down?

True, career bankers sometimes get the chop for making too many dud loans or overvaluing acquisitions. But it is almost unthinkable for big-wig non-executive directors to take the rap as well.

Hence the rarity of the boardroom exodus at Australia's troubled Westpac Banking Corporation. Chairman Sir Eric Neal, and four other members of the antipodean corporate establishment, have banded in their notice. Many of Westpac's problems can be blamed on bad management, but they occurred during the departing board's watch. So the five have done the honourable thing.

What a pity that similarly placed non-executive directors of big London clearers or New York money centre banks are so reluctant to follow the Australian example.

To sum up...

Pity the MPs on the House of Commons Social Security Committee, chaired by Frank Field, as they were through the enormous amount of technical information thrown up in their investigation on behalf of the aggrieved Maxwell pensioners.

What they really need is an accountant to help them interpret all the figures and ask the right questions of those summoned into their presence. They could also use some assistance with the answers.

The only problem is that

among those being summoned are many firms of accountants. Indeed, after excluding the auditors and advisers to the Maxwell empire before its collapse, the administrators, receivers, liquidators and bankruptcy trustees following in its wake, and those on secondment to the Serious Fraud Office, there's barely a single firm left which doesn't have a conflict of interest.

Knight error

The Sun newspaper, in calling for the resignation of the "Eton-educated twit who runs the Bank of England" yesterday, fell into a common trap. "Sir" Robin Leigh-Pemberton is actually plain Mr and has not been knighted. On past form retiring Governors of the Bank of England leapfrog mere knights and are rewarded with peerages. Given the prime minister's keenness to reform the honours system it will be interesting to see whether this convention survives when Leigh-Pemberton steps down.

Pet-speak

Called on to justify the superior attitude they take to dog-owners, cat-lovers are apt to say their pets are more individual in character. Not so, however, according to marketing consultant Freddie Marsh, who has sent in a glossary of dog and cat noises in pet-food advertisements around the world.

Dogs of different nations vary markedly in their tongues. The Woof-woof of the British, for instance, must seem like Greek to the Spanish who say Bup-bup, let alone to the Ao-ao-saying Portuguese. And surely none of the Europeans could make head or tail of their Indonesian counterpart's Gong-gong.



Cats, on the other hand, express themselves everywhere with a close approximation to Miaoow. Admittedly the glossary has Czechoslovakia's cats emitting a marginally eccentric Mhou. But a call to the Czech embassy established that what they really say is Mhou.

Cheeky

The Ottoman Sultans must be whirling in their graves. Seventy years after the end of the Turkish Empire, it seems that American pop singer Michael Jackson is scheming to assume their long vacant, 400-year-old throne in the Topkapı Palace.

Worse still for the Imperial dignity, if Jackson sits down as planned on the seat of Süleyman the Magnificent and Selim the Sot on Saturday, he will be brandishing a profane Pepsi-Cola bottle.

The Turkish public is still mulling over the idea which, needless to say, was dreamed up by a pr company as part of Jackson's concert tour of Turkey.

Officialdom, in particular,

is believed to be sharply split in its attitudes. On the one hand are those taking a dim view of the whole thing. On the other are those who think that a film clip of Jackson on the Ottoman throne amid dancers and sax players, would be an unmissable opportunity to introduce Turkey's culture to the rest of the world.

Blow for Punch

Has the fate of Punch, once Britain's best-known humorous magazine, been ordained?

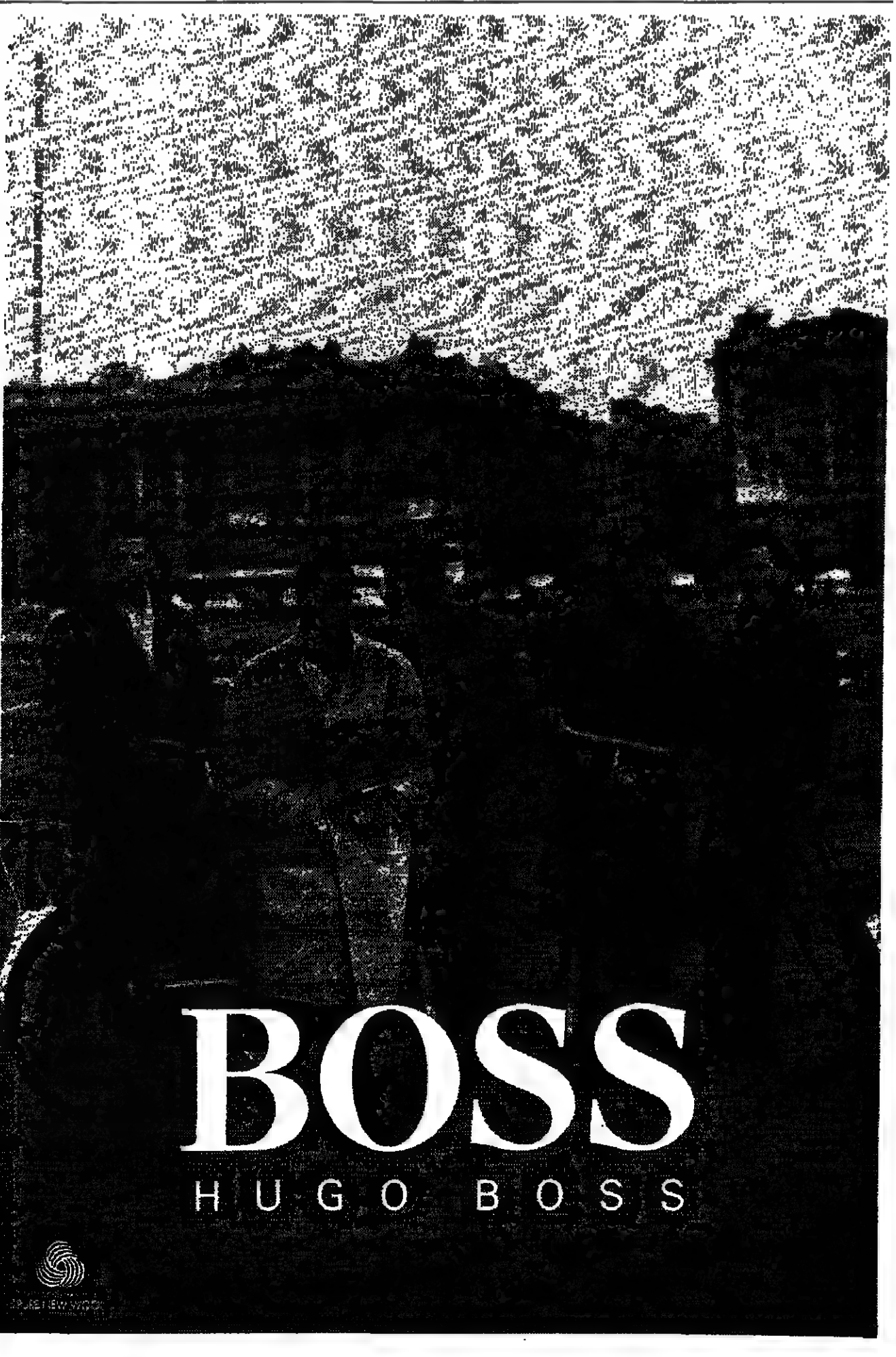
United Newspapers - which owns the title - has been trying to contact Bill Tidy, a veteran cartoonist who lodged a bid for it at the end of August. He has joined forces with Canadian physician John Cocker who, among other things, is publisher of the unlikely-sounding magazine *Punch Digest* for Canadian Doctors.

But with an irony worthy of the old organ, Tidy himself is away in Gibraltar until next Tuesday. Still, Punch, which ceased publication in April, has been around for 150 years. So it can probably wait a couple of days more for resurrection from limbo.

Erm...

Observer's thanks to The Director magazine for this week's guide to personal financial issues, containing some trenchant advice from Financial Secretary to the Treasury Stephen Dorrell.

"If we are to build a world class economy that is able to compete with Germany, Japan and the US, we must match - and surpass - their enviable records on inflation. That is why government will maintain sterling in the ERM and move to the narrow bands in due course at our current central rate of DM 2.96."



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INSIDE

Saab warns of hard year ahead

The Saab car group of Sweden does not expect to improve on its 1991 pre-tax loss after financial items of SKr2,240m (\$422.6m). "The next twelve months are going to be a very difficult time," warned Mr Keith Butler-Wheelhouse, who took over as chief executive last month. The implication is that Saab could remain in the red for the whole of 1993, which would be its fifth year of losses in a row. Page 20

German sales help Redland

Pre-tax profits of Redland, one of Britain's biggest building materials group jumped 12 per cent in the first half. Mr Robert Napier, managing director, said the severe downturn in the UK construction market had been offset by strong trading in Germany and improvements in other overseas markets. Page 24

Success from scrap

Traders are making money from the London Metal Exchange's new secondary, or recycled, aluminium alloy contract even though it will not be launched officially until next Tuesday. Speculators, who buy scrap metal, are expected to be the new contract's best hope of success. The new contract allows speculators to hedge against movements in aluminium scrap and secondary aluminium alloy prices. Page 34

Allied beer deal approved

Allied-Lyons has won approval from the Office of Fair Trading for a revised beer supply agreement with Pubmaster, the Brent Walker retail arm. The minimum amount of beer that Pubmaster is now obliged to buy has been cut by about half to 100,000 barrels a year. Page 28

Daf hits back at rumours

Daf, the loss-making Dutch commercial vehicles maker, sought to counter adverse rumours that knocked its shares to an all-time low in early trading on the Amsterdam Stock Exchange. It repeated that it was close to securing F120m (\$130m) in loans from a Dutch and a Belgian bank. Page 29

Kuwait fails on reopening

The Kuwaiti stock exchange opened on Monday after a two-year closure forced by the Iraqi invasion. A temporary index set up by an independent company suggested that it closed its week 22.4 per cent down. Page 43

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Chief price changes yesterday

FRANKFURT (DM)		Sun Microsystems	26 1/4 - 3
Wissas		PARSONS (PPP)	
Aachen M&H	727 + 30	Wissas	
Baye-Hypo	380 + 11	ASF	381.5 + 12.5
Schweitzer Lab	315 + 10	Am	778 + 33
Pailla		Bergan	3190 + 100
Auto	500 - 15	Pailla	
Hofmann P&H	817 - 28	Paradise Road	411.5 - 38
Reinhold	800 - 21	Paradise	324 - 39
NEW YORK (\$)		UAP	385 - 12.5
Wissas	24 1/4 + 1 1/4		
Paradise	58 1/4 + 3 1/4		
Pailla			
Clutted	15 - 4		
Medical Care Am	20 1/4 - 4 1/4		
Software Publ	7 1/4 - 1 1/4		

New York prices at 12:30

LONDON (Pence)		Pailla	180 - 11
Wissas		Manm	25 - 5
Asia Property	48 + 4	Allot/Labors	102 - 8
Barclays	248 + 12	BET	280 - 12
Green/Syngess	140 + 14	BSI Group	70 - 21
Environm&S	435 + 15	BSC	36 - 7
Forti	149 + 14	GR H&S	45 - 18
Joe Group	25 + 5	Norweb	415 - 17
Joe H&S	357 + 17	Redland	343 - 19
Joe H&S	357 + 17	Seven Trent	399 - 19
Joe H&S	357 + 17	Ud Energy	11 - 9

Air France job cuts to reach 5,000

By William Dawkins in Paris

AIR FRANCE, the French state-owned carrier, yesterday provided the latest sign of continuing recession in the world airline industry by announcing 1,500 job cuts and increased losses for the first half of the year.

The job reductions, to take place next year, come on top of the 1,000 jobs shed last year and the 2,500 already planned to go this year and in 1993.

Air France said it had to make

these extra reductions because of worse than expected losses of FF1.8bn (\$310m) in the first half of this year, up from FF1.16bn in the same period of 1991, and a sharp reversal from the FF477m profit reported in the second half of last year.

Mr Bernard Attali, the group chairman, said the cuts should restore Air France to break even by 1994.

This is a year later than earlier forecast and follows FF1.4bn of losses over the past two years.

Like its international competitors, the group is fighting a price war, especially on transatlantic routes, which represent 15 per cent of its annual sales, in an attempt to increase its share of sluggish traffic.

It has responded by slashing costs, while attempting to maintain capacity, which is why the latest job losses will be among ground staff.

By the end of next year, the Air France group, including its UTA long-haul subsidiary, will have

lost 5,000 of its 45,000 staff and trimmed FF3bn from its running costs.

The latest reductions will reduce the number of general management staff by 15 per cent, said a spokesman.

Air France said it could not exclude redundancies, for the first time in its history, though staff being made redundant would be offered retraining and a job elsewhere. All its previous job losses have been voluntary or through retirement.

The airline plans to acquire SNCF's 12.3 per cent stake in its Air Inter unit, paying the French national railway an unspecified number of Air France shares.

Air France said this would increase its parent company's capital by FF560m from an accounting standpoint.

Air France said the deal would open the possibility of other shareholders acquiring stakes in Air Inter, which is France's main domestic airline.

Andrew Taylor and Roland Rudd explain the attraction of a debt-laden conglomerate Eastern raiders start a battle of Trafalgar

Trafalgar House is a debt-laden property developer boasting a ship with a hole in it, hotels with empty rooms and a management reportedly at each other's throats.

Its share price dropped by two thirds in five months, and - say critics - its purchase last year of the Davy engineering business may have cost too much.

So why is Hongkong Land buying a large minority stake?

The answer lies in the potential value locked away in Trafalgar's battered treasure chest of famous names: Cunard, Ritz, Scott Lithgow, John Brown and Davy.

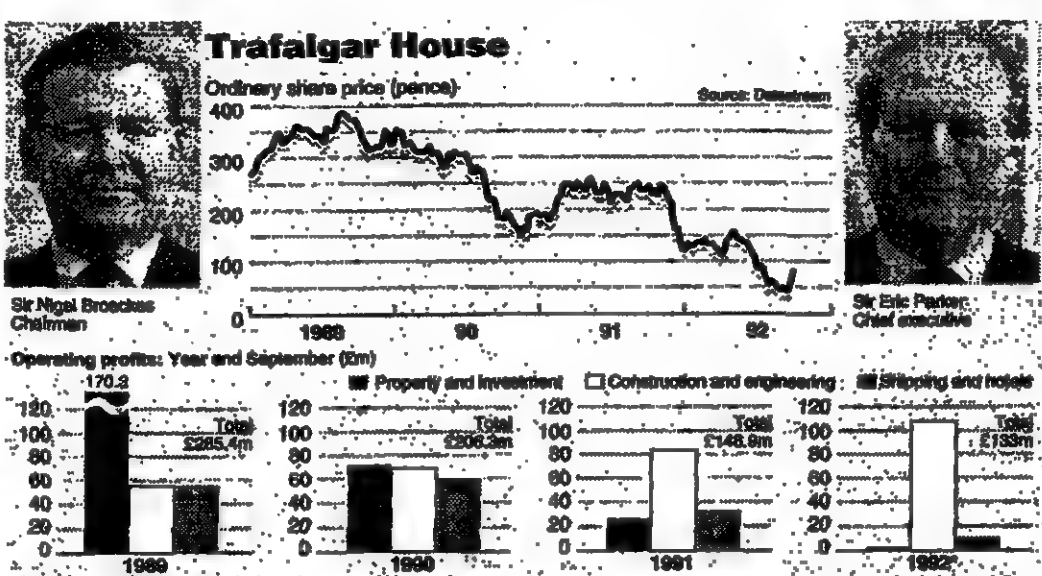
Some of these businesses have lost their sparkle - and the QE2, Cunard's most glamorous cruise liner, is under repair after running aground last month. But if the were businesses sold separately, they might fetch more than Trafalgar's market capitalisation of just over \$500m (\$1bn).

This calculation, say observers, lies behind yesterday's dawn raid on Trafalgar's shares by Hongkong Land, a sister company of Jardine Matheson, one of the last of the traditional expatriate-run Hong Kong trading companies.

In a matter of hours, Hongkong Land built up a stake of just under 15 per cent in Trafalgar. It announced its intention of moving as soon as possible to 29.9 per cent, the maximum permitted without triggering a full bid under Takeover Panel rules.

Mr Simon Keswick, chairman of Hongkong Land, and Mr Henry Keswick, chairman of Jardine Matheson, met Sir Nigel Brookes, Trafalgar's founder-chairman, to tell him of their move.

Sir Nigel must have been half-expecting such a visit. The slide in Trafalgar's share price before the raid had left the company conscious of its vulnerability. It has been hinting that it might be prepared to sell its hotel and shipping businesses - which include the QE2 and the Ritz - at the right price.



That would leave management to concentrate on a core business of construction and engineering, running with a shrunken property operation.

Any benefit this news might have brought to the shares was promptly undone by reports that the plan was setting Trafalgar's senior management at loggerheads. Sir Nigel Brookes is said to have faced disagreement from his chief executive Sir Eric Parker, who disliked the idea.

Now Hongkong Land has stepped in, offering a warm but potentially disquieting embrace. It has two choices: to leave the management in place to carry out the divestment plan; or, if it grows dissatisfied, to press for management changes. It has already indicated it will ask for seats on the Trafalgar board.

Not surprisingly, Trafalgar's advisers were yesterday indicating that the group views Hongkong Land's actions as hostile. Sir Eric Parker said: "If there was a full bid we would know where we stood. But this in-between situation is unacceptable."

"We are in no mood to change

the board. However, if Hongkong Land get control of 29 per cent of the shares we will have to listen to what they have to say."

A move by Hongkong Land to realise some of the value locked away in a weakened Trafalgar House may not be without risk. Trafalgar itself discovered the perils of bargain-hunting last year when it bought Davy.

Trafalgar seemed to be paying a discount price when it agreed to pay £114m for Davy. Since then, however, it has had to inject more than £100m of working capital into Davy, after finding that its problems were worse than it had thought.

As a result, Trafalgar remains highly indebted. Net debt, including off-balance sheet borrowings, is estimated by analysts at about \$550m, representing gearing of near 90 per cent. Group results for the 12 months to the end of September are expected to include further substantial write-downs against its recession-hit housebuilding and commercial property operations. Analysts estimate that pre-tax

profits for the period have fallen from £122m to anywhere between £20m to £100m. Faced by these difficulties, it would be surprising if Trafalgar pays better than a nominal final dividend.

So how much is the business worth? It depends on whether you look at the profit and loss statement or the balance sheet, according to Andrew Mitchell, conglomerates analyst with stockbroker Smith New Court.

He says the group's engineering and construction business needs few fixed assets and is a generous cash generator; in the last 12 months, he thinks, it has generated profits of more than £100m. Assuming earnings of 7p a share and a conservative multiple of 12.5 times historic earnings, this business alone could be worth \$9p a share.

On the basis of 1992 earnings Mr Mitchell has calculated an overall value for the group of 100p a share. That makes Trafalgar look cheap, based on Wednesday's closing price of 80 1/2p for the ordinary shares, and still good value at yesterday's 89 1/2p. However, a look at the balance

- 1988: Nigel Brookes becomes md of Trafalgar House
- 1983: Company floated
- 1987: Buys Trollope & Collie (construction)
- 1970: Buys Cementation (construction)
- 1971: Buys Cunard (shipping)
- 1976: Buys Ritz Hotel
- 1977: Buys Beebebrook papers
- 1982: Buys Fleet (newspapers)
- 1982: Buys Redpath, Dorman, Long (steel fabrication)
- 1983: Abortive bid for P&O (shipping, construction)
- 1984: Buys Scott Lithgow (ship building)
- 1988: Buys John Brown (engineering)
- 1987: Buys Elferman (shipping)
- 1991: Buys Davy (engineering)

sheet produces a different answer. The group's net asset value may have sunk as low as 33p a share, says Mr Mitchell, if you discount the properties to reflect the current state of the market.

Such a calculation indicates that Hongkong Land might wish to follow the Brookes strategy, selling the asset-heavy parts of the business to concentrate on the engineering business created from Davy and John Brown.

When things go well, process engineering is a highly profitable, cash generating business. There are huge sums at stake, however, in a typical contract - and it only takes one contract to go wrong to wreck the profits.

That gives some force to Sir Eric Parker's comment yesterday: "Hongkong Land is just a property developer. What experience do they have of managing a construction and engineering group?" If it came to a fight, however, he might find that shareholders preferred a new hand, however inexperienced. Lex, Page 18; Market report, Page 35

US election uncertainty delays BA plan for USAir stake

By Charles Leadbeater in Tokyo, George Graham in Washington and Paul Abraham in London

BRITISH AIRWAYS has been forced to postpone plans to proceed with the detailed implementation of its \$750m purchase of a 44 per cent stake in USAir, the sixth largest US carrier.

Lord King, BA chairman, said the US was reluctant to proceed until the outcome and consequences of the US presidential election in November became clear.

The UK ministry of transport said the next round of bilateral talks with its US counterpart was scheduled between October 6 and October 9 in Washington. The ministry said officials were expected to discuss access for US airlines to UK regional airports.

Also on the agenda was the right of UK airlines to fly beyond US gateway airports to other hubs. The issue of BA's links with USAir was clearly related, it said.

A delay until after the election would compress the timetable for talks as the agreement says that either party can pull out if the transaction is not concluded by Christmas Eve.

Meanwhile, in Washington, US airline executives launched a campaign against the British Airways-USAir deal.

Mr Stephen Wolf, chairman of United Airlines, said the deal as it stood was illegal because it gave BA control over every significant USAir decision. Even if it were restructured to comply with US law banning foreign control of US airlines, the US should still refuse permission.

Joined by Mr Robert Crandall, chairman of American Airlines, Mr Ronald Allen, chairman of Delta Air Lines and Mr Frederick Smith, chairman and chief executive of Federal Express, Mr Wolf said the deal would give BA total access to the vast US air transport market while US carriers were blocked from the UK and European markets.

"To allow this to happen would be the worst mistake our government has ever made in air transportation," Mr Wolf said. BA responded saying: "They've said it all before. It was the same bleating as before, reinforcing our view that we have made a good deal."

Meanwhile, Lord King said the prospect of buying a stake in Qantas, the Australian state airline which is being privatised was a "quite a good prospect".

Japanese banks meet capital adequacy

By Robert Thomson in Tokyo

JAPAN'S leading banks heaved a collective sigh of relief yesterday as a combination of slower asset growth, a stronger yen and higher stock prices lifted them above an 8 per cent capital to assets ratio at the close of the first half.

The 8 per cent figure is a virtual obsession for the banks, which have come to regard the capital adequacy standards established by the Bank for International Settlements (BIS) as an important test of their soundness and a serious matter of face.

Sakura Bank, which had been at 7.56 per cent last September, apparently finished this September at around 8.2 per cent, thanks mostly to the surge in stock prices that accompanied recent emergency economic measures.

Most other commercial banks are believed to have closed the half at above 8.5 per cent, while long-term credit banks, such as the Industrial Bank of Japan and Long-Term Credit Bank of Japan, were close to or above 9 per cent. Official figures will be released with profit figures in coming weeks.

Japanese banks are allowed to count some unrealised gains on stocks as capital, but the weakness of stock prices this year had prompted them to find other, sometimes cosmetic, means of improving BIS ratios.

They increased subordinated loans from Japanese insurance companies, which can also be counted as capital, and closely monitored the growth of their assets. Regional banks, some of which have strong capital to asset ratios, reported that com-

mercial banks approached them wanting to sell loans.

The regional Bank of Japan manager said it was sometimes unclear whether these loans had been permanently sold or merely "parked" with regional banks with a view to relieving them later, if stock prices improved. At the same time, banks strictly limited foreign lending.

Determination to improve BIS ratios comes in spite of absence of sanctions for banks that fail to meet the requirements next March. It would be left to the ministry of finance to act, and in these difficult times, the ministry would be unlikely to punish a delinquent bank.

Banks were happy yesterday that ratios were above the embarrassment threshold, but are concerned that stock prices again appear to be drifting lower.

Westpac board members resign

By Kevin Brown in Sydney

THE chairman and four directors of Westpac Banking Corporation, Australia's biggest bank, resigned yesterday in the face of criticism from the markets and financial institutions.

Sir Eric Neal, chairman, Sir Neil Currie, deputy chairman, and three other long-serving directors had accepted responsibility for heavy losses and had debts which had halved the bank's share price.

Westpac's problems came to a head last week when a \$51.2bn (US\$855m) rights issue closed 72 per cent undersubscribed, forcing the underwriters to take up shares worth about \$388m. This followed a disastrous first half in which the bank incurred pre-tax losses of \$2.2bn after writing off \$2.65bn against bad debts, including a \$2.1bn write-down of its property portfolio.

Westpac said Sir Eric would be replaced by Mr John Uhrig, chairman of CBA, the mining group 49 per cent owned by RTZ of the UK. Sir James Balderstone, chairman of the AMP Society, Australia's biggest financial institution, was appointed deputy chairman.

None of the departing directors was available for comment. Mr Uhrig said they had resigned voluntarily "on the basis of the need to demonstrate board responsibility". He would not comment on why a number of other long serving directors had not resigned.

Mr Uhrig said there would be no immediate change in the bank's strategy of cutting costs, improving efficiency and restructuring its battered public image.

Analysts said the resignations would help stimulate market support for Westpac's shares, which have collapsed from A\$3.97 in August to less than A\$1, about half the level of two years ago.

Westpac has suffered deteriorating losses for the last two years as falling asset prices have exposed the poor quality of many loans and property investments made during a period of rapid expansion in the late 1980s.

The mass resignation follows strong private pressure for tough action from institutional investors, and a campaign against the bank by dissident shareholders and much of the media.

Westpac shares closed one cent higher at A\$2.86 on the Australian Stock Exchange. Background, Page 25; Observer, Page 17

This announcement appears as a matter of record only

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INTERNATIONAL COMPANIES AND FINANCE

Forte falls 43% as sales rise and shares jump 14p

By Michael Skapinker,
Leisure Industries
Correspondent

FORTE, the UK hotel and restaurant group, yesterday unveiled interim profits at the lowest end of investors' expectations, warned of a difficult second half, failed to announce hoped-for board changes - and was rewarded with a 14p jump in its share price to 149p.

Pre-tax profits of £24m (£42.7m) for the six months to end-July were down 43 per cent on last year, and Mr Rocco Forte, chief executive, warned: "The remainder of the year will not be easy."

The group defied the prediction of some analysts that it would announce the appointment of two new non-executive directors or unveil other board changes, possibly including the

retirement of Lord Forte, the founder and chairman.

Mr Forte said, however, that the company was giving "serious consideration" to the composition of the board. "I would be very surprised if you don't hear something in the next six months," he said.

Although Mr Forte said cost reductions had produced improved August and September profits, Mr Paul Slattery, of Kleinwort Benson, said he thought yesterday's share price increase was overdue. "A lot of people are expecting far too much of a turnaround far too quickly," he said. Mr Peter Hillier, of Barclays de Zoete Wedd, said, however, that the increase stemmed from a belief that trading conditions were past their worst.

Despite the fall at the pre-tax level, trading profits were up 2

per cent to £3m. Sales were £1.36bn, up 3 per cent. The slight improvement in trading profit was achieved despite an increase in the depreciation charge from £4m to £4.5m. Mr Forte said £26m in cost reductions had helped improve operating margins.

However, interest charges were £51m, compared with £51m last time - a result, Mr Forte said, of substantial recent investment.

The £1.29bn net borrowings at the end of the half-year showed little change from the start of the year. Borrowings at the start of the year had been higher, however, than at the beginning of 1991, lifting the interest charge.

The interim dividend was maintained at 2.7p on earnings per share down to 1.6p. *Lex, page 24*

Daf close to securing loans of £1 210m

By Ronald van de Krol
in Amsterdam

DAF, the loss-making Dutch commercial vehicles maker, repeated yesterday that it was close to securing £1 210m (£130m) in loans from a Dutch and a Belgian bank.

The company's assurances were lapsed yesterday afternoon to counter a string of adverse stock market rumours that had knocked its shares to an all-time low in early trading on the Amsterdam Stock Exchange.

Daf, which is 16 per cent owned by British Aerospace, said speculation that it was facing payments difficulties were totally unfounded.

It also denied that the Dutch Ministry of Economic Affairs, which has been handling the request for a state-backed loan, was opposed to the company's recent moves to explore possible strategic links with foreign industrial partners. Daf is known to be holding talks with both Daimler-Benz of Germany and with Hino Motors of Japan.

Shares in Daf fell by £1.20 to a low of £12.60 in morning trading before recovering to £13.60 mid-session. They later closed at £13.20, down 13.3 per cent on the day.

Daf said that the £1 100m subordinated loan from the Dutch National Investment Bank would carry conversion rights into ordinary shares and would have a life of 6.5 years. A loan agreement is expected to be signed in the next few days, it added.

It is also close to agreement with NMN, a Belgian bank, on a £1 100m non-subordinated loan which would largely be guaranteed by authorities in the Flemish part of Belgium, where Daf owns an axle plant.

Responding to a Dutch press report, a spokesman said he could not rule out that Daf officials had mentioned a higher figure than £1 100m in their loan talks with the Dutch government, but he added that no written request for additional means had been submitted.

TI Group takes charge for Dowty

By Richard Gourlay in London

TI Group, the UK engineering and aerospace company, yesterday said it had set up provisions of £67.1m (£156m) to cover integration costs and asset write-downs following the £325m acquisition of Dowty three months ago.

The announcement was welcomed by institutional investors, who in the past have been sharply critical of TI's acquisition accounting policies. The detailed breakdown and relatively modest level of fair value adjustments helped push TI's shares 12p higher to 282p, recovering some ground lost this week in a bout of pre-announcement apprehension.

TI says it has found no significant surprises in a detailed review of Dowty's operations. The only changes since the bid was launched are that the aerospace business is likely to remain more depressed for longer and global economic recovery has receded further than anticipated.

Mr Michael Garner, finance director, also described the level of provisions as "totally within our range of expectations". More than half the provisions are cash items, rather than asset write-downs, and seen by the company as productive investment.

TI's write-offs mean that net shareholders funds will have increased by only £100m, to

£345m, as a result of the acquisition in spite of the £325m price tag on Dowty. TI argues that this small increase is a result of building a knowledge and service-based business where assets like the team of sales engineers are intangible.

Gross shareholders funds - a measure of the assets which includes goodwill - rise from £715m to £1.23bn as a result of the Dowty acquisition.

"We are buying earnings streams, cash-flow streams and market position and only peripherally the hard edged assets represented by the £100m addition to shareholders funds after write-offs," Mr Garner said.

TI's bank facilities are dependent on the group remaining within covenants based on gross shareholders funds, including goodwill.

TI says its decision to take Dowty back to its old and well-respected international aerospace roots has been well received by its customers.

Dowty has already taken a £25m write-off to cover closure of the Cognito paging business, the information technology business, another digression from Dowty's core aerospace business, has already been sold to Cray Electronics.

TI confirmed that it believed the Dowty acquisition would not dilute earnings materially in 1992.

Background, Page 26

CCF 11.4% ahead at halfway

By Alice Rawsthorn in Paris

CREDIT Commercial de France (CCF), the large French bank, yesterday confirmed it was considering the acquisition of Charterhouse, the UK investment bank, and announced an increase in first-half net profits.

Mr Michel Pébereau, chairman, said CCF had achieved its 11.4 per cent increase in net profits to FF495m (£103.6m) in the first six months of 1992 from FF444.1m in the same period last year despite the "difficult" economic environment.

He attributed the bank's progress to "prudent" provision policies and cost control.

The announcement of CCF's profits growth comes at a time when other French banks, notably Crédit Lyonnais and Banque Indosuez, have been forced to make steep increases in provisions because of the precarious state of the property market and the rise in business failures.

CCF, like the rest of the French banking sector, has been steadily expanding outside France to counter the competitive state of its domestic market.

The acquisition of Charterhouse, the investment banking subsidiary of the Royal Bank of Scotland, could form part of that. Although Mr Pébereau said yesterday that CCF's

deliberations were at a "preliminary stage".

During the first half, CCF, which has positioned its retail banking operations in France as a service-oriented network, saw net banking income increase by 2.7 per cent to FF4.08bn. Gross operating profits rose by 6.6 per cent to FF1.21bn, mainly because the bank managed to restrict the increase in costs to 1.1 per cent, below France's annual inflation rate of 3 per cent.

Crédit Mutuel, another French bank, expects to produce static profits this year, according to Mr Etienne Pflimlin, chairman. In 1991 Crédit Mutuel made net profits of FF1.33bn.

Crédit Local lifts first-half profit

By Alice Rawsthorn

CREDIT Local de France, the bank specialising in local authority loans, has lightened the gloom in the French financial sector by announcing an increase in profits for the first half of the year.

Mr Pierre Richard, chairman, said Crédit Local, which saw

net profits rise by 6 per cent to FF663.9m in the first half of this year over the same period in 1991, had benefited from "strong growth in activity despite the difficult economic environment".

The chairman anticipated further growth in the second half of the year, with the final increase in net profits

approaching the upper end of his original forecast of 5 per cent to 10 per cent.

Crédit Local, which last autumn was the first candidate for the government's partial privatisation programme, saw first-half net banking income rise 20.8 per cent to FF1.54bn. Gross operating profits were 18.4 per cent up at FF1.27bn.

Saab stays pinned in the red

By Christopher Brown-Hamnes
in Trollhattan

SWEDEN'S Saab Automobile expects no improvement this year on its 1991 result when it made a pre-tax loss after financial items of SKr2.24bn (£422.6m).

The prediction follows a sharp deterioration in second-half trading conditions and disappoints earlier expectations of a substantially reduced 1992 loss. In the first half, pre-tax losses after financial items narrowed to SKr800m from SKr1.59bn in the same 1991 period.

The 1992 forecast was given by Mr Keith Butler-Wheelhouse, who took over as chief executive last month. He expects the group to remain in

the red for at least the first half of 1993, with prospects for the rest of next year hinging on the launch of a new model, scheduled for introduction in the third quarter of 1993.

"The next 12 months are going to be a very difficult time," warned Mr Butler-Wheelhouse.

The implication is that Saab, which is jointly owned by Saab-Scania and General Motors of the US, could remain in the red for the whole of 1993, which would be its fifth year of losses in a row.

Mr Butler-Wheelhouse said the second-half figures had worsened because of lower sales, particularly in the key US, UK and Swedish markets, and reduced margins.

The group originally hoped to sell 101,000 cars this year but now fears it may only sell 90,000, although this is still up on 1991's 87,500.

He said he aimed to reduce the group's break-even production level from 100,000 units to 70,000.

He promised further rationalisation at the group, which has already been subjected to considerable restructuring over the last two and half years.

New Swedish passenger car registrations tumbled to 10,905 units in September, down 26 per cent from 14,700 units the same month a year earlier, Reuters reports from Stockholm.

The decline follows falls of 36 per cent in August and 6.9 per cent in July.

SSAB in loss after 8 months

By Robert Taylor in Stockholm

SSAB, the Swedish steel company recently privatised by the Swedish government, suffered a SKr1.15m (£22.5m) loss - after financial items - in the first eight months of the year, it reported yesterday.

This contrasts with a SKr114m profit for the same period of 1991 and an SKr37m profit for the first four months of this year.

Operating revenues dropped drastically to SKr7.59bn for the

first eight months, down from SKr9.23bn for the same period of last year.

The company blamed the sharp deterioration on its performance in the second four months of the year to the outbreak of the fierce European price-cutting steel war as well as the reduced demand for steel in industry, particularly in Sweden.

Mr Lef Gustafsson, chief executive, said that 1992 had turned out to be a tougher year for the steel industry than

expected. He added that, despite a rationalisation programme that had slashed the payroll by 7 per cent, SSAB would make a small financial loss in 1992 although normally the third four-month period is better than the other periods of the year.

Mr Gustafsson added that the whole of the European steel industry would suffer large losses in 1992 but SSAB had shown it was more effective than others in adapting itself to straitened times.

Ifil earnings boosted by one-off gains

By Hely Simonson in Milan

IFIL, the listed holding company controlled by Italy's Agnelli family, reported group pre-tax profits of L221bn (£178.4m) in the first half of this year.

Ifil has not previously given a consolidated first-half profits figure. Full-year group earnings in 1991 amounted to L180bn. At parent company level, net first-half profits rose by 18.5 per cent to L68.7bn from L49.5bn.


The group's earnings were boosted by a L162bn one-off gain from selling 10 per cent of the Galbani foods group to BSN of France. Ifil sold the shares in Galbani, in which it was formerly an equal partner with BSN, to the French foods group, for around L300m last June.

Stefanel, the Italian clothing group, reported a fall in first-half net profits to L18.2bn, from L19.1bn in the same period in 1991.

The decline stemmed partly from lower gains, which amounted to L5.6bn in the first half of last year.

Sales climbed by 10.4 per cent to L215.5bn, while operating earnings rose by the same proportion to L22.2bn.

The group forecast full-year turnover would maintain the current growth rate, taking the total to around L400bn.



All of these Securities have been sold. This announcement appears as a matter of record only.

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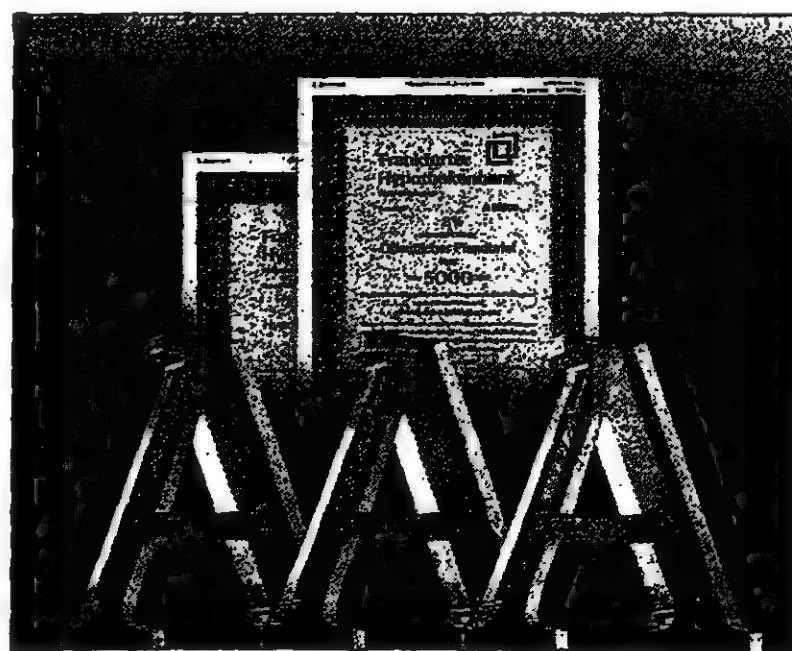
TOMMY HILFGER

Ordinary Shares

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DONALDSON, LUFKIN & JENRETTE <i>Securities Corporation</i>	A.G. EDWARDS & SONS, INC.
MONTGOMERY SECURITIES	KIDDER, PEABODY & CO. <i>Incorporated</i>
ALLEN & COMPANY <i>Incorporated</i>	PRUDENTIAL SECURITIES INCORPORATED
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Reichmanns sell secret stake in NY development

By Bernard Simon in Toronto

CANADA'S Reichmann family has sold a secret stake in New York's World Financial Centre, acknowledging a hitherto undisclosed partnership between themselves and a company controlled by the Toronto branch of the Bronfman family.

Evidence of the Reichmann-Bronfman partnership in a company called Battery Park Holdings (BPH), which owns 25 per cent of the 7.6m-sq ft World Financial Centre, has sparked a furor in Canada and the US.

Authorities in Canada are investigating whether the investment by Carena Developments, a Bronfman-controlled property holding company, in BPH, violated stock exchange disclosure requirements. The investment is worth US\$120m.

Another Bronfman company, Hees International Bancorp, provided a loan to finance the

Reichmanns' purchase of their 50 per cent stake in BPH.

Creditors of Olympia & York, the Reichmann-owned real estate developer which is under bankruptcy protection in Canada and the UK, have responded angrily to the disclosure of the Reichmanns' stake in BPH.

The creditors have gone to considerable lengths to probe the extent of the Reichmanns' business interests in order to generate as much cash as possible for O&Y.

Carena said yesterday the Reichmanns had sold their 50 per cent stake in BPH to Mr Richard Shiff, a Toronto property investor. Terms were not disclosed, but the company which holds Mr Shiff's stake in BPH still owes \$120m to Hees. Carena continues to own the other half of BPH.

The Reichmanns' only previously announced link to the Bronfmans was the sharehold-

ings of O&Y and Carena in Trizec, North America's biggest publicly-traded real estate developer.

O&Y's Trizec stake was reduced from 38 per cent to 25 per cent earlier this year as a result of a share issue.

Mr Robert Harding, Hees's chief operating officer, insisted yesterday: "We've done the right thing throughout." He said Hees's and Carena's dealings with the Reichmanns were subject to the same confidentiality requirements as a banking relationship.

Carena earlier hoped that its investment in the World Financial Centre would facilitate a restructuring of Trizec's complex ownership.

Discussions on this restructuring have been suspended since O&Y's financial problems surfaced. O&Y's shares in Trizec form part of the collateral on its C\$13.5bn (US\$10.8bn) debt.

Enichem falls further behind in first period

By Haig Simonian in Milan

ENICHEM, the Italian state-owned chemicals concern which is one of Europe's leading plastics producers, suffered a group loss of L721bn (\$800m) during the first half of this year.

The result represents a marked deterioration in Enichem's performance, caused by the continuing recession and severe price competition for many plastics because of worldwide overcapacity.

In the first half of 1991, Enichem, now fully controlled by the Eni energy and chemicals holding company, lost L245bn. However, that figure included L294bn in extraordinary gains from the sale to other Eni companies of its Paoletti refining subsidiary.

Enichem, which should shortly receive a L1,000bn cash injection from Eni, declined to give a profits forecast for the year. Officials indicated the cash injection, combined with efforts to cut costs and improve productivity, should contain this year's loss below L1,000bn.

At the operating level, Enichem's results deteriorated sharply, with a L169bn first-half loss, against a L140bn profit in the first half of 1991.

However, the group said a better comparison was with the L317bn loss in the second half of 1991 to show the effect of cost-saving measures.

The group said the workforce had been trimmed by over 3,000 people to 34,735 in the past 12 months. Further benefits would come from the co-operation agreement and joint ventures signed with the UK's BP Chemicals earlier this year. However, the financial advantages would only be seen in next year's accounts.

Sales fell to L5,708bn in the first half, against L6,463bn last time. However, this year's figure was in line with the L5,694bn turnover in the second half of 1991.

Enichem's problem remains debts, which rose by 8.6 per cent to L7,677bn at end-June from L7,000bn last December.

Transformation at Digital pledged

By Louise Kehoe in San Francisco

MR ROBERT PALMER, who yesterday took over at the helm of Digital Equipment, the struggling US computer manufacturer, yesterday pledged to transform the company.

He said he would rationalise the company's product line, eliminate redundancy in research and development and significantly increase the pace at which the company was reducing the size of its workforce in a determined bid to return to profitability.

"Reducing unnecessary

expense is vital and we are looking at every expense, whether large or small." Costs would be reduced by approximately \$1bn, he said.

Mr Palmer was speaking on his first day as president and chief executive, the post he has taken over from Mr Kenneth Olsen, Digital's founder.

He said: "Digital is going to change. It will take time, but we are going to begin today. Digital will undergo a transformation."

"It is going to take time, a good deal of effort, a different management style... It took a long time for us to get our-

selves in this position and it will take some time to sort out."

Digital has reported losses for the past two fiscal years. For fiscal 1992, ending in June, the company recorded losses of \$2.7bn on sales of \$7.7bn while in 1991 losses were \$617m on sales of \$8.3bn.

"The historically high profit margin on hardware and the business model upon which Digital was built are no longer sustainable," Mr Palmer said.

He said Digital would refocus its research and development spending.

"Our plan will be to reduce

and re-allocate funds to support research and development that satisfies customers and provides an appropriate level of return. This will be a cultural change for Digital."

There was overlap and redundancy within Digital's current product line, Mr Palmer acknowledged.

"From now on, we are going to compete with other computer companies, not among ourselves," the company said.

Digital would have a "smaller, more focused workforce", he added, and would make cuts in its operations worldwide.

Compaq attacks Japan market

By Steven Butler in Tokyo

COMPAQ, the US personal computer company, yesterday launched a line of cheap desktop computers in Japan in an effort to lift its almost negligible share in the market.

The launch looked certain to accelerate the decline of PC prices in Japan, which tend to be much higher than in the US or Europe. However, analysts said Compaq's small presence in the market would mean the impact of its lower prices would be slow to be felt.

The computers are almost identical to computers Compaq launched in the US in June, and the prices in Japan only slightly higher.

The main difference is they will be equipped with the DOS/V operating system which can accommodate Japanese language programmes as well as normal IBM-compatible programmes. The computers are strikingly cheaper than similar computers on the local market.

and will provide a test case of whether it is possible to build market share in Japan on the basis of lower prices and US-style marketing.

Compaq will, for example, be the first computer vendor to offer a toll-free phone line to give advice to its customers.

The cheapest model, with an Intel 386sx microprocessor and 2 megabits of active memory will sell for Y128,000 (\$1,030), roughly half the recommended price of a similarly-equipped computer from NEC, which supplies over half of the Japanese market.

The actual difference in price will be smaller because high dealer margins for an NEC machine leave room for bigger discounting. Mr Masaru Mural, president of Compaq's Japanese subsidiary, said: "I think this will change the personal computer world in Japan and that is our objective in this market. We are not here to introduce a price war. We are here to expand the market."

Compaq's main competitors in Japan, such as NEC Toshiba did not appear worried by the competition. Mr Katsuchi Tomita, general manager of NEC's PC marketing division, said NEC had in the past decade brought down the price of computers and this would continue. Mr Steven Myers, analyst at Jardine Fleming Securities, said: "NEC will have to make some response, but in all likelihood they will not have to match Compaq's prices."

Mr Myers said NEC's extensive dealer network, its strong customer base, the wide availability of Japanese software for its proprietary operating system, and its ability to provide extensive networking services for corporate customers would allow it to continue charging a premium price.

Compaq has signed on more than 40 dealers, which have 500 to 800 shops. It has contracts with two Japanese companies to provide on-site servicing.

Shake-up at IBM's Japanese unit

By Steven Butler

IBM Japan, the Japanese subsidiary of the US computer group, yesterday announced a corporate restructuring to increase the operational autonomy of its marketing divisions.

The company said Mr Takeo Shima, president, would become chairman and chief executive, while Mr Kakutaro Kitashira, vice-president,

would become president in January. Under the restructuring, IBM Japan's general business division, which is in charge of marketing to middle-sized companies and personal users, becomes a wholly-owned subsidiary with a separate profit and loss account.

The services business division becomes a subsidiary. Expanding services to customers has become an important

focus of IBM's efforts to grow in the Japanese market.

The Japanese parent will be responsible for large corporate customers, for IBM's Asia Pacific technical operation, and for general staff functions.

The moves follow the restructuring of IBM's worldwide operations to decentralise group functions into independent business divisions and subsidiaries.

Continental Airlines gets Esop offer

By Karen Zagor in New York

CONTINENTAL Airlines, a middle-ranking US carrier which has been operating under Chapter 11 bankruptcy protection since late 1990, has received yet another investment proposal, this time from a group of former executives as part of an Employee Stock Ownership Plan (Esop).

The proposal - the first in recent months - comes only weeks after Lufthansa, the German national carrier, filed a plan to acquire Continental for \$400m in partnership with Mr Marvin Davis, the Californian financier.

The latest offer of \$25m in equity and \$400m in Esop debt, would leave employees with a 55 per cent stake in the reorganised company.

Creditors would get a 40 per cent tranche and the remainder would be held by senior management and Benefits Concepts of New York, a firm which designs, installs, administers and finances Esops.

Other bidders for Continental include an investor group headed by Mr Charles Hurwitz, a Texas-based businessman, an offer from Mr Alfredo Brenner, whose family owns a considerable stake in Mexicana Airlines, and an offer from Air Canada with another Texan investment group.

The face value of these packages has risen steadily from \$350m to the latest \$425m offer.

Daikyo to restructure operations

By Emilio Terrazono in Tokyo

DAIKYO, a leading Japanese property developer, is to restructure its troubled operations, including its overseas resort business.

A rationalisation plan announced yesterday includes the sale of assets to subsidiaries and lowering prices of unsold flats by as much as 20 per cent to accelerate sales.

The plan, confirmed by investors' worries over Daikyo's outlook and sent the stock plunging by 280 to 2700 yesterday.

The company faces a squeeze in cash flow as contract rates have fallen sharply and flat prices have plummeted.

It is over Japan's property-related companies have shaken the Tokyo stock market. However, government plans to set up an organisation to buy land held as collateral by banks, to revive the property market, had restored confidence.

Daikyo will transfer property assets to affiliates and sell Y50bn (\$4.02bn) worth of offices to a subsidiary.

ITT invests \$680m in insurance division

ITT, the US conglomerate, is to invest \$680m in its ITT Hartford Insurance Group, agencies report from New York.

At the same time, ITT Hartford is lifting its reserves for expected losses, and its parent company said it would take a net third-quarter charge against earnings of \$582m, or \$4.41 a share on a fully-diluted basis.

ITT Hartford will add \$594m, after tax, to reserves to fund

expected loss developments in surplus lines and reinsurance business written before 1986, by the Cameron & Colby group based in Boston.

ITT Hartford has also added reserves of \$185m, after tax, for expected legal defence costs associated with environmental-related claims.

The insurance company And ITT Hartford will also realise \$177m, after tax, in capital gains in the third quarter.

Loss at Banque Worms

By Alice Rawsthorn in Paris

BANQUE Worms, part of the Union des Assurances de Paris insurance group, fell into the red in the first half of this year with a net loss of FF365m, (\$73.22m) against net profits of FF90m in the same period of 1991.


Worms, like other French banks, has been forced to make steep provisions (FF365m in Worms's case)

mainly due to the fall in property values.

© Rémy Cointreau, the French drinks group, announced that Andromède, an investment consortium, has acquired two-thirds of its voting shares.

The future of Rémy, which now has 31 per cent of its voting stock in the hands of the founding Cointreau family, has for some time been shrouded by speculation.

This announcement appears as a matter of record only. Luxembourg September 1992



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PORTUGAL

The FT proposes to publish this survey on October 30 1992.

It will be of particular interest to the 54% of Chief Executives in Europe's largest companies who read the FT.

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Data source: Chief Executives in Europe 1990

FT SURVEYS

NOTICE
to the holders of
U.S. \$150,000,000 Junior Guaranteed Floating Rate Notes of
FINANCIERE CSFB N.V. (the "Issuer")

constituted by a trust deed (the "Trust Deed") dated 19th March, 1990 and made between the Issuer, Financiere Credit Suisse-First Boston (the "Guarantor") and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustees for the holders of the above Notes (the "Notes") and a First Supplemental Trust Deed dated 23rd August, 1990 (the "First Supplemental Trust Deed") made between the Issuer, the Guarantor and the Trustee.

NOTICE IS HEREBY GIVEN to the holders of the Notes that:


- (i) the Issuer has requested that the Trustee exercise its power under Clause 19(B) of the Trust Deed to consent to the substitution of CSFB FINANCE B.V., a subsidiary of the Guarantor, in place of the Issuer as principal debtor in respect of the Notes and the interest coupons appertaining thereto;
- (ii) the Trustee, being satisfied that the conditions set out in Clause 19(B) of the Trust Deed have been complied with, has concurred in the implementation of the substitution;
- (iii) the substitution has been implemented by the execution of a Second Supplemental Trust Deed dated 23rd September, 1992 made between the Issuer, the Guarantor, CSFB Finance B.V. and the Trustee and is effective from that date; and
- (iv) pursuant to the Second Supplemental Trust Deed dated 23rd September, 1992, the Guarantor absolutely and irrevocably guarantees to the Trustee the obligations of CSFB Finance B.V. as principal debtor in respect of the Notes in the same subordinated manner as it guaranteed the obligations of the Issuer in respect of the Notes before the substitution was effected.

Copies of the Trust Deed, the First Supplemental Trust Deed and the Second Supplemental Trust Deed are available for inspection at the specified office of each of the Paying Agents.

Dated 23rd September, 1992.

Issued by
FINANCIERE CSFB N.V.
and
CSFB FINANCE B.V.

Yorkshire International Finance B.V.
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Guaranteed on an unsubordinated basis by



Yorkshire Bank PLC

In accordance with the provisions of the Notes, Notice is hereby given that for the three month period September 30, 1992 to December 31, 1992 the Notes will carry an interest rate of 9.25% per annum with a coupon amount of £116.26 per £5,000 Note.

NatWest Capital Markets Limited
Agent Bank

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The United Mexican States
Floating Rate Bonds Due 2005
from the
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Subscription Agreement
Dated as of February 4, 1990

For the period from and including September 30, 1992 to and excluding March 30, 1993, the Rate of Interest is 3.14%, the Interest Amount (per U.S. \$1,000) is \$20.62 and the Interest Payment Date is March 30, 1993.

CITYBANK, N.A., as Agent Bank
October 2, 1992

MFC
Mortgage Funding Corporation No 1 Plc
\$175,000,000 Class A-1
\$25,000,000 Class A-2
Mortgage backed floating rate notes March 2020

For the interest period 30 September, 1992 to 31 December, 1992 the Class A-1 notes will bear interest at 9.875% per annum. Interest payable on 31 December, 1992 will amount to \$2,384.84 per \$100,000 note. The Class A-2 notes will bear interest at 9.875% per annum. Interest payable on 31 December, 1992 will amount to \$2,435.11 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

THE KOREA-EUROPE FUND LIMITED
International Depository Receipts
Issued by
Morgan Guaranty Trust Company of New York
PRELIMINARY RESULTS

At a meeting of the Board held today, the Directors of the Korea-Europe Fund Limited decided to recommend the payment of a final dividend of 0.02 cents net per share for the year ended 30th June 1992 on the shares of the Company.

The preliminary results are as follows (subject to audit):

	1992 \$000	1991 \$000
Investment Income	2,791	2,882
Dividends	15	1,149
Interest	2,806	3,768
Depository Interest	35	67
Total Revenue	5,647	8,066
Administrative expenses	1,852	1,638
Revenue before taxation	3,795	6,428
Taxation	498	728
Revenue available to shareholders	3,297	5,700
Amount allocated by dividend	176	281
Earnings per share	2.10 (cents)	4.93 (cents)
Dividend for the year per share	0.02 (cents)	0.02 (cents)
Net Asset Value per \$0.10 Share	\$4.88	\$4.20

During the year to the end of June 1992, the net asset value of the Korea-Europe Fund rose by 17.8 per cent compared to a fall in the KSE Composite Stock Price Index in US Dollar terms of 16.7 per cent. This performance was achieved due to the re-basing of many of the smaller stocks in the Fund's portfolio thanks to the opening of the stockmarket to direct foreign investment.

Annual General Meeting: To be held at the registered office at Bedford House, 35, Jubilee Avenue, St. Peter Port, Guernsey (date to be announced).

Dividend Warrants (subject to confirmation of the dividend at Annual General Meeting): dispatched 18th November 1992.

Payment date: 18th November 1992.

Transfers must be lodged by 2.30 p.m. on 22nd October 1992.

Dividend Date: 8th October 1992.

The Annual Report and Accounts will be sent by mail to holders of registered shares at their registered addresses. Copies of the Annual Report will be available to holders of depository receipts and to the public at the Company's place of business in England: 33 Gutter Lane, London, EC2V 6AS.

Depository: Morgan Guaranty Trust Company of New York, Brussels

WORLD TEXTILES

The FT proposes to publish this survey on November 12 1992.

Textiles are one of the most heavily traded goods in the world. To discover what the FT is planning for this survey and how to reach our international audience of decision makers, financiers and government administrators contact:

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INTERNATIONAL COMPANIES AND FINANCE

Westpac running out of time to get its act together

Kevin Brown in Sydney looks at the difficulties still facing the troubled Australian bank after the latest upheavals

WESTPAC, Australia's biggest bank, is not known for its sense of irony. But there must have been a few wry grins in the bank's Sydney headquarters on Wednesday when National Australia Bank (NAB) announced it had completed precautionary checks on the books of Bank of New Zealand.

The announcement confirmed NAB will proceed with its proposed NZ\$1.48bn (\$798m) acquisition of BNZ, which will propel it past Westpac as Australia's biggest bank in terms of global assets. Westpac directors, meanwhile, were wondering how many of them would have to fall on their swords to satisfy the markets' lust for boardroom blood.

Westpac has a special place in Australian banking history as the country's oldest bank. But it has paid a heavier price than the other leading banks for the ill-considered dash for growth in which they indulged in the mid to late 1980s.

Westpac's problems came to a head in May, when it wrote off A\$2.65bn (\$1.91bn) against bad debts, of which A\$2.1bn reflected a revaluation of its A\$8.3bn property portfolio. The write-offs left the bank with pre-tax losses of A\$2.2bn for the six months to March, compared with profits of A\$313m a year earlier.

Mr Frank Conroy, managing director, expected the substan-

tial write-off to ease investors' fears about Westpac's exposure to corporate failures and the weak property market. At the same time, Mr Conroy sought to strengthen the bank's balance sheet by raising A\$1.2bn through a 3-for-10 rights issue at A\$3 per share.

However, the rights issue merely compounded Westpac's difficulties. Executives watched in horror as the bank's share price slid from A\$3.87 on the day it was announced to A\$2.99 on the day it closed. Not surprisingly, the issue fell A\$880m short of target after investors took up rights to only 111m of 405m shares on offer, leaving CS First Boston and its sub-underwriters to take up the shortfall.

On a wider front, Westpac has been taking a public relations beating as Australian newspapers and television stations have relentlessly pursued allegations of fraud by bank officials in connection with a controversial foreign exchange loans scheme which left many borrowers heavily indebted after the Australian dollar collapsed in the late 1980s.

Westpac strongly denies criminal activity by any of its staff in relation to foreign loans. But the bank has also been identified by the New South Wales Independent Commission Against Corruption as one of a number of banks and insurance companies which

illegally trafficked in confidential government information on customers.

Against this background, Mr Conroy admitted earlier this week that the bank was aware of concern among institutional investors about the composition of the board. But until mid-morning yesterday, both Mr Conroy and Sir Eric Neal, chairman, resolutely refused to say whether resignations could be expected.

Sir Eric, deputy chairman since 1987 and chairman since 1990, was the main target for a disident shareholders' group led by Mr Gavin Solomon, a Sydney solicitor, which has gained credibility as Westpac's problems have worsened.

The group also sought the departure of Sir Neil Currie, a director since 1987 and deputy chairman since 1991, and several other long-serving directors. However, there was no pressure for the departure of Mr Conroy.

In the event, the board surprised the markets by announcing the resignation of five directors, a third of the total, including both Sir Eric and Sir Neil.

Westpac shares rose 1 cent on the announcement, to close at A\$2.86. However, few observers expect a significant improvement in the short term because of the large volume of shares overhanging the market and continuing worries about



Sir Eric Neal (left), who resigned as Westpac chairman, is replaced by Mr John Uhrig (centre), who has a solid reputation in mining.



Sir James Balderstone (right) is Westpac's new deputy chairman



taken all the pain, if ANZ or another bank comes out with further write-offs. At the least, Westpac's solid level of provisioning will have to continue. There is little room for them to cut back."

Mr Scott Hawker, an analyst at Salomon Brothers in Sydney, says: "There is a view emerging that while Westpac was conservative in May when it made those big write-offs, market conditions have undoubtedly deteriorated since then."

"There is at least a chance [of further major write-offs] because they will look very bad, having said they have

residential holdings; and, the creation of Jardine Pacific to hold the company's traditional trading businesses.

The difference this time is that in both its bid for a slice of Terminal 9 and its bid for a significant minority in Trafalgar House, the Keswicks are not betting the empire. The Trafalgar investment represents around 9 per cent of the company's net assets of HK\$34bn; its potential stake in Terminal 9 a little less.

In both ventures the company is seeking board representation but not full operational control.

More seriously, those with a

sense of history will remember that it was Hongkong Land's diversification in the 1970s, together with the collapse in property prices in the Hong Kong in 1982-83, that nearly brought Jardine to its knees.

The Keswick family's grasp on the empire was regained only after a major restructuring of Hongkong Land which saw the creation of a separately-listed Dairy Farm, Mandarin Oriental, the sale of Hongkong Electric - to Li Ka-shing - together with a fire sale of some of the company's better

Foster's price hits the lees

By Kevin Brown

SHARES in Foster's Brewing Group fell 12 cents to a seven-year low of A\$1.16 in Sydney yesterday, just 6 cents above the striking price for the group's A\$1bn (\$713.2m) rights issue.

Foster's Brewing rights, which allow purchasers to buy one Foster's share at A\$1.10, closed at 7.5 cents each after the first day of trading, compared with a forecast range of between 10 and 12 cents.

Brokers said the market was nervous about the success of the issue because of the failure last week of a fully-underwritten A\$1.2bn rights issue by Westpac Banking Corporation, which was 72 per cent under-subscribed.

The weakness of the market was underlined on Wednesday when Industrial Equity (IEL), part of the Adsteam group, said it had called off a proposed A\$2bn flotation of its Woolworths retailing subsidiary.

Foster's is guaranteed a return of A\$1bn from its rights issue, which is fully underwritten by Potter Warburg, the Australian investment bank, and supported by Broken Hill Proprietary (BHP), Foster's main shareholder.

However, a substantial shortfall in subscriptions could make it more difficult for other companies to find underwriting support for future capital raisings.

Foster's, the world's fourth-largest brewing group, announced the issue two weeks ago when it revealed a net loss of A\$350m for the 12 months to the end of June.

The issue is designed to repair the group's balance sheet after hefty write-offs against property, rural and financial assets, including a A\$1.3bn write-off in 1991-92.

BHP recently took a 33 per cent shareholding in Foster's by buying most of the stock held by International Brewing Holdings, a private company controlled by Mr John Elliott, a former chairman and chief executive of Foster's.

Jardine group's Hong Kong plodder takes a surprise step

Simon Holberton on the company that launched a dawn raid on Trafalgar House

HONGKONG Land may be the plodder in Jardine's portfolio of Hong Kong-based companies, but its capacity to surprise cannot be questioned.

In May, it stunned the colony's financial community when it sold one of its prime office and retail properties to a group of mainland Chinese investors for HK\$3.8bn (US\$492m).

The terms of the sale underlined what a superb deal it was. The Chinese buyers paid HK\$400m up front, with the balance payable in three instalments by March 1993. Until the last payment, Hongkong Land

keeps rental income from the property plus title.

The move hardly dented the company's hold on the best properties in the central business district of Victoria Island - it still owns 4.9m square feet of prime office and retail space - but it did lead property analysts to re-rate the sector.

Most importantly, in light of yesterday's raid on Trafalgar House, it promised to eradicate outstanding debt on Hongkong Land's balance sheet by the end of 1993. The local financial community has been expecting

the company to use its virtually debt-free balance sheet to make a major acquisition.

Given the nature of the company, the most talked of acquisitions were properties in the portfolio of Olympia & York, the troubled Canadian property company. This was given added credence by the presence of O&Y executives in Hong Kong in the past year.

Trafalgar House is well known to Jardine. Both companies operate a joint venture civil engineering and construction company in the colony,

Gammon. Over the past year, however, there have been signs that Hongkong Land wanted to diversify away from its core property, construction and management business.

This year, it is leading a consortium of companies in bidding for the right to develop the ninth container terminal at Kwai Chung, the colony's state-of-the-art container port. The bid at Trafalgar House is another sign that Hongkong Land seeks a broader canvas.

But its bid to acquire 28.9 per cent of the UK builder will

prompt a number of concerns in Hong Kong.

Jardine led the exodus from Hong Kong in 1984 when it moved its domicile to Bermuda and, more recently, pricked the thin skins of the establishment with its unsuccessful attempt to escape the local regulatory environment for London.

Yesterday's bid will reinforce local cynicism that this is another example of a British Hong Kong company "going home", like HSBC Holdings' acquisition of Midland Bank. More seriously, those with a

DECLARATION OF DIVIDENDS
GREEK EXTERNAL STERLING DEBT
RE-COUPONING

Hambros Bank Limited hereby announces on behalf of the Government of the Hellenic Republic that pursuant to the offers dated 10th May 1992, new coupon sheets for payment of interest accruing and due 1993 and subsequent have now been printed and will be available in Athens as follows:

On and after the 15th October 1992 for the Loans - 5% 1981, 5% 1984, 4% 1987, 4% 1992, 5% 1997, and 6% Stabilisation and Refuges 1928.

On and after the 21st November 1992 for the Loans - 4% 1989, 5% 1990, 4% 1991, 5% 1994, 7% 1994, 6% Public Works 1928 and 6% Public Works 1931.

Talons of Amortised Bonds and Funding Bonds may now be lodged with the Paying Agents in order to obtain the new sheets.

PROCEDURE FOR CLAIMING
NEW COUPON SHEETS THROUGH
HAMBROS BANK LIMITED LONDON

1. Only the Talons need be lodged where the following declaration is made: "I/We hereby certify that the Talon(s) listed below is/are being presented by, or on behalf of the beneficial owner(s) of the relative Bond(s)".

2. Listing forms are available and must be lodged at Hambros Bank Limited, Stock Counter, 41 Tower Hill, London EC3N 4HA between the hours of 10.00 a.m. - 2.00 p.m. (Saturdays excepted).

PRESCRIPTION OF
NEW COUPON SHEETS

Hambros Bank Limited has been requested by the Greek Government to make the following additional announcement:

"The Greek Government draws to the attention of the Bondholders who are entitled to receive new coupon sheets that they have to apply for the receipt of such sheets in due time, given that, in accordance with Greek Law No. 5157 of 1931, their entitlement shall be prescribed five years after the 15th October 1992 or 21st November 1992 respectively, that is five years after the dates at which the said coupon sheets become available".

41 Tower Hill
London EC3N 4HA
2nd October 1992

SARAKREEK PARTICIPATIONS N.V.
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NOTICE of the Annual General Meeting of Shareholders to be held on October 27, 1992.

Notice is hereby given that the Annual General Meeting of Shareholders of SARAKREEK PARTICIPATIONS N.V. shall be held on October 27, 1992 at 3.00 o'clock p.m. local time at the offices of the company at Pietermaai 15, Curacao (N.A.) to approve the report of the Managing Director, the annual accounts of the company for the financial year ended on May 31, 1992, the cash dividend for the aforementioned financial year and to discharge the Management in conformity with the company's articles of incorporation.

The official agenda of the meeting may be inspected by all shareholders at the offices of the company and is available upon request.

Amro Trust Corporation N.V.
Managing Director

Dated: October 2, 1992

Milk Marketing Board
£75,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 30th September 1992 to 31st December 1992 has been fixed at 9.00 per cent per annum. Coupon No. 11 will therefore be payable on 11th December 1992 at £114.85 per coupon from Notes of £100,000 nominal and £114.85 per coupon from Notes of £50,000 nominal.

S.G. WARBURG & CO. LTD.
Agent Bank

HUNGARY

The FT proposes to publish this survey on October 29 1992. The survey will be seen by leading international businessmen in 160 countries worldwide. If you would like to promote your organisation's involvement in this important audience please contact:

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FT SURVEYS

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SICAV

Registered Office: Luxembourg, 13, rue Goethe
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DIVIDEND NOTICE

The Directors resolved on 23rd September 1992 to pay a dividend of 2.5 pence per share to shareholders of the High Yield Portfolio on record on 30th September 1992 payable on 2nd October 1992.

By order of the Board

European Bank and Trust
Limited

USD 150,000,000
Subordinated Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from October 01, 1992 to October 01, 1993 the Notes will carry an Interest Rate of 5.375% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, October 01, 1993 will be: USD 5,449.85 per USD 100,000 principal amount of Note.



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COMPANY NEWS: UK

Overseas boost for Redland

By Andrew Taylor,
Construction Correspondent

PRE-TAX profits of Redland, one of Britain's biggest building materials group, jumped by 12 per cent to £28.5m in the first six months of this year.

Mr Robert Napier, managing director, said that the severe downturn in the UK construction market had been offset by strong trading in Germany and improvements in other overseas markets.

The results were assisted by a £15m contribution from Steeltek, the UK building materials group acquired by Redland earlier this year.

The interim dividend is maintained at 8.5p. Earnings per share fell from 13.1p to 11.5p after taking account of shares issued for Steeltek and increased minorities of £14.9m (£11m), mostly in Germany.

Redland estimated it would achieve savings of £30m a year by integrating Steeltek. Since the purchase the UK aggregate and brick businesses had been merged. Steeltek's headquarters closed and two French businesses merged resulting in 800 job losses.



Robert Napier: UK prospects for rest of year remain poor

Mr Napier said that trading had been excellent in Germany where the group has a 51 per cent stake in Braas the country's biggest roof tile maker.

Eastern Germany was benefiting from investment in improved housing. The housing market had also remained buoyant in western Germany.

Overall German profits rose by a quarter to £41.1m.

Redland's share price fell 19p to 360p yesterday on fears that growth in German construction may slow next year while

the UK market is expected to remain severely depressed.

Profits from other continental European countries also rose sharply during the first half from £13.8m to £20.9m.

The group said that it was working hard to bring Steeltek's French aggregates businesses under control with volumes and profits lower than during the corresponding period last year. Steeltek's Spanish profits were also lower due to a slow down in the Madrid construction market.

The UK market is where Redland has been hit hardest with sales and prices of many of its products sharply lower. Without the contribution from Steeltek, UK profits would have seen a big fall. As it was the decline was restricted to just £600,000 to £19.5m.

Mr Napier said: "In the UK prospects for the rest of the year remain poor although the restructuring of the Redland and Steeltek aggregates and brick businesses will provide further opportunities for cost savings. In Germany, trading continued to be strong and the outlook remains good."

See Lex

Cornwell Parker aided by low interest

By Paul Taylor

CORNWELL PARKER, the furniture and fabrics group, lifted annual profits by 2.6 per cent despite a decline in turnover caused by what Mr Martin Jourdan, chairman, described as "the lowest demand for many years."

Pre-tax profits in the year to July 31 increased to £8.26m (£8.05m) helped by a sharp reduction in net interest payments to £29,000 (£543,000). Although turnover slipped by 3 per cent to £90m (£92.8m) in "extremely difficult market conditions", Mr Jourdan said about a third of sales came from new products successfully introduced in the last two years.

These products, in both the furniture and fabrics divisions, combined with "stringent management controls" and further cost reduction, helped maintain operating margins at over 9 per cent.

Overall trading profits slipped to £6.29m (£6.59m) with most of the decline coming in the furniture division which bore the £250,000 costs of a management consultancy report on the Nathan Furniture business.

Trading profits in the furniture division fell by 5 per cent to £5.37m (£5.65m) on turnover down 4.1 per cent to £55.5m (£58.2m). However, the division, led by Parker Knoll which increased profits for the seventh successive year, was able to increase market share and maintain operating margins.

The fabrics division posted trading profits of £2.92m (£2.94m) on turnover of £34.2m (£34.6m) and was also able to finance the launch of new ranges and brands "invaluable in the fight for increased market share." After the end of the financial year the group bought Fardis from Osborne & Little to strengthen its position in the French fabrics market.

Earnings per share rose to 13.3p (13.5p); the final dividend went up to 4p making a total of 5.7p (5.9p).

During the recession the management has wisely focused on reducing working capital, cutting costs and improving productivity, while still funding the launch of a stream of new products. Once the upturn comes, Cornwell Parker will be among the first to benefit, but with neither the housing market nor high street spending showing any real signs of a pick-up, it is stuck in a holding pattern. The share price peaked at 380p the end of May, but the long-awaited recovery failed to materialise and it has since sunk to 180p. With pre-tax profits expected to total about £8.75m this year, and earnings per share of perhaps 14p, the shares are trading on a prospective p/e of 13.4 and look like a reasonably cheap buy for the optimist.

Alexon profits downgraded following stock hangover

By Jane Fuller

A SALES fall of about 10 per cent in Alexon Group's main brands cut pre-tax profits by 46 per cent in the six months to July 25.

The slide from £3.82m to £2.08m followed a 7 per cent decline in turnover to £48.7m from £52.5m (or £56.1m including discontinued activities). Sales in the south-east were particularly poor.

And there was further bad news in that Mr Lawrence Snyder, chairman, said unsold stock from the spring and summer - in spite of extending the sale through August - would probably lead to a write-off at the end of the year. The shortfall on expected sales was about £4m.

Analysts typically downgraded profit forecasts by £1.5m to take account of this.

The share price shed 18p to close at 180p, compared with 444p in September last year, not long after the retail group damaged from Claremont Garments (Holdings), the Marks and Spencer supplier.

Ms Ruth Henderson, chief executive, said Alexon ladieswear had performed the worst

with a like-for-like sales fall of more than 10 per cent. Dash leisurewear was down by nearly 10 per cent.

Rastex, aimed at the older, shorter woman and relaunched early last year, had gained 10 per cent and was now approaching a quarter of the business.

The three brands had got off to a good start with their autumn ranges. However, Mr Snyder pointed out that the comparison was against a dreadful September 1991.

He was in *mea culpa* mood, saying the group had got "an awful lot wrong" in the past couple of years. The group had survived the early part of the recession relatively unscathed and its ranges had not been "as fashionable as they should have been". In Dash it had had to broaden the product range considerably to tackle the problem of copying.

He said the stock problem should not recur because the group had ceased to commission so much in advance. Interest payments amounted to £883,000 (£587,000) and the average overdraft was about £14m.

Fully diluted earnings per

share fell to 4.38p (7.66p). The interim dividend is held at 3p.

COMMENT

Alexon annoyed analysts six months ago with an unexpected £400,000 pension cushion for its profits, and it has annoyed them again with the stock hangover. This is enough to set hands wringing over the management's credibility. However, the past year's disappointment ought to be seen against a good record over the previous eight years, especially in building up Dash and reviving Rastex since their acquisition in 1988. Much effort has been put into revitalising the products and the group has traditionally been tight on costs. There is no denying that the stock mistake was a big one - and showed that the management had got blasé about sales. The lesson seems to have been learnt. A pre-tax forecast of £7.5m gives a prospective p/e of 12.5. This is at a discount to the stores sector, which it has underperformed by about 60 per cent in the past 12 months. Considering its long-term recovery prospects, it looks cheap and is supported by a yield of nearly 8 per cent.

Property Trust calls for £2.6m as losses slow

The Property Trust reported sharply increased pre-tax losses of £7.95m for the year to March 31, against £3.14m previously.

The results, which reflected a slowing of losses in the second half, after a deficit of £6.38m in the first six months, were accompanied by a proposed £2.6m rights issue.

The group, which reorganised its capital earlier this year, also confirmed its move to the main market.

It yesterday forecast that, subject to the completion of a property sale, pre-tax profits for the six months to September 30 would not be less than £400,000.

In the 12 months under review, turnover rose sharply to £9.52m (£1.23m) but cost of sales took £11.9m (£285,000) and provisions for lower property values came to £2.36m (£1.5m).

An exceptional charge of £1.75m comprised £895,000 written off an investment property and £1.06m against other investments and loans. Losses per share jumped to 104.7p (66.3p). An extraordinary charge of £78,000 related to costs of the capital restructuring.

Shareholders will be offered three new shares for every two held, at 25p apiece. Payment is in two instalments, with 10p due on acceptance and the balance by next March.

The shares fell 1p to 21p yesterday.

Abbot's bid for Blystad cleared

The Takeover Panel yesterday cleared a bid by Abbot Holdings for Blystad Group of any breach of its code.

Three directors of Blystad, which is involved in oil services, had complained that there had been an arrangement between Abbot and the three Blystad brothers, who own 65 per cent of the target.

It was alleged that Abbot had agreed not to try to recover immediately a loan of about £2m to a company in which the Blystads were interested in return for their acceptance of the £7.5m paper bid.

An offer document is now expected. The directors who are not part of the Blystad family oppose the offer.

Kleinwort to take advantage of economic reform in China

By Alexander Nicoll,
Asia Editor

KLEINWORT Benson Investment Management has raised \$60m (£33.7m) for a closed-end fund investing mainly in unlisted Chinese companies.

The London-listed fund will take minority stakes, averaging about \$3m, in existing profitable companies which aim to obtain a stock market listing within a few years. Typically, the companies would be rural or township enterprises set up by local communities.

The companies would generally be involved in exports, though the fund was also attracted by the rise in Chinese consumer spending, with foreign investment in retailing recently permitted. Companies which earned domestic cur-

rency can swap it into foreign exchange.

Mr Robin Fox, chairman of the fund and vice chairman of the Kleinwort Benson group, said the stakes would be of 25 per cent or more because enterprises obtaining this level of foreign investment obtained significant tax advantages - usually a three-year tax holiday and a further period of reduced tax.

The fund, to be managed from Hong Kong by Mr Andrew Taylor, aims to take advantage of economic reform in China, which took off again this year and has boosted the types of enterprises in which it plans to invest.

Mr Fox said the best value was to be found in unlisted companies rather than on the Shenzhen and Shanghai stock markets, which were showing

signs of "indigestion" after their hectic rise earlier this year.

The fund's managers will be advised by CIEC Investment Advisers, a subsidiary of Citic, a leading Chinese financial institution. CIEC is, Mr Fox said, the only Chinese-owned accountancy firm which was allowed to prepare companies for stock market listing. Lack of adequate accounting standards has been a problem for investors in China.

The fund expects not to pay a dividend in the first year, but to do so thereafter. Half of the \$60m is to be paid up and the remainder will be called when the first tranche is 75 per cent invested. Up to 25 per cent of the money may be invested in listed stocks in Hong Kong and China and in Chinese companies outside China.

Frogmore Estates ahead 36% after fall in property provisions

By Peter Pearce

FROGMORE ESTATES, the property company, yesterday announced a 36 per cent pre-tax profit increase, from £7.11m to £9.7m, in the year to June 30.

With turnover down at £41.7m (£47.6m), the pre-tax rise was struck after a sharp fall to £915,000 (£2.36m) in provisions needed to reduce the cost of trading properties. Litigation costs of £1.43m (£525,000) over the 1986 acquisition of Land Investors by BCPH, and interest charges lower at £1.7m (£3.2m).

Breaking out the pre-tax figure further, profits on ordinary activities, including rents and trading, more than doubled from £4m to £9.89m, while losses from the sale of investment properties amounted to £185,000 (profits £3.1m).

Mr Dennis Cope, chairman, said that the advance in the contracted rent roll, from £12.9m to £18.2m, came mainly from acquisitions, rent reviews and new lettings.

Year-end borrowings totalled £45.8m, giving gearing of 28 per cent; this contrasted with £7m at the end of December.

However, Mr Cope said: "The

board will continue to proceed with extreme caution in this unprecedented financial turmoil."

The company continued to expand its joint venture housing activity north of London and within the M25 semi-circle with housing companies Fairview and Rialto as partners. Profits of £2.1m (£1.8m) were made and 386 (180) dwellings sold, mainly to first-time buyers.

The final dividend is lifted by 1p to 11.6p, giving a total of 15p (13.8p), payable from earnings on ordinary activities of 18.4p (7.2p).

S Jerome £1.2m disposal

S JEROME & Sons (Holdings), the West Yorkshire-based textiles and electronics group, is selling CMR, a designer and installer of security, closed-circuit television and telecommunications systems, to Westinghouse, the US electronics group, for £1.3m cash.

The amount may be adjusted to take account of CMR's agreed net tangible assets. Westinghouse will assume performance guarantees amount-

ing to £780,330 and will take on responsibility for CMR's bank overdraft up to a maximum of £3.2m.

For the year to December 31 CMR incurred a £330,000 pre-tax loss on turnover of £17.2m. Its net asset value at that date was £105,000.

Proceeds from the sale will be used to reduce Jerome's bank borrowings. Gearing will fall from 74 per cent to about 40 per cent.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Alexon	3	Jan 4	3	-	10.8
Astra Property	0.65	Nov 5	0.65	-	2
Beckman (A)	3.15	Jan 5	3.15	4.78	4.78
Cornwell Parker	4	Nov 7	3.9	5.7	5.5
Derriford	0.4	Dec 7	nil	nil	nil
Elec	1	Jan 8	2.3	3.3	4.5
Forti	2.75	Dec 7	2.75	-	9.91
Frogmore Estates	11.6	Dec 1	10.6	15	13.8
Palmerston	nil	Dec 1	0.1	0.5	1.75
Redland	8.26	Dec 3	6.26	25	25
Time Products	2.75	Jan 8	2.85	-	7.5

Dividends shown pence per share net except where otherwise stated. *On increased capital.

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NOTICE IS HEREBY GIVEN that the rights of holders of Depositary Warrants to subscribe for Shares of the Company have been cancelled with effect on and from 1 October, 1992. Holders of Depositary Warrants are now able to claim their entitlements to compensation for the termination of their subscription rights by delivering the certificates in respect of their Depositary Warrants to the Depositary at the address given below accompanied by a duly executed order in a form acceptable to the Depositary requesting the Depositary to cause the compensation to be paid to the person(s) designated in such order by way of transfer to a designated account.

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Morgan Guaranty Trust Company of New York
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Belgium

2 October, 1992

Greece Fund Limited

EUROPEAN FINANCE & INVESTMENT ITALY

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2 October 1992

Appointments Advertising
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A b 15 . O k t o b e r n e u



COMPANY NEWS: UK

OFT approves revision of Allied beer deal

By Philip Rawston

ALLIED-LYONS has secured approval from the Office of Fair Trading for a revised beer supply agreement with Pubmaster, the Brent Walker retail arm.

The original seven year supply contract, agreed in November last year, has been reduced to three years; the minimum amount of beer that Pubmaster is obliged to buy has been cut by about half to 100,000 barrels a year.

As a result of the revision, Sir Bryan Carsberg, the OFT's director general, confirmed that the 734 pubs which Allied has leased to Pubmaster would be considered free of tied beer supplies.

Because the original agreement required Pubmaster to buy half its beer from Allied, the OFT had previously refused to include the leased pubs among the 2,380 outlets which Allied has to free from the tie to meet the requirements of the government's beer orders.

Pubmaster will now be obliged to take no more than a quarter of its beer supplies from Allied, but with Allied's

Tetley ale and Castlemeane lager being made available throughout Pubmaster's 1,383 pubs, it is expected to continue to buy well in excess of that amount.

Both Allied and Pubmaster may terminate the new agreement by giving nine months' notice any time after September 30 1995. If Allied ends the agreement, however, Pubmaster has an option to revert to the terms of the original supply agreement until 2002.

Mr Roy Moss, chairman of Allied's brewing division, said yesterday: "We are pleased to have settled matters with the OFT and we are confident that the deal will enable both parties to continue to operate effectively in the changing market place."

Mr John Brackenbury, chairman of Pubmaster, welcomed the deal as "an important precedent for the beer industry."

He added: "We wanted a supply agreement with Allied as part of our commitment to extending consumer choice. We are taking a wide range of ales and lagers from a cross-section of national and regional suppliers."

AAH bids £24.9m for Cahill May Roberts

By Tim Coone in Dublin

THE BATTLE for market share in Ireland's £300m (£326m) pharmaceutical distribution industry took a new turn yesterday, when AAH Holdings made a cash and shares offer for Cahill May Roberts Group.

The offer, on a 10-for-51 basis, is being recommended by CMRG's board and values Ireland's largest pharmaceutical wholesaler at £24.9m, representing a 70 per cent premium over its last traded price of 56p on the Dublin USM.

There is a partial cash alternative of 87p a share.

By yesterday evening, a pre-condition of the offer, that directors of CMRG and their families, and Allied Combined Trust, which together hold 54 per cent of the ordinary share capital, accept irrevocably, had been met.

AAH is the UK's largest pharmaceutical wholesaler with annual turnover in excess of £1.3bn. It has wholesale and franchised retail activities in Northern Ireland.

The offer has been triggered by merger talks which began last month between United Drug, another pharmaceutical wholesaler in the Republic, and Alchem in Northern Ireland, which would result in a group with a combined turnover of £1.1bn. CMRG reported turnover of £90m in 1991.

Mr Bill Flynn, AAH chairman, said: "We have been interested in CMRG for some time, but when United Drug decided to merge with Alchem we decided to go ahead with an offer."

Last year, United Drug was awarded the franchise for AAH's Vantage retail activity for the Republic, so its Alchem merger plan would put it into direct competition with AAH's own business in Northern Ireland. CMRG is now likely to take over the Vantage franchise in the Republic.

Cautious approach improves City's view

TI's £87m charge for Dowty was well within expectations, reports Richard Gourlay

IT TOOK some time to come and an attack of pessimism early this week knocked 10 per cent off the share price, but when TI finally released details yesterday of the provisions related to its June acquisition of aerospace group Dowty, the market heaved a huge sigh of relief.

Coming after rumours of up to £150m of provisions and TI's 1990 run-in with the City over acquisition accounting, the £87.1m figure was modest.

Even taking into account the £25m write-off on the closure of the Cognito paging business, taken in Dowty's last accounts, the provisions appear to be well within market expectations.

What is more, TI appears to have been scrupulous about keeping in line with the Accounting Standards Board guidelines of accepted practice - not surprisingly perhaps as Mr Michael Garner, the finance director, is on the ASB.

Having taken a long look at Dowty, TI has produced a remarkably detailed breakdown of the fair value adjustments.

"I have never seen that level of disclosure by a company," said Mr Sandy Morris, analyst at County NatWest. "TI has set the standard today."

TI's provisions fall into two parts - £48.7m of reorganisation costs and the balance covering asset value adjustments, changes in accounting policies and items such as investment

in improving environmental controls.

It has also said that there will be no more provisions related to the Dowty acquisition - in 1990 TI was pilloried in the City for taking a "second bite" of provisions relating to acquisitions made in 1988.

The group has also said that it will use the provisions within two years and all items not required will be released directly back to the balance sheet and not pushed through the profit and loss account, thereby boosting earnings.

The biggest single item in the reorganisation is a £38.8m charge for rationalisation.

Some £6m of this will be used to reverse some of the recent diversification at Dowty's Singapore operations.

The second phase of reorganising Dowty's Gloucester sites will cost £5m and another £7m is allocated to cover integration of TI's Crane, the engineering seals business, with Dowty's polymer division.

Also within the rationalisation category is a £4m charge for relocating the electronic systems business. And £8m has been set aside to cover the run-down of Dowty's group and divisional headquarters, its London headquarters and for the amalgamation of offices in Washington.

Another £7.7m covers financial reorganisation. This covers harmonisation of the two groups' taxes, integrating the treasury operations - including



Chris Lewinton, chairman: no more provisions for Dowty

reversing currency and interest rate hedges and modifying bank facilities - and bringing Dowty's financial control systems up to what TI says is a superior standard. Some £8m will cover redundancies in Dowty's main board, at the headquarters and the closure of some group services.

Many of the other fair value adjustments spring from what TI describes as "less than conservative accounting." According to TI, Dowty had to do more than just avoid the negative impact of provisions on earnings. "They were up

against banking covenants, so they had to have one eye out for net shareholders' funds as well," Mr Garner says.

Most controversial will be Dowty's loss-making contracts. Some £12m covers what TI believes will be losses on contracts over the next two years. TI says Dowty had been providing for losses only on these orders covering customers' immediate needs, a treatment that was insufficiently prudent.

TI is also taking a more conservative view of Dowty's stocks. It is writing off £8m of

"surplus spares" which will be scrapped, but has left on the books any spares where there is a realistic expectation of a sale, however distant. There is also the write-off of certain receivables, bringing the current assets adjustment to £11.9m.

A further £4.1m comes under the category of "accounting policies" where TI and its auditors, Price Waterhouse, disagree with Dowty and Arthur Andersen over matters such as the period of depreciating assets like computers and when profits should be taken during the life of long-term contracts.

Mr Garner says that in some instances - in the Marine division, for example - Dowty was not even following its own policies on profit taking. Profits were booked the moment that material hit the shop floor.

Yesterday's announcement is notable on two counts. In the first place, analysts appear to believe that the £87.1m is both reasonable and within expectations.

But, by supplying such detailed explanation, TI may more importantly have laid the ghost of its frictions with the City over acquisition accounting.

It now has a much clearer run at trying to prove what it has always believed to be the case; that it is building value in its business through good management rather than through clever accounting.

Intreprenur discusses disposal of 1,250 pubs

INTREPRENEUR Estates, the Grand Metropolitan and Courage pubs joint venture, is discussing the sale of 1,250 pubs, worth an estimated £250m, with a number of potential buyers, writes Philip Rawston.

A management team from Intreprenur is understood to be one of the interested parties but no confirmation was forthcoming yesterday.

The pubs, which Intreprenur must free from tied beer supplies to meet government

orders, may be sold as one block or in several large packages.

Tenants and lessees of the pubs likely to be affected have been informed, GrandMet said yesterday.

Following the sale, Intreprenur will be left with 4,360 pubs, taking their beer supplies from Courage.

Of its initial 7,350 pubs, 500 have already been sold, 700 leased free of tie, and 550 transferred to GrandMet's Chief & Brewer estate.

Mr Bill Flynn, AAH chairman, said: "We have been interested in CMRG for some time, but when United Drug decided to merge with Alchem we decided to go ahead with an offer."

Last year, United Drug was awarded the franchise for AAH's Vantage retail activity for the Republic, so its Alchem merger plan would put it into direct competition with AAH's own business in Northern Ireland. CMRG is now likely to take over the Vantage franchise in the Republic.

Eleco halved to £1.58m

PRE-TAX PROFITS were halved at Eleco Holdings, the building contracts and contracting group, in the year to June 30.

The decline, from £3.5m to £1.58m, came on sales down from £66.8m to £45.2m. The final dividend is reduced to 1p (2.3p), making 3.3p (4.8p) for the year, on earnings per share of 3.2p (7.3p).

An extraordinary charge of £5.94m mainly represented further losses on the closure of the property development division.

The company said conditions in the textile division continued to be difficult, but it remained profitable.

Stock levels, debtors and overheads continued to be controlled. In the property division, the company's investment portfolio was almost fully let, with interest payable more than covered by rental income.

A revaluation of investment properties, coupled with the downward revaluation of assets, reduced the revaluation reserve to just under £2.7m. Earnings per share emerged at 5.2p (6.4p). A same-again final dividend of 3.15p is recommended, maintaining the total at 4.78p.

On turnover lower at £28.4m (£24.5m) pre-tax profits were £370,000, against £401,000. There was a loss for the 1991 year of £377,000. Earnings per share were 0.8p (0.86p).

Beckman declines 18% to £903,000

Pre-tax profits at A Beckman fell by almost 18 per cent, from £1.1m to £903,000, in the year to June 30. Turnover slipped by £580,000 to £10.8m.

The company said conditions in the textile division continued to be difficult, but it remained profitable.

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Malaya reduces losses to £160,000

Malaya Group, the loss-making Mercedes-Benz dealer which recently came under the control of Lancaster Associates Holdings, yesterday reported pre-tax losses of £160,000 for the first half of 1992.

Mr Keith Goldie-Morrison, chairman of the USM-quoted group, said the holding costs of its Billingham dealership and the recession had prevented any significant recovery from the £259,000 deficit last time.

Sales rose to £5.6m (£3.4m). Operating profit of £14,000 compared with losses of £50,000 and interest payable took £174,000 (£208,000).

Lancaster gained control of Malaya and injected £3m in new capital under a rights issue in August.

provides secure long-term rental. As part of this strategy the investments in associates will be realised.

The continuing downturn in the commercial market resulted in net asset value falling over the year from 289p to 121p.

Before exceptional losses there was a profit of £709,000 (£2.68m) helped by higher rents and charges of £2.57m (£3.7m) and a surplus on property disposals of £5.63m (£3.87m). Losses per share were 19.4p (12.4p).

Lower oil prices leave Pict down

Lower oil prices left net profits at Pict Petroleum down 38 per cent in the year to June 30.

Profits were £2.96m (£4.63m) on lower turnover of £10.5m, against £13.5m. The result was helped by a turnaround from net interest costs of £214,000 to income received of £258,000.

Earnings per share were 6.65p (12.56p) after taking account of last year's £12m rights issue.

Palmerston in loss after exceptional

Pre-tax losses at Palmerston Holdings, the property investor, increased from £2.68m to £5.46m in the year to March 31.

The company blamed exceptional charges of £6.17m, relating to associate companies.

The charges included £4.23m relating to the company's share of the revaluation reserve deficits from associates. The final dividend is passed leaving the total at 0.5p (1.75p).

The company is to concentrate on expanding its residential portfolio and the retention of commercial property which

provides secure long-term rental. As part of this strategy the investments in associates will be realised.

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Asda sells sites and store to competitors for £57m

By John Thornhill

ASDA, the Leeds-based grocery retailer, has sold two development sites and one store to its competitors as part of an effort to reduce its £600m debt mountain.

Safeway paid £28m plus a development site in Huddersfield for two sites in north London and Edinburgh, while Sainsbury has acquired Asda's store in Mere Green, Birmingham for £22m.

The disposals appear to be a reversal of the company's pre-

viously-stated policy. When Mr Patrick Gillam took over as chairman last year he stressed that he would not sell the company's "seedcorn" sites to its rivals, in spite of its desperate need for cash.

Yesterday Asda emphasised that the deal was a one-off and said it had neither the "need" nor the intention to sell other successful stores.

It added: "We were offered a very full price and it was clearly in shareholders' interests to sell them."

Although Asda has traded

poorly in recent years there are indications that it is beginning to recover lost ground.

The company delivered an upbeat statement about current trading at its recent annual meeting and the company's share price has begun to pick up as analysts scent a recovery story.

"Their like-for-like sales are currently outperforming the industry average and are far better than expected," said Mr Philip Dorgan, food retailing analyst at Goldman Sachs, the investment bank.

This week the company opened its second Dales discount store at Tipton in the West Midlands and has also recently opened the first of a revised format Asda store concentrating on fresh foods at Stoke.

"We are modestly encouraged by the progress we have made so far as part of our three year recovery strategy," Asda said yesterday.

BOARD MEETINGS

The following companies have notified details of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timescales.

TODAY
Interline, Ash & Lacy, Bilton, Carlsberg, Cliford Foods, Dolphin Packaging, Int'l Inv Trust, Martin, Robert, RIA, Reed Executive, South TV, Wilkes (James), Plaster, Advent, Amsted.

FUTURE DATES

Company	Date
Interline	Oct. 15
Ash & Lacy	Oct. 15
Bilton	Oct. 15
Carlsberg	Oct. 15
Cliford Foods	Oct. 15
Dolphin Packaging	Oct. 15
Int'l Inv Trust	Oct. 15
Martin	Oct. 15
Robert	Oct. 15
RIA	Oct. 15
Reed Executive	Oct. 15
South TV	Oct. 15
Wilkes (James)	Oct. 15
Plaster	Oct. 15
Advent	Oct. 15
Amsted	Oct. 15

GREEK FUND LIMITED

Notice to the holders of the bearer international depositary receipts ("IDRs") issued pursuant to a Deposit Agreement (the "Deposit Agreement") between Greece Fund Limited (the "Company") and Morgan Guaranty Trust Company of New York, Brussels Office (the "Depositary") dated 16 September, 1988 evidencing shares ("Shares") of U.S.\$0.01 each in the capital of the Company.

NOTICE OF TERMINATION OF DEPOSIT AGREEMENT

NOTICE IS HEREBY GIVEN that the Deposit Agreement has been terminated with effect on and from 30 December, 1992. Holders of IDRs are now able to withdraw the Shares and any other property evidenced by their IDRs by surrendering their IDRs, together with all unreturned coupons, appertaining thereto, to the Depositary at the address given below or to any of the Agents at their addresses respectively specified below, accompanied by—

(a) a duly executed order in a form acceptable to the Depositary requesting the Depositary to cause the Shares and any other property being withdrawn to be delivered (at the request, risk and expense of the IDR-Holder) at the specified office of the Depositary or any Agent to, or to the order of, the person(s) designated in such order; and

(b) a certificate as to non-U.S. beneficial ownership in the form set out in the Schedule to the IDRs.

Holders of IDRs may withdraw the Shares and any other property evidenced by their IDRs without liability for payment of the charges otherwise payable to the Depositary for delivery or exchange of Shares from 2 October, 1992 until 30 December, 1992.

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Luxembourg

Stoekstrasse
Zurich 8023
Switzerland

Morgan Guaranty Trust
Company of New York

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The FT proposes to publish this survey on October 28 1992.

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Fax: 071-873 3428

Data source: Chief Executives in Europe 1990

FINANCIAL TIMES

LONDON'S BUSINESS NEWSPAPER

ITALIAN TECHNOLOGY AND INDUSTRY

The FT proposes to publish this survey on October 12 1992.

The above survey will be distributed to 160 countries worldwide including Italy. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, please contact: (in Italy)

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(in London)
Tel: 071 873 3225 Fax: 071 873 3079

* Data source: The Professional Investment Community Worldwide 1991 (MFG Intl)

FINANCIAL TIMES

LONDON'S BUSINESS NEWSPAPER

Prices for electricity generated by the power stations of the electricity generating companies in the United Kingdom.

Prices for electricity generated

A rich vein that may be losing its lustre

Vanessa Houlder finds Anglo-French developer Paul Raingold upbeat about his latest Parisian venture

Mr Paul Raingold, one of the most prominent UK developers working in Paris, has so far lived up to his propitious name. But at a time when the Paris property market is gripped by recession, doubts are growing about his latest and most ambitious deal.

The deal, which was agreed in March 1991 and completed two weeks ago, involves one of the most expensive development sites in Europe - the former headquarters of oil company Esso in the heart of La Défense in the west of Paris. The consortium developing the scheme - in which Mr Raingold's company, Générale Continental Investissements (GCI), has a 6% per cent share - paid FF1,800bn (\$200m) for the site; a further FF1,350bn (\$150m) was paid to Spad, the local planning authority for La Défense, as a contribution towards

local infrastructure.

The total cost of the plan to build a 190,000 sq m office complex is about £1bn. It will include two tower blocks of 700,000 sq ft each, shops, restaurants and a modern art museum. Work is due to start within the next six months with the demolition of the existing building.

Besides Générale Continental, other investors in the scheme include property developers Inter-construction and Kaufman & Broad with an 8% per cent share; the balance is owned by eight of France's leading financial institutions, BNP, Indosuez, Crédit Agricole, CFF, Crédit National, Société Générale, Banque Worms and GAN.

The scheme has already provoked trepidation. "He [Mr Raingold] has hit gold in La Défense before. But I am nervous that he has gone too far this time," says one Paris agent. "The banks could lose millions."

The agent's concerns are threefold. Does La Défense, where 2m sq ft out of a total of 25m sq ft of office space is already empty, need another 2m sq ft development? Is the scheme, which is designed to be built in a single phase, sufficiently flexible? Was the price paid for the site, agreed before the worst of the property downturn, excessive?

These doubts are not shared by the project's admirers. They point out that at least half the 2m sq ft of empty space in La Défense is in small areas scattered around old buildings. Moreover, La Défense's empty space may be absorbed and the market in general may have emerged from recession by the time the scheme comes onto the market in 1996. "The great advantage of the Esso project is its timing," says Mr Robert Lipscomb of Healey & Baker, the property advisers.

Mr Raingold does not claim to have tenants lined up, although he says that 20 per cent of space at the new site has been pre-sold to GAN, one of the scheme's backers. He vigorously defends the acquisition. "It is a long-term deal and an exceptional site," he justifies the price paid for the site, insisting that it reflected the downturn in the Paris property market, which, he



A model of the La Défense development and, inset, Paul Raingold

says, was already apparent in March 1991 when the deal was clinched. Critics dispute this, adding that the price was too high. But most of all, Mr Raingold's confidence in the scheme stems from his belief in La Défense.

"La Défense is coming into another era," he says. Originally, La Défense was used for back offices, while headquarters remained in central Paris. "The quality of the early buildings left something to be desired," he says. Moreover, La

Défense lacked prestige, adequate transport and proper shopping facilities. "Over 20 years, this has changed," he says.

Today La Défense is the headquarters of France's largest companies, with first-class communications, the architecturally-acclaimed Grande Arche and France's largest shopping centre. Mr Raingold argues that the scheme is significant because it is the first time that a building - the old Esso headquarters - in La Défense will have been

demolished. "It is the beginning of a trend," he says.

Mr Raingold's work in France began in the early 1970s, when he was managing director of English and Continental Investments. When one of English and Continental's owners sold up following the property collapse in the early 1970s, Mr Raingold set up GCI. Over the next few years while the French market was in the doldrums, GCI concentrated on troubleshooting for UK investors and property management.

In 1986, he returned to development, building an office project in the new town of Marne La Vallée, in partnership with Mobax Securities. But he really came to the public's attention in 1988, when a joint venture between GCI and Heron International invested in Les Collines, a high-profile scheme next to the La Défense arch. Like the Esso site, Les Collines attracted much publicity, because of its size and prominence and the involvement of foreign developers. The scheme was eventually judged a success and it was sold when the market was at its peak.

Another prominent scheme undertaken by GCI, together with GA, a construction company, is Roissyville, a business park at Charles de Gaulle airport. Mr Raingold grandly dubs this office scheme - in which tenants can see aircraft taxi past their window - "an aéro-city". "It was the first of its kind," he said. Continental Square, the first phase of the Roissyville project comprises four buildings with a total area of 22,500 sq ft, half of which has been let to tenants including Air France.

Although he believes the French market will remain difficult for the

next two years, he is optimistic about its future. "With the opening of the east, Europe's centre of gravity has moved," he says.

Despite his obvious attachment to Paris, Mr Raingold has not turned his back on the UK property market. Eighteen months ago, GCI opened an office in London to look for property investments.

There have been, he says, many similarities in the development of the two markets over the past 20 years. On occasion when the British have set a trend, the French have followed.

But it is the differences that are more striking, particularly in terms of planning and government intervention. In France, for example, tenants need to win official approval before taking on large amounts of new space; in Britain no such requirement is necessary.

At the same time, planning can be very restrictive in Paris - a policy that often benefits developers by curbing oversupply. "The French wanted to keep central Paris as a city where people live. They took enormous pains to respect the grey stone facades of the Haussmann buildings and not allow skyscraper buildings to ruin city life in Paris," says Mr Raingold.

Living in Paris is an important ingredient in Mr Raingold's own assessment of his success. Other British companies with developments in the city came unstuck because they were based in the UK and delegated their overseas operations to junior staff. "The margin between success and failure is very narrow. If you are to be successful in a European market, you need a proper structure. It is no use sending over a clerk, you need a heavyweight," he says.

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LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION. In the matter of the estate of JAMES GORDON, deceased.

NOTICE IS HEREBY GIVEN that a Petition was on the 14th day of September, 1992 presented to the High Court of Justice for the confirmation of the reduction of the share of the estate of the said James Gordon, deceased, to the said James Gordon, deceased, by £10,000.00. AND NOTICE is further given that the said Petition is directed to be heard before the Registrar of the High Court of Justice, at the Royal Courts of Justice, Strand, London WC2A 2LL, on Wednesday the 14th day of October 1992. AND the said Petition is directed to be heard before the Registrar of the High Court of Justice, at the Royal Courts of Justice, Strand, London WC2A 2LL, on Wednesday the 14th day of October 1992. AND the said Petition is directed to be heard before the Registrar of the High Court of Justice, at the Royal Courts of Justice, Strand, London WC2A 2LL, on Wednesday the 14th day of October 1992.

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The auction will be held on Tuesday, October 20, 1992 at 2:00 pm in the Auctions Courtroom of the TRIBUNAL DE GRANDE INSTANCE (Superior civil Court) of Grenoble (France), at the Courthouse on Place Saint-André.

RESERVE PRICE: F.F. 35,000,000 (thirty-five millions French Francs)

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Further information may be requested from:
IN PARIS: Law Offices of Messieurs BRAGIER, Attorney-at-Law - 7 rue de Valenciennes - 75008 PARIS - France
TEL: (33) 1 42 85 47 75
IN GRENoble: Law Offices of Messieurs DALLAS & GALLIZIA, Attorneys-at-Law - 12 place Victor Hugo - 38000 GRENoble - France
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The register of the terms and conditions of the auction and of the statements attached thereto may be examined at the Clerk's Office of the Court of Grenoble, every day from 2:00 to 4:30 pm except Tuesdays.

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RECRUITMENT

JOBS: Consultants' survey confirms that UK organisations' executive-pay policies reflect the Gospel

Even non-lunatic fringes can blind

IT is time for an addition to be made to the standard dictionaries of English. True, most include the phrase "perk up" - defining it, for example, as "to make or become more cheerful, hopeful or lively". But in none of them can I find "perk down" which, as all too many people have learned this past year or two, means "to be brought back to earth with a bump".

Although spoken of lightly as fringe benefits, the perquisites executives receive are apt to have a profoundly anaesthetic effect on their perception of reality. The Jobs column owes the most striking example it knows of to 38-year-old reader Ed Hughes. Describing the effects of suddenly ceasing to be a managing director, he singles out the shattering realisation that "petrol is no longer 50p a gallon, as was the case the last time one bought it personally." What might be some compensation to him and his luckless contemporaries, is the fact that things could have been worse. In Britain's pay-freezes of the 1970s, several companies extended the perks-supply to suits or dresses for spouses as well as executives, household furnishings, and boarding-school fees for children. Hence job loss might leave a once-proud couple shivering in their underwear, bereft of curtains to hide their shame from the neighbours, and picturing their kids awakening in the dormitory to find their suitcases standing packed beside their beds.

While those lunatic days may be gone, however, managers evidently still have a lot on the fringe to lose - at least in the United Kingdom. Moreover, the rule seems to be that the bigger they are, the harder they are prone to fall. That much is plain from the underlying table, which is drawn from the

P-E International consultancy's latest survey of executive rewards in the UK. Anyone who wants the full report, which contains a wealth of information and is priced at £350, should contact P-E's Michael Smith at Park House, Wick Rd, Egham, Surrey TW20 0HW; telephone 0784-434411, fax 0784 437838.

My extracts are limited to the survey's findings on the more common types of perks - although they exclude some apparently in growing vogue, such as free counselling on personal finances. The table takes 13 salary-bands from £20,000-£25,000 upwards and shows the percentage of managers on the various

perches of the pay pecking-order who enjoy each perk listed. The all-ranks figures at the bottom, comparing this year with 1987, refer to all executives covered by the survey, including those on salaries under £20,000 a year.

In general, the table surely again confirms that UK pay policies are guided by Matthew XXV:29, which starts: "...unto everyone that hath shall be given, and he shall have abundance." Alas, amid the joys of profiting by said principle, it's too easily forgotten that the same verse ends: "but from him that hath not shall be taken away even that which he hath."

NOW to a job being offered by headhunter Dudley Edmunds on behalf of the London arm of an international bank he may not identify. Accordingly, he promises to honour applicants' requests not to be named to the employer at this stage.

The treasury team advising small companies and individual millionaires needs an extra member conversant with currency and derivatives markets, and sweetly communicative in Italian and preferably French as well as English. Salary up to £60,000 with typically munificent City-banking perks.

Inquiries to Mr Edmunds at Westminster Associates International, 1-4 Warwick St, London W1R 5WB; tel 071-287 5788, fax 071-287 9988.

FINALLY today, to the puzzle printed last week which, as readers then in attendance may recall, consisted of decoding the following division sum:

```

      XX7XX
    XXX XXXXXXX
  XXX
  XXX
  XXX
  XXXX
  XXXX
  
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The copy-book answer, which several dozen of you have taken pains to show you arrived at, is:

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      80709
    124 10007916
  992
  879
  868
  1116
  1116
  
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One independent spirit also did the trick using a divisor of 111, but it seems questionable whether that solution fits the form of the sum as it was set out.

Michael Dixon

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20,000-25,000	60.8	13,440	36.7	2.3	75.2	52.3	33.9	68.4	4.3	10.8	9.5	6.6
25,000-30,000	78.1	14,334	35.1	2.3	76.8	53.3	35.6	73.5	7.1	18.5	16.6	6.1
30,000-35,000	90.7	16,142	48.0	4.4	82.5	47.6	45.0	85.7	16.6	26.3	19.6	7.8
35,000-40,000	95.7	17,531	55.7	4.6	86.2	42.2	51.6	89.4	28.8	33.3	17.6	9.0
40,000-45,000	98.7	18,748	62.3	3.6	88.7	34.1	59.6	93.9	34.8	40.6	18.0	11.3
45,000-50,000	98.8	19,450	62.0	8.4	86.6	37.7	56.8	93.0	44.1	40.9	25.8	11.6
50,000-60,000	98.5	21,661	65.5	11.6	88.6	28.6	65.9	94.1	47.8	40.6	24.5	13.8
60,000-70,000	98.6	23,803	69.5	14.0	89.3	26.7	70.4	94.7	51.9	41.2	21.8	11.1
70,000-80,000	100.0	24,566	78.1	13.3	89.0	18.8	80.5	96.1	47.7	31.3	15.8	7.0
80,000-90,000	100.0	28,748	75.3	15.8	85.6	14.6	81.9	98.7	58.4	48.7	30.3	13.2
90,000-100,000	100.0	27,283	73.9	15.2	87.0	8.7	80.4	100.0	67.4	56.5	21.7	15.2
100,000-120,000	100.0	30,764	70.7	12.1	82.6	6.9	89.7	100.0	67.2	48.3	25.9	13.8
Over 120,000	100.0	33,368	76.1	14.1	88.1	2.2	84.6	97.8	78.3	62.0	32.6	16.3
All ranks - 1992	80.1	-	45.5	5.0	80.9	42.8	47.2	80.8	22.5	26.2	16.5	8.7
All ranks - 1987	79.8	-	-	9.9	78.4	52.7	41.4	75.4	21.2	27.1	16.0	7.9

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Foreign candidates who will apply for the appointment should present the following documents to the Board of Directors of Neftochim at the registration office in Neftochim.

For individual candidates:

1. Application.
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Legal translation in Bulgarian of the above mentioned documents.

All of the above mentioned documents of the candidates should be issued not earlier than 45 days before the date of the application.

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Please write enclosing CV, quoting reference shows, to
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ACCOUNTANCY COLUMN

Open season on closing the expectations gap

Andrew Jack examines new studies which call for a radical shake-up within the auditing profession

IT MAY not look very threatening from the outside, with its plain cover and its bland binding, but the latest work published by the research board of the Institute of Chartered Accountants in England and Wales this week should be handled with care.

Hidden inside the plain red cover, the text of "The audit expectations gap in the UK" by three academics is a ticking timebomb of revolutionary reform for the audit profession. An independent regulatory body should oversee the appointment, fee levels and practices of auditors of large companies, the authors say.

Auditors' responsibilities should be expanded beyond existing shareholders. And, in case that is not enough, their role should be expanded to include the detection of material fraud.

Such conclusions might have barely been generated a dismissive wave from the more cynical members of the profession if they had been new outpourings from the troublesome trio of "radical accountants", Messrs Prem Sikka, Tony Purty and Hugh Willmott. But the latest salvo comes instead from three other dons, adding new weight to calls for fundamental change, and funded by the institute's own auditing research foundation.

These are Stuart Turley and Christopher Humphrey of the University of Manchester, and Peter Moizer from the University of Leeds.

It is to the credit of the institute that it was willing to fund and publish a report which can hardly be said to echo its own views. But the findings are hardly going down well for

many in Moorgate Place, its London headquarters.

That is clear enough even from the press release which accompanies the book. Mr Henry Gold, technical director of the institute, is quoted as saying that the case for an independent regulator is not developed sufficiently in the report to be analysed. He also doubts whether the responsibility for detecting fraud could be effective.

The three authors begin by defining the so-called "expectations gap" - a phrase first used by the Cohen Commission in the US in 1974 - in a careful, neutral way: the gap between the service expected by non-auditors and that provided by auditors.

Soon, they are citing an all-too-familiar complaint from one firm. "We have been allowed to audit not from month to month but only once a year, having had too little time to make an exhaustive report; knowing that shareholders are generally impatient to get through the business, being paid a fee out of all proportion to the work done; and being aware that the voting power is in the absolute control of the board... [shareholders imagine] that auditors' certificates are proofs of all excellences and complete solvency and security."

That might well relate to any of the litany of corporate collapses of the last decade. In fact it was taken from an article written in 1883, referring to the financial scandal surrounding the City of Glasgow Bank in 1878.

The authors' point is that the idea of a perception gap - or many different gaps between auditors and others has both a long history and paral-

els in many parts of the world. Yet the auditors' response over this time has been both highly defensive and relatively static, the authors argue.

Some firms have offered additional services such as specific fraud audits in compensation. But these have generally been services for management rather than for users of financial statements, and have served chiefly to deflect attention away from the potentially limited nature of current audit practice.

However, the most typical response

In the event of any change, critics and the profession in general will need to take far more seriously the question of who will foot the bill

has been to blame the ignorance of the public, and to try to educate them in the "true" purpose of the audit. A recent example is the Auditing Practices Board's proposals for an expanded audit statement - echoed in the Cadbury report - which clarifies the existing legal responsibilities of directors and auditors.

Meanwhile, shareholder involvement in running companies has continued to decline over time, leaving directors with the effective power to hire and fire the auditors, raising considerable questions over auditors' independence.

At the same time, the concentration of the audit market into the hands of a small number of firms has intensified, and the firms themselves are

being transformed from professional partnerships into fiercely competitive, high turnover businesses.

Neither periodically rotating audit firms nor "quarantining" audit from other services offered to the same client would free them from "the arbitrary patronage of company management", the authors say.

Recent changes to regulation have only dealt indirectly with the relationship between auditors and directors, while the process of auditing remains largely hidden from the vast majority of those who rely on the work of the firms.

They argue for an office for auditing to oversee appointments and fees for large companies with a clear public investigatory mandate. They say that auditors' duty of care should be extended to cover both existing and potential shareholders and creditors, rather than simply existing shareholders, as the Caparo judgment in the House of Lords ruled.

Finally, the authors say that the real issue in the expectations gap is that the public expects auditors to detect all serious fraud. That same expectation has been as recurrent over the years as auditors' attempts to downplay it.

It is welcome to see an academic paper drawing frequently on popular articles - including those in the Financial Times and Accountancy Age - alongside more dusty journals and books as part of its thesis.

One sad omission is of any critique or even reference to the work of their rival radicals, led by Prem Sikka of the former East London Polytechnic.

The latest of their many works on the expectations gap was published by the Chartered Association of Certified Accountants this June.

Wrapped in rather more sociological jargon, these authors make many similar points, and argue that the expectation that auditors should detect material fraud has been recognised and debated quite publicly many times in the past and rejected. They suggest that auditors should actively attempt to detect fraud, and that their responsibilities should be explicitly laid down in law.

There is also a more fundamental problem in the report by Humphrey, Moizer and Turley, however. There is a strong leap of logic from the empirical analysis of perceptions of the role of auditors - which represents the bulk of their first-hand research - to the recommendations with which they conclude.

The fact that groups of individuals - including financial journalists and bankers - perceive that auditors are not doing enough and that their role should change, does not necessarily justify such changes. Neither of these groups pays for the work of auditors.

If such a change is going to take place, the authors - or indeed the accounting profession - need to take far more seriously the question of both how much it will cost and who will foot the bill.

"The audit expectations gap. Research Board, ICAEW, PO Box 433, Moorgate Place, London EC2P 2BJ, £10.

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Applications are invited from those both in the private and public sectors and should be sent to the Secretary and Registrar of the University. Further particulars are available from Mr Peter J Hill, Director of Personnel, University of Bath, Claverton Down, Bath BA2 7AY (tel. 0225 826026; fax 0225 826559).

THE CLOSING DATE FOR APPLICATIONS IS 31ST OCTOBER 1992.

bcwa

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COMMODITIES AND AGRICULTURE

Coffee prices up after pact talks

By David Blackwell

WORLD COFFEE prices rose yesterday following marathon talks on a new International Coffee Agreement, which ran through the night to end at 7 am yesterday.

Delegates to the International Coffee Organisation appear to have succeeded in wiping out the bitter aftertaste of their last meeting in July. Progress towards a new coffee pact has been exceedingly slow, but enough has been achieved in the past 10 days to reassure the markets, analysts believe.

Producers and consumers have agreed a definition of the universal quota, which will be the foundation of a future pact using export quotas to support prices. But they failed to reach definitive agreement on controlling the quota system or on selectivity - under which consumers would be able to choose the type of coffee they wanted to import. The two sides were said to agree only on the broad principles.

In London yesterday the November robusta contract rose \$16 to \$794 a tonne, and in

late trading in New York the December arabica contract was 1.15 cents up at 58.85 cents a lb. One London trader said yesterday the more positive close to the ICO talks had helped market sentiment, "but whether there will be a new agreement I still have grave doubts".

Ms Judith Ganes, analyst with Merrill Lynch in New York, said great strides were not made by the ICO, but it had accomplished something. "At least they didn't strangle each other like they did in July."

The markets are also responding to the firmness of the internal coffee market in Brazil, which could herald a downturn in exports, and there is talk of an attempt by a large trade house to spark technical buying and short covering.

The ICO will meet again from November 23 to December 1, and it has left open the possibility for a further meeting from December 8. Delegates now have a chance of agreeing a new pact by the end of the year. But they have yet to broach the potentially divisive subjects of price levels and market share.

Polish copper deal signed

By Christopher Bobinski in Warsaw

UNIONS AT KGHM, Poland's copper producing combine yesterday signed a wage agreement granting an increase of nearly 30 per cent from the beginning of next month.

The deal, which follows a five-week strike in the summer, grants the unions most of their demands. The stoppage was suspended in August to give the authorities time to modify wage control legislation and wage controls have now been eased for exporters.

Mr Andrzej Machalski, a

member of the KGHM board, said yesterday that the combine, which employs nearly 40,000 people, could not be modernised without foreign capital. He added, however, that talks with foreign investors could not start until next year, when the combine will have been restructured.

Mr Machalski confirmed that the Western Mining Corporation of Australia had offered to invest US\$500m in the enterprise. Asarco, the US metals producer has also offered to manage the company for three years before making a capital investment offer.

India offers oil and gas fields for development

By Shriraz Sidha in New Delhi

THE INDIAN government yesterday announced its decision to offer 43 oil and gas fields to private companies for development as part of its privatisation programme.

The offer to privatise 12 medium-sized and 31 small oilfields is part of the government's policy to involve private investment, particularly direct foreign investment, in the hydrocarbon sector, to supplement the inadequate

resources of the government-owned Oil and Natural Gas Commission and Oil India.

Foreign oil exploration companies would get income tax relief and would be levied 50 per cent income tax without surcharge, as opposed to 66 per cent in other lines of business.

The package offers discovered oil and gas fields for development and areas for exploration on a continuous basis, as well as incentives to private companies to participate in joint ventures for the setting up of new refineries.

Recycled aluminium contract looks like a winner

Kenneth Gooding on the launch next week of the London Metal Exchange's latest trading product

TRADERS ARE already making money from the London Metal Exchange's new secondary (or recycled) aluminium alloy contract even though it will not be launched officially until next Tuesday.

"Interest is very high. We have traded many thousands of tonnes," says Mr Hans Murmann, joint managing director of Metallgesellschaft's London subsidiary. "It seems the contract is coming at the right time. Secondary aluminium smelters are losing money because of the poor state of the economy and they are pleased to let the LME have metal for ready cash."

Smelters were always expected to be the new contract's best hope of success. They buy scrap metal and have to pay for it by the end of the month. They sell their aluminium alloy (which contains some copper or zinc) to consumers who should pay within 60 days but in present economic conditions frequently keep suppliers waiting for 90 days.

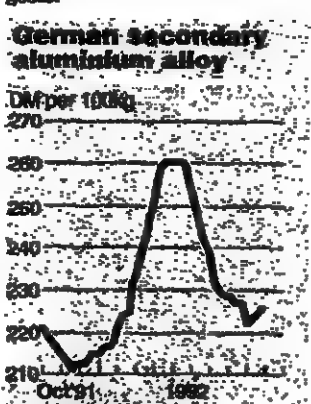
The new LME contract enables the smelters to hedge against movements in both aluminium scrap and secondary aluminium alloy prices. They can lock in firm future prices for both.

Mr Martin Abbott, the LME's director of marketing, suggests that this is one of the new contract's main attractions. "The LME's primary aluminium contract cannot meet this need because primary and secondary aluminium prices sometimes move in opposite directions, making hedging of secondary metal on the primary market impossible."

Until now, because there was no way of securing forward

prices for scrap sales, merchants tended to release aluminium scrap when prices were high and hoard it when prices were low. "This creates an apparent boom-bust-boom cycle in scrap supply which is actually driven not by the availability of scrap but by spot prices," Mr Abbott suggests.

German secondary aluminium alloy



The fact that several companies have been unofficially trading the new contract well before the launch date is not the only indication that the LME might have a winner on its hands. Already 47 alloy brands have been registered by producers, between them accounting for about 2m tonnes of material.

The brands are based on three grades that represent the basic - or in the words of one trader, the "dog standard" - de-casting alloy specifications in Japan, Europe and the US, the three main consuming regions. Although the three chosen grades vary slightly, they are designed for the same function - automotive de-casting - and consequently in practice there is little differ-

ence in their prices.

All this is a far cry from the situation when the LME launched its primary aluminium and nickel contracts in 1978 and 1979 respectively. Then there was fierce opposition because alternative pricing systems were in place and the industries were nervous about speculators and financial institutions possibly disrupting the market.

It took years for aluminium and nickel producers who opposed the contracts to be won over. They certainly did not offer their brands for registration. The LME simply gave its approval to suitable brands even though they were not official.

But the launch of the secondary aluminium alloy contract has not been all plain sailing. "It would be wrong to say that the launch of the new contract was accepted with enthusiasm in all circles," Mr Abbott admits. "However, the general tone of response from the industry has been constructive."

There were times when the opposition was openly hostile. One US alloy producer said: "It will open the market up to speculators and gamblers which is not in our best interests. It's just a move by the LME to try to sell more products and there is no real industry need and very limited support for it."

The Organisation of European Aluminium Smelters and the Japan Aluminium Alloy Refiners Association formally condemned the idea on several occasions. Yet individual members of these organisations are now flocking to have their brands registered for trading on the new LME market.

That is understandable, according to Mr Hajime Mysl, director of the Japan Metal Centre in London. "It's as if someone wants to build a pub next to your house. You fight hard to prevent the pub being built, but when it has been built you become a regular customer."

The LME has already authorised 12 warehouses to store the secondary aluminium alloy in France, Germany, Italy, the Netherlands, the UK and the US.

It is listing only warehouses that have available, where necessary, temperature and humidity control equipment, which can be used to reduce the onset of oxidation of the metal.

This continues to be a contentious issue. Some suggest the alloy oxidises in a few days. Others insist it is not a problem. Metallgesellschaft's Mr Murmann says, for example, "I saw some of it which, for a good reason, had been in a warehouse in Germany for six years and it was like new."

Mr Abbott at the LME points out that the same aluminium alloy that is accepted by the LME is used for such things as car engine blocks. He says: "These blocks seem to last for the whole life of a car without any particular protection," he says.

However, there is a problem because an alloy ingot that has an oxide layer may contain moisture in the oxide and this moisture would cause an explosion if it was introduced to the remelt furnace at a de-caster's plant. He adds: "The problem, is not one of quality but of handling. The de-caster taking

delivery of ingot with oxidation will have to dry the material prior to melting. This is usually done by stacking the ingot next to the furnace before melting."

Mr Abbott says there were three important criteria which were used to determine whether the new contract was needed:

- There had to be good liquidity, a small-volume commodity could not be considered.
- The market had to have the support of participants - both producers and consumers.
- There had to be a need in the market for a representative price and the industry had to be exposed to risk, have the need to control the risk and therefore a need for hedging.

The LME insists that all its contracts must be deliverable - in other words it must be assumed that physical metal will be delivered - and the secondary aluminium contract is no different. However, the new contract meets the volume criterion because, as Mr Abbott points out, there is about 4m tonnes of scrap required to make about 4.5m tonnes of alloy. That compares with about 7m tonnes of scrap and primary copper that underpins the LME's "flagship" copper contract.

Mr Abbott expects the new contract to be used by the automotive industry as well as smelters. De-casters, who buy aluminium ingot from the smelters and turn it into components for the car industry, are less likely to be users. They tend to be small companies and the contract calls for de-casting to be done in substantial (20-tonne) lots.

Some traders suggest the new contract will have a pro-

found impact on secondary aluminium alloy prices and the way aluminium castings are priced. They suggest that the Japanese and German secondary aluminium producers are hostile to the contract because it threatens the price cartels alleged to exist in those countries.

The Japan Aluminium Alloy Association sees things differently and explains that, unlike secondary smelters in the UK and elsewhere, Japanese producers have customers lined up for all their production on a long-term basis. None of it goes to the free market.

In the UK, de-casters are said routinely to buy metal at a \$150 a tonne discount to the price quoted in Metal Bulletin magazine, which is used industry-wide, but then to charge the full MB price to their automotive industry customers.

Mr Ken Lee, secretary of the UK Light Metal Founders Association, points out that the LME's price will be for an LME deliverable material in an LME warehouse, a material which is not of British but of German standard and is for one type of alloy for one type of process. However, a whole range of alloys is used in the UK and a whole range of processes, and the more special the metal required, the bigger the premium which has to be paid. "So the LME price will only be a marker."

Nevertheless, Mr David Harris, secretary-general of the UK Aluminium Federation, suggests: "This is a major watershed for the pricing of aluminium ingot and castings. And if it makes aluminium castings more competitive with other materials, it is to the industry's advantage."

Raising jute from the ashes of the sackcloth industry

David Blackwell on efforts to revive demand in the face of fierce competition from synthetic materials

UNDER IN Scotland earned the sobriquet Jute City in the 19th century for its pre-eminence in processing the material. However, it is to Manchester in England that the International Jute Organisation has turned in a bid to revitalise the industry.

The British Textile Technology Group, a research-based company, has just completed the first part of a \$300,000 programme to find new markets for jute, which has most commonly been woven into sackcloth. Jute has been steadily losing its traditional markets such as synthetic materials such as polypropylene for years. Since 1985 total world imports of jute

have fallen from 1.4m tonnes to less than \$60,000 tonnes.

But the crop, which needs lots of water, remains important to the five countries which produce it - India, Nepal, China, Thailand and particularly Bangladesh, which accounts for 55 per cent of world exports. The Bangladesh relies on jute for 10 per cent of jobs and the crop accounts for 7 per cent of GDP. In addition the stems account for 70 per cent of the fuel used by peasant families.

The conventional textile route for processing jute uses carding and spinning to reach a spun yarn. But this is a crude process for jute, which has fibres up to two metres

long and produces a yarn of great inconsistency in thickness and strength.

BTGT decided to look instead at non-woven fibres. The classic example is felt, made from cross-layered wool which is then consolidated into fabric. The non-woven fabrics market is large and growing at a time when the textile market in general has been in recession.

Mr Alfred King, executive director of BTGT, points out that the processing for non-wovens is a very cheap way of transforming fibre into fabric. Developments in processing have brought new markets into being, such as disposable nappies and medical goods.

BTGT has been able to create several jute-based non-woven fabrics of different strengths by chopping the jute fibre into 6-centimetre lengths and combining it with at least 15 per cent and up to 30 per cent of man-made fibres. One method involves passing the layered raw material through heated rollers; the man-made fibre melts and reforms as it cools, binding the fabric together.

Another, cheaper method is stitch-bonding, where lines of stitching are run both across and along a layered mat of fibre.

Tests have shown that the resulting materials are unsuitable for disposable nappies and

medical goods as it is both uncomfortable and expensive to bleach. But Mr King believes there are many other markets for the jute-based products, which can easily be coated and impregnated.

Among others, BTGT has identified the markets for filtration systems, fabric stiffeners (e.g. in luggage), agriculture and horticulture, and automotive trimming, where jute based products are ideal for deadening sound.

Mr King's team is looking again at traditional markets for jute, such as upholstery, floor covering, and secondary carpet backing. BTGT is also proposing jute material for civil engineering projects, for

example as temporary strengthening for earth embankments. "You don't have to recover it - it's absorbed by the soil," says Mr King.

BTGT now has funding from the UN Common Fund for Commodities and the Japanese government to continue its research to the end of September next year. "We are now refining the processing and looking to have the materials tried out as products," says Mr King. He is hoping that the technologies involved will be passed on to the jute producing countries. "Ultimately we hope they will produce these materials themselves rather than exporting just the fibre."

WORLD COMMODITIES PRICES

MARKET REPORT

COPPER was again depressed on the LME by dull fundamentals and rising inventories. Comex stocks are at five-year highs while the LME stockpile is at its highest since April. Talk of Chinese selling and liquidation also weighed on prices.

Three-month copper breached support at \$2,340 a tonne and eventually ended at \$2,325, down \$25. The next downside target is \$2,300, dealers said. ZINC was supported by renewed technical interest for November metal, with widening premiums helping to arrest an early decline. The premium for cash over three-month metal ended at around \$25, compared with

\$12 on Wednesday and last week's small discount. ALUMINIUM continued this week's decline, but closed above the day's lows, with support for three-month metal developing at \$1,260 a tonne. GOLD recovered earlier losses to close steady on the London bullion market. But activity was generally subdued ahead of today's key US jobs data, which might trigger a cut in US rates. PALLADIUM extended its rally, fixing at \$87.25 a troy ounce. It has advanced \$6 in the past week to its highest in over a year on tight supply of Russian spot metal.

Compiled from Reuters

SPOT MARKETS

	Close	Previous	High/Low
Cash oil (per barrel FOB/Nor)	18.25-18.35	+0.25	
Dubai	18.25-18.35	+0.25	
Brent Blend (Nov)	20.25-20.35	+0.15	
Crude oil (Nov)	20.40-20.50	+0.15	
WTI 11 (Nov)	21.10-21.20	+0.15	
WTI 11 (Nov)	21.10-21.20	+0.15	

Oil contracts

	Close	Previous	High/Low
Premium Gasoline	\$218.220	+1	
Gas Oil	\$192.180	+1	
Heavy Fuel Oil	\$98.100	+1	
Naphtha	\$119.190	+2	

Other

	Close	Previous	High/Low
Cash (per tonne)	\$348.25	-0.8	
Silver (per tonne)	\$355.50	-0.5	
Platinum (per tonne)	\$350.00	-1.4	
Palladium (per tonne)	\$87.25	+2	

Copper (US Producer)

	Close	Previous	High/Low
Lead (US Producer)	\$7.25	-0.05	
Tin (Kuala Lumpur market)	\$15.70	+0.8	
Tin (New York)	\$26.00	+0.5	
Zinc (US Prime Western)	\$22.00	-0.5	

Cattle (live weight)

	Close	Previous	High/Low
Sheep (live weight)	\$7.50	-0.21	
Pigs (live weight)	\$7.50	-0.35	

London daily sugar (raw)

	Close	Previous	High/Low
London daily sugar (white)	\$22.00	-0.5	
Tin and Lysol export price	\$22.00	-0.5	

Barley (English feed)

	Close	Previous	High/Low
Maize (US No 3 yellow)	\$1.415	-0.05	
Wheat (US Dark Northern)	\$5.25	+0.5	

Rubber (Nov)

	Close	Previous	High/Low
Rubber (Dec)	\$0.00	+0.5	
Rubber (Nov)	\$0.00	+0.5	

Cocoa oil (Philippines)

	Close	Previous	High/Low
Cocoa oil (Philippines)	\$145.00	-2.5	
Cocoa oil (Philippines)	\$145.00	-2.5	

Wool (US Super)

	Close	Previous	High/Low
Wool (US Super)	\$3.00	+0.5	

Aluminium (Nov)

	Close	Previous	High/Low
Aluminium (Nov)	\$1,260	-10	

SOYBEAN - London Price (\$ per tonne)

	Close	Previous	High/Low
Nov	194.00	194.00	194.00
Dec	194.00	194.00	194.00
Jan	194.00	194.00	194.00
Feb	194.00	194.00	194.00
Mar	194.00	194.00	194.00
Apr	194.00	194.00	194.00
May	194.00	194.00	194.00
Jun	194.00	194.00	194.00
Jul	194.00	194.00	194.00
Aug	194.00	194.00	194.00
Sep	194.00	194.00	194.00
Oct	194.00	194.00	194.00
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Nov	194.00	194.00	194.00
Dec	194.00	194.00	194.00
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Apr	194.00	194.00	194.00
May	194.00	194.00	194.00
Jun	194.00	194.00	194.00
Jul	194.00	194.00	194.00

FINANCIAL TIMES STOCK INDICES

LONDON SHARE SERVICE

AMERICANS

Company	Price	Change	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	59
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PAPER & PRINTING - Cont.		1992		1991		1990	
		MM	YR	MM	YR	MM	YR
Price	+	84	13	107	10	90	9
44	+	26	26	26	26	26	26
45	+	15	15	15	15	15	15
46	+	12	12	12	12	12	12
47	+	7	7	34	27.9	53	17
48	+	1	1	1	1	1	1
49	+	81	01	30	12	10	10
50	+	430	30	62.9	7.6	76	11
51	+	20	20	20	20	20	20
52	+	10	10	10	10	10	10
53	+	100	100	100	100	100	100
54	+	273	110	54.9	5.8	53	13
55	+	180	70	28.9	6.9	28	7
56	+	9	9	7	7	27	26
57	+	81	5	5	5	5	5
58	+	280	76	34.9	3.4	61	10
59	+	280	33	11.4	1.4	11	11
60	+	280	3	1.80	1.80	1	1
61	+	549	113	32	3	61	12
62	+	77	43	2.25	2.25	1	1
63	+	76	21	2.25	2.25	1	1
64	+	4	4	2.25	2.25	1	1
65	+	76	21	2.25	2.25	1	1
66	+	76	21	2.25	2.25	1	1
67	+	76	21	2.25	2.25	1	1
68	+	76	21	2.25	2.25	1	1
69	+	76	21	2.25	2.25	1	1
70	+	76	21	2.25	2.25	1	1
71	+	76	21	2.25	2.25	1	1
72	+	76	21	2.25	2.25	1	1
73	+	76	21	2.25	2.25	1	1
74	+	76	21	2.25	2.25	1	1
75	+	76	21	2.25	2.25	1	1
76	+	76	21	2.25	2.25	1	1
77	+	76	21	2.25	2.25	1	1
78	+	76	21	2.25	2.25	1	1
79	+	76	21	2.25	2.25	1	1
80	+	76	21	2.25	2.25	1	1
81	+	76	21	2.25	2.25	1	1
82	+	76	21	2.25	2.25	1	1
83	+	76	21	2.25	2.25	1	1
84	+	76	21	2.25	2.25	1	1
85	+	76	21	2.25	2.25	1	1
86	+	76	21	2.25	2.25	1	1
87	+	76	21	2.25	2.25	1	1
88	+	76	21	2.25	2.25	1	1
89	+	76	21	2.25	2.25	1	1
90	+	76	21	2.25	2.25	1	1
91	+	76	21	2.25	2.25	1	1
92	+	76	21	2.25	2.25	1	1
93	+	76	21	2.25	2.25	1	1
94	+	76	21	2.25	2.25	1	1
95	+	76	21	2.25	2.25	1	1
96	+	76	21	2.25	2.25	1	1
97	+	76	21	2.25	2.25	1	1
98	+	76	21	2.25	2.25	1	1

Mines - C	
Year	Value
1970	10.0
1971	10.0
1972	10.0
1973	10.0
1974	10.0
1975	10.0
1976	10.0
1977	10.0
1978	10.0
1979	10.0
1980	10.0
1981	10.0
1982	10.0
1983	10.0
1984	10.0
1985	10.0
1986	10.0
1987	10.0
1988	10.0
1989	10.0
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2006	10.0
2007	10.0
2008	10.0
2009	10.0
2010	10.0
2011	10.0
2012	10.0
2013	10.0
2014	10.0
2015	10.0
2016	10.0
2017	10.0
2018	10.0
2019	10.0
2020	10.0
2021	10.0
2022	10.0
2023	10.0
2024	10.0
2025	10.0
2026	10.0
2027	10.0
2028	10.0
2029	10.0
2030	10.0
2031	10.0
2032	10.0
2033	10.0
2034	10.0
2035	10.0
2036	10.0
2037	10.0
2038	10.0
2039	10.0
2040	10.0
2041	10.0
2042	10.0
2043	10.0
2044	10.0
2045	10.0
2046	10.0
2047	10.0
2048	10.0
2049	10.0
2050	10.0
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2059	10.0
2060	10.0
2061	10.0
2062	10.0
2063	10.0
2064	10.0
2065	10.0
2066	10.0
2067	10.0
2068	10.0
2069	10.0
2070	10.0
2071	10.0
2072	10.0
2073	10.0
2074	10.0
2075	10.0
2076	10.0
2077	10.0
2078	10.0
2079	10.0
2080	10.0
2081	10.0
2082	10.0
2083	10.0
2084	10.0
2085	10.0
2086	10.0
2087	10.0
2088	10.0
2089	10.0
2090	10.0
2091	10.0
2092	10.0
2093	10.0
2094	10.0
2095	10.0
2096	10.0
2097	10.0
2098	10.0
2099	10.0
2100	10.0
2101	10.0
2102	10.0
2103	10.0
2104	10.0
2105	10.0
2106	10.0
2107	10.0
2108	10.0
2109	10.0
2110	10.0
2111	10.0
2112	10.0
2113	10.0
2114	10.0
2115	10.0
2116	10.0
2117	10.0
2118	10.0
2119	1

	Price	1982	Mkt
	High	Low	
27 1/4	22 1/4	27 1/8	77 5/8
28	23 1/4	28	78 1/2
29	24	29	79 1/4
30	25	30	80 1/4
31	26	31	81 1/4
32	27	32	82 1/4
33	28	33	83 1/4
34	29	34	84 1/4
35	30	35	85 1/4
36	31	36	86 1/4
37	32	37	87 1/4
38	33	38	88 1/4
39	34	39	89 1/4
40	35	40	90 1/4
41	36	41	91 1/4
42	37	42	92 1/4
43	38	43	93 1/4
44	39	44	94 1/4
45	40	45	95 1/4
46	41	46	96 1/4
47	42	47	97 1/4
48	43	48	98 1/4
49	44	49	99 1/4
50	45	50	100 1/4
51	46	51	101 1/4
52	47	52	102 1/4
53	48	53	103 1/4
54	49	54	104 1/4
55	50	55	105 1/4
56	51	56	106 1/4
57	52	57	107 1/4
58	53	58	108 1/4
59	54	59	109 1/4
60	55	60	110 1/4
61	56	61	111 1/4
62	57	62	112 1/4
63	58	63	113 1/4
64	59	64	114 1/4
65	60	65	115 1/4
66	61	66	116 1/4
67	62	67	117 1/4
68	63	68	118 1/4
69	64	69	119 1/4
70	65	70	120 1/4
71	66	71	121 1/4
72	67	72	122 1/4
73	68	73	123 1/4
74	69	74	124 1/4
75	70	75	125 1/4
76	71	76	126 1/4
77	72	77	127 1/4
78	73	78	128 1/4
79	74	79	129 1/4
80	75	80	130 1/4
81	76	81	131 1/4
82	77	82	132 1/4
83	78	83	133 1/4
84	79	84	134 1/4
85	80	85	135 1/4
86	81	86	136 1/4
87	82	87	137 1/4
88	83	88	138 1/4
89	84	89	139 1/4
90	85	90	140 1/4
91	86	91	141 1/4
92	87	92	142 1/4
93	88	93	143 1/4
94	89	94	144 1/4
95	90	95	145 1/4
96	91	96	146 1/4
97	92	97	147 1/4
98	93	98	148 1/4
99	94	99	149 1/4
100	95	100	150 1/4

[illegible]

	Price	% Chg	1992
Johnson Trans	89	-	46
Cap & S	67	-	10
Energy	11	-3	61
Food	10	-	10
Stores	2	-3 1/2	8
Fortune Atl. W	169	-48	178

OTHER FINANCIAL			
	Price	% Chg	1992
Johnson Trans	89	-	46
Cap & S	67	-	10
Energy	11	-3	61
Food	10	-	10
Stores	2	-3 1/2	8
Fortune Atl. W	169	-48	178

1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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111	61	567	601	613
111	64	589	57	—
111	77	61	47	—
111	80	49	29	—
111	84	—	—	2.84
111	86	44	—	2.84
111	88	—	—	2.84
111	90	42	—	2.84
111	92	—	—	2.84
111	94	146	—	1.18
111	96	—	—	1.18
111	98	1	—	1.18
111	100	17	—	1.18
111	102	137	—	1.18
111	104	—	—	1.18
111	106	—	—	1.18
111	108	—	—	1.18
111	110	—	—	1.18
111	112	—	—	1.18
111	114	—	—	1.18
111	116	—	—	1.18
111	118	—	—	1.18
111	120	—	—	1.18
111	122	—	—	1.18
111	124	—	—	1.18
111	126	—	—	1.18
111	128	—	—	1.18
111	130	—	—	1.18
111	132	—	—	1.18
111	134	—	—	1.18
111	136	—	—	1.18
111	138	—	—	1.18
111	140	—	—	1.18
111	142	—	—	1.18
111	144	—	—	1.18
111	146	—	—	1.18
111	148	—	—	1.18
111	150	—	—	1.18
111	152	—	—	1.18
111	154	—	—	1.18
111	156	—	—	1.18
111	158	—	—	1.18
111	160	—	—	1.18
111	162	—	—	1.18
111	164	—	—	1.18
111	166	—	—	1.18
111	168	—	—	1.18
111	170	—	—	1.18
111	172	—	—	1.18
111	174	—	—	1.18
111	176	—	—	1.18
111	178	—	—	1.18
111	180	—	—	1.18
111	182	—	—	1.18
111	184	—	—	1.18
111	186	—	—	1.18
111	188	—	—	1.18
111	190	—	—	1.18
111	192	—	—	1.18
111	194	—	—	1.18
111	196	—	—	1.18
111	198	—	—	1.18
111	200	—	—	1.18
111	202	—	—	1.18
111	204	—	—	1.18
111	206	—	—	1.18
111	208	—	—	1.18
111	210	—	—	1.18
111	212	—	—	1.18
111	214	—	—	1.18
111	216	—	—	1.18
111	218	—	—	1.18
111	220	—	—	1.18
111	222	—	—	1.18
111	224	—	—	1.18
111	226	—	—	1.18
111	228	—	—	1.18
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111	236	—	—	1.18
111	238	—	—	1.18
111	240	—	—	1.18
111	242	—	—	1.18
111	244	—	—	1.18
111	246	—	—	1.18
111	248	—	—	1.18
111	250	—	—	1.18
111	252	—	—	1.18
111	254	—	—	1.18
111	256	—	—	1.18
111	258	—	—	1.18
111	260	—	—	1.18
111	262	—	—	1.18
111	264	—	—	1.18
111	266	—	—	1.18
111	268	—	—	1.18
111	270	—	—	1.18

36	77	31	27	3.28
36	87	44	29	18.7
198		178	180	18.7

4	26	3	2.87
11	14	2	1.82
8	8	2	1.82
3	4	2	1.82
71	10	10	1.82
19	11	11	1.82
19	11	11	1.82
8	75	4	2.41
4	16	4	2.41
4	16	4	2.41
4	16	4	2.41
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Company classifications are based on those used for the FT-Achilles Index & FT-Achilles World Index.

and, where possible, are updated on interim figures. PFEs are calculated on "net distribution basis, earnings per share being computed on profit after taxation, excluding exceptional profits/losses and unallowed ACT where applicable. Yield

Extended Full Asset Values (FAV) are shown for investment funds, in percent share, along with the percentage discounts (MS) or premiums (Pr) to the current pre-closing share price. The NAV is the average price charged at year end.

Figures or report available

Not officially UK listed; damage potential under Pests 535(2)
Price at time of acceptance

P Figures based on prospectus or other official estimates for 1990-91.

<p>11 Rights issue pending</p> <p>12 Earnings based on</p>	<p>13 Yield based on</p> <p>14 prospectus or other</p>	<p>15 Yield, p/e based on</p> <p>16 prospectus or other</p>
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previous year's earnings. prospectus or offer 16 ex capital distributions

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 5. *What are the data collection methods?*
 6. *What are the results?*
 7. *What are the conclusions?*
 8. *What are the limitations?*
 9. *What are the implications?*
 10. *What are the future directions?*

the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 35 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996). The number of people 85 years of age or older is projected to increase from 2 million to 4 million (U.S. Census Bureau, 1996). The number of people 90 years of age or older is projected to increase from 500,000 to 1 million (U.S. Census Bureau, 1996). The number of people 95 years of age or older is projected to increase from 100,000 to 200,000 (U.S. Census Bureau, 1996). The number of people 100 years of age or older is projected to increase from 10,000 to 20,000 (U.S. Census Bureau, 1996).

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The FT proposes to publish this survey on

December 15 1992.
The above survey will be distributed to 160 countries

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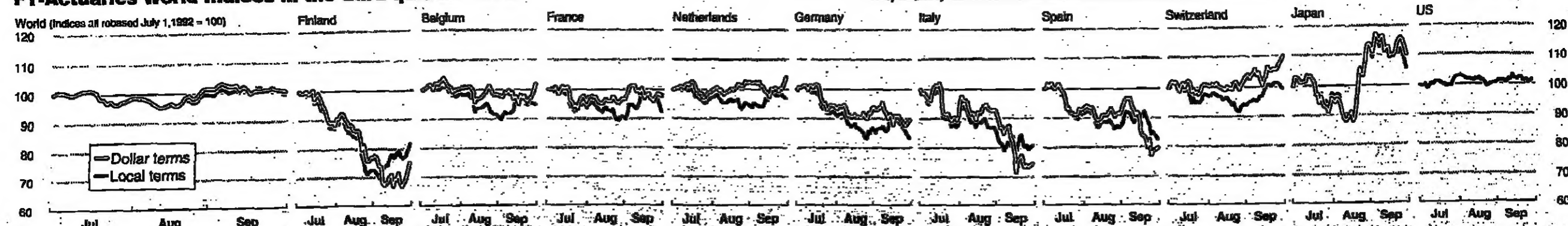
Lindsay Sheppard
(in London)

Tel: 071-873 3225
Fax: 071-873 3079

Data source:^a *The Professional*

FT SURVEYS

FT-Actuaries World Indices in the third quarter 1992



AMERICA

Dow declines on rise in jobless insurance claims

Wall Street

US share prices fell soon after the opening yesterday on more bad economic news, although by early afternoon more than half of the early losses had been recouped in the wake of a strong bond market rally, writes Patrick Harverson in New York.

By 1pm the Dow Jones Industrial Average was down 4.05 at 3,287.61, off lows more than 15 points below Wednesday's close. The more broadly based Standard & Poor's 500 was down 0.82 at 417.11, while the Amex composite was 1.34 lower at 375.39 and the Nasdaq composite 3.35 lower at 579.92. NYSE turnover was 120m shares by 1pm, and declines outpaced rises by 893 to 639.

After a modest early gain, shares took flight on a 15,000 rise in weekly state unemployment insurance claims.

Analysts had been expecting a small decline in claims, and the data immediately sparked speculation that today's employment report for September would show another big fall in non-farm payrolls.

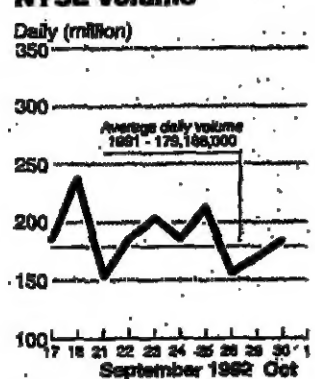
Although this might prompt another cut in interest rates, investors yesterday chose to focus on the implications of the recent data for economic and corporate earnings growth.

The day's other piece of gloomy economic news was a sharp drop in the National Association of Purchasing Management's September index, which fell from 53.7 to

49.0. Any figure below 50 is regarded as an indication that manufacturing business is contracting.

Among individual stocks, Pennzoil jumped 3% to \$56.4 as investors reacted positively to Wednesday's late news that the company plans to swap 48 per cent of its \$2.2bn stake in

NYSE volume



Chevron for some of Chevron's US oil and gas reserves. Chevron was also higher, up 3% at \$74.4.

Medical Care America plunged 34%, or 17 per cent, to \$20.1 in turnover of 4.7m shares after the company said that it was being sued by stockholders for making allegedly misleading comments about its revenue and earnings prospects.

Another big loser was Glaxo, which dropped 4% to \$15 on a warning that a cash squeeze could force the company to seek bankruptcy protection over the next six

months.

Coleman rose 1% to \$24.4 after the company said that it expected third quarter profits to exceed the 8 cents a share it earned at the same stage a year ago and revenues to top last year's third quarter total of \$82.7m.

On the Nasdaq market, Sun Microsystems dropped 3% to \$28.5 in turnover of 2.2m shares after analysts at the brokerage houses, Morgan Stanley and Goldman Sachs, lowered their estimates for the company's first quarter net income to 15 cents a share.

Software Publishing fell 1% to \$7.4 after the company said that it will cut its workforce by 15 per cent in a restructuring programme which could cost as much as \$14m.

Canada

TORONTO was weaker for the fourth consecutive day, but losses were only moderate at midday. The TSE 300 composite index was down 6.4 to 3,915.1 in volume of 18.3m shares, while declines led advances by 215 to 169 and transactions were valued at \$650m.

Dealers said that equities, by now, might have reflected most of the uncertainty surrounding Canada's referendum on the constitution on October 26.

Among active issues, Trilon Financial class A fell 3% to \$9.6, Bank of Nova Scotia rose 3% to \$21.1, Lac Minerals eased 3% to \$38.9 and Nova Corp fell 3% to \$38.9.

Kuwait falls as expected

KUWAIT, which reopened on Monday following a two year closure forced by the Iraqi invasion, closed its week apparently 2.4 per cent down on a temporary index set up by an independent company, but the fall came within pre-opening predictions, agencies report.

Alshah Economic Consultants said yesterday that its provisional "Alshah Index" for the period measured the value of stocks between August 1, 1990 - the last trading day before the August 2 Iraqi invasion - and the last trading day of each week.

The index closed at 77.8, down 2.4. Volume during the three days was 2.8m shares valued at 1.21m Kuwaiti dinars (\$14m) for an average of 663,000 shares, and 403,000 dinars a day.

Initial trading was limited and local observers said that trading was cautious because of the weakness of the economy, which had led to predictions of a 25 per cent fall in the market before it reopened.

SOUTH AFRICA

JOHANNESBURG pared early losses in active trade to close marginally weaker. Industrials came off a low of 4,191 to close 12 points weaker at 4,199 while the overall index lost 7 to 3,304, off the day's 3,199 low. The gold index lost 10 to 892. Property shares were active as institutional investors switched to the sector to take advantage of high yields.

EUROPE

Troubled background for Buba

AN ATTACK on currency speculation came from the Irish finance minister on the Bundesbank from Spain after its credit rating was placed under review; borrowing plans to shore up the Italian economy were promulgated; and the focus of currency speculation turned back to sterling again.

All this formed a troubled background to German speculation that the Bundesbank will cut rates again after its council meeting today, writes *Our Markets Staff*. Dealers there expect a fall in the rate cut does not happen.

FRANKFURT, meanwhile, picked up on the speculation and the rise in bonds to close with the DAX index 17.67 higher at 1,484.03, although German market turnover was still said to be thin.

Bank shares made the most of the story, Deutsche Bank gaining DM7.50 marks at DM640.50, Commerzbank, helped by UK orders, DM9 to DM239 and Dresdner Bank DM8.50 to DM251.

Elsewhere, carmakers regained lost ground. Volkswagen, which fell sharply earlier this week after a new magazine forecast heavy operating losses for 1992, recovered DM6.70 to DM281.90; BMW rose DM6.50 to DM471 and Daimler added DM6 to DM564.50.

MADRID suffered further as Moody's, the US credit ratings agency, said that it was reviewing the rating of Spain's foreign currency debt. The general index closed down 6.94 at 186.01 while the Ibox was 3.7 per cent lower.

Since the devaluation of the peseta the market has been

FT-SE Eurotrack 100 - Oct 1

Open	11.30am	12 pm	1 pm	2 pm	3 pm	4 pm	close
1005.29	1005.25	1004.90	1007.24	1007.87	1008.75	1006.11	1006.01
Day's High 1010.41		Day's Low 1004.39					
Sep 30	Sep 29	Sep 28	Sep 25	Sep 24			
1003.44	1009.98	1016.40	1035.63	1041.31			

Base value 1000 (21/10/92)

weakening with fears that there may have to be a further cut to increase the competitiveness of the economy. Utilities have come under pressure because of the extent of their exposure to foreign currency debt. Yesterday Fecsa was Ptas50 weaker at Ptas54 and Sevillana lost Ptas21 to Ptas394.

Mr Victor Galliano, analyst at Baring Securities in London, commented that there was likely to be some bargain-hunting as the general index enters the 180 level but that "as long as the currency remains vulnerable one will see no support from foreign institutions".

PARIS fell on some disappointing interim results with the CAC-40 index shedding 12.73 to 1,724.00 in turnover of FF2.09bn.

Period Ricard lost more than 8 per cent following the release after Wednesday's close of half year earnings which came in at the lower end of expectations. The drinks group also forecast that net profit growth will be limited to 6 per cent for the full year, due to fluctuations on foreign exchange markets and a decline in domestic sales. The shares lost FF8.00 or 8.45 per cent to FF111.50.

Alcatel Alsthom was another loser on the day following poor interim figures. The telecoms

and engineering group closed FF6 lower at FF626.

Peugeot lost ground ahead of results which came out just after the close, ending down FF20 or 3.6 per cent at FF634. Eurotunnel went against the trend on Wednesday's news that it had been successful in an arbitration case against Transmanche Link. It closed up 30 centimes at FF36.70.

ZURICH tapped into the German interest rate speculation and this, together with a decline in Swiss interest rates late in the session, left the SMI index 6.9 higher at 1,886.2.

Banks reflected the theme, SBC registered rising Sfr3 to Sfr268. On Wednesday, Salomon Brothers said that SBC was inexpensive; a hedge against the dollar's weakness; and a beneficiary of lower European interest rates.

AMSTERDAM featured a new all time low of Fl12.60 in DAF, ahead of a brief suspension as the truck maker clarified its financial position. The group said that it was near to agreeing a Fl210m loan from banks, and closed Fl12.00 down at Fl12.20.

The CBS Tendency index lost 0.4 to 110.5. KLM recovered after denying reports that it planned further cost cuts and the shares lost Fl1.70 to Fl25.90.

MILAN tried to rally on the government's final approval of a L28,000bn package of budget cuts for 1993, but a sharp fall in Montedison weighed upon the market, where the Comit index closed 0.54 lower at 363.10.

Montedison's move from profit to loss in the first half of 1992 left the shares L68, or 6 per cent down at an official close of L1,076, and another L36 lower at L1,040 on the kerb. Ferruzzi Finanziaria, which controls Montedison, dropped 9.3 per cent to L1,038.

Generali moved against the trend, gaining L280 at L26,150 on strong foreign buying interest, and the retailer, Rinascente, put on 5.3 per cent to L1,789 on speculation that it might be sold by the Agnelli group to finance the Fiat expansion programme.

COPENHAGEN firmed again, writes *Hilary Barnes*, led by industrials and shipping shares as the all-share index rose by L65 to 64.34. Novo Nordisk put on DKr6 to close at DKr13, Danisco was ahead by DKr13 to DKr28, and Baltica continued Wednesday's recovery with a rise of DKr15 to DKr200.

Codan, the insurance company among potential contenders to take over the insurance divisions of the collapsed Høfna group, fell DKr150 to DKr3,700.

OSLO majored on shipping, the sector index rising by 4.85 per cent to 285.20 with Bergesen B NKr6 higher at 80.5. The all-share index rose 8.74 points, or 2.65 per cent to 338.82 in active trading worth NKr329.6m. In HELSINKI, the bank and finance company index jumped 11.85 as the Hex rose 14.2, or 2.3 per cent to 626.5.

ASIA PACIFIC

Nikkei registers its fifth consecutive loss

Tokyo

SHARE prices closed marginally lower as buying by public insurance and pension funds countered profit-taking and arbitrage-linked selling, writes *Eniko Turazoma*.

The Nikkei average fell 29.17 to 17,389.91, falling for the fifth consecutive day. The index rose on small-lot buying in the morning session, rising to the day's high of 17,554.56 before falling to the low of 17,042.21 in the afternoon as a decline in the futures market prompted arbitrage unwinding.

Volume firmed to 330m shares against 288m. Declines led advances by 672 to 297 with 129 issues unchanged. The Topix index of all first section stocks lost 6.17 to 1,204.43 and in London the ISE/Nikkei 50 index rose 3.41 to 1042.16.

Buying by public funds remained small, while foreigners were seen taking profits as a consequence of the higher yen. The currency weakened slightly against the dollar, easing pessimism over the effects

on company profits of leading exporters, and the overall Japanese economy.

Investors targeted issues unaffected by currency rate fluctuations. Food shares firmed, with Ajinomoto gaining Y10 to Y1,320 and Takara Shuzo adding Y35 to Y720.

High-technology issues, which were sold off on concerns over lower profits due to the rise in the yen, rose on small-lot bargain hunting. Hitachi gained Y3 to Y730 and Toshiba advanced Y16 to Y570.

NEC, however, fell Y17 to Y680. Traders said that worries over the effects of sales of cheaper personal computers by Compaq, the US computer maker, in Japan, depressed the issue. NTT slipped Y20,000 to Y540,000. Investors were discouraged by reports that the company will postpone an increase in telephone rates.

Short term speculative issues remained active. Mitsui Mining & Smelting, the most active issue of the day, fell Y5 to Y505. In Osaka, the OSE average fell 249.19 to 18,768.41 in volume of 17.8m shares.

Roundup

THE region remained mixed yesterday.

HONG KONG was firmer on a technical rebound, traders said. The Hang Seng index closed up 23.4 at 5,828.84. Unconfirmed Japanese newspaper reports that the hardline Chinese communist leader, Chen Yun, was seriously ill were used as an excuse to buy after a weaker opening.

AUSTRALIA closed at an 18-month low although late bargain hunting helped the market off its intraday worst. The All Ordinaries index closed 12.9 down at 1,472.1 in turnover of A\$207.2m.

Westpac gained 1 cent to A\$2.86 on bargain hunting; this followed the resignation of directors after the bank's first half losses of A\$1.67bn and its underwritten rights issue.

BANGKOK was lifted by strong gains in bank, finance and property shares. The SET index gained 12.68 or 1.49 per cent at 869.68 in turnover of Bt12.7bn.

Krisda Mahanakorn, the property group, which has fallen sharply over the previous three days, hit its 10 per cent upward limit with a gain of Bt17 over Bt164.

NEW ZEALAND lost 1.6 per cent on weakness in the forestry sector. The NZSE-40 index ended down 22.54 at 1,406.91 as Fletcher Challenge shed 4 cents to NZ\$1.83 and Carter Holt Harvey fell 12 cents to NZ\$2.45.

KUALA LUMPUR extended its losses as the composite index dipped below the key 600-point level, closing down 4.18 at 598.10. Brokers said that investors remained cautious ahead of the Malaysian budget due later this month.

SEOUL fell for the fifth consecutive session but in low turnover. The index lost 5.06 to 508.76 in turnover of Won98.8m.

MANILA was helped to a stronger close on foreign buying of selected blue chips. The composite index gained 13.57 to 1,418.11 in turnover of 577m pesos. PLDT gained 15 pesos to 995 pesos.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY SEPTEMBER 30 1992										TUESDAY SEPTEMBER 29 1992										DOLLAR INDEX			
	US Dollar Index	Days Change %	Poind Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Poind Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Poind Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	1992 High	1992 Low	Year ago (approx)
Australia (58)	124.14	-0.4	103.31	94.13	91.23	115.80	-0.1	4.22	124.70	104.48	94.31	92.32	115.95	153.68	124.14	124.14	103.91	94.13	91.23	115.80	-0.1	153.68	124.14	124.14
Austria (18)	180.71	-0.7	133.75	121.96	118.11	118.06	-1.7	2.47	181.61	133.58	122.39	118.00	120.16	168.70	180.71	180.71	133.67	121.97	118.07	118.06	-1.7	168.70	180.71	180.71
Belgium (42)	147.90	+1.3	123.08	112.13	108.68	108.50	+0.7	5.78	148.94	122.28	110.37	108.04	105.81	152.27	147.90	147.90	123.07	112.13	108.69	108.50	+0.7	152.27	147.90	147.90
Canada (114)	117.10	-0.4	97.45	98.78	88.05	105.91	-1.0	3.34	117.82	98.55	88.96	87.08	107.02	142.12	117.10	117.10	97.45	98.78	88.05	105.91	-1.0	142.12	117.10	117.10
Denmark (35)	208.42	+1.4	173.45	158.03	153.15	155.34	+1.7	1.84	206.48	172.15	155.40	152.11	154.25	273.94	208.42	208.42	173.45	158.03	153.15	155.34	+1.7	273.94	208.42	208.42
Finland (102)	39.42	+0.9	49.45	45.05	43.67	55.74	+3.5	2.59	39.35	47.98	42.77	41.88	53.58	81.80	39.42	39.42	49.45	45.05	43.67	55.74	+3.5	81.80	39.42	39.42
France (102)	180.79	+0.9	133.81	121.91	118.15	120.53	+0.3	3.75	180.29	133.47	120.47	117.32	120.31	188.75	180.79	180.79	133.80	121.90	118.16	120.53	+0.3	188.75	180.79	180.79
Germany (54)	114.39	+0.8	95.20	88.75	84.06	84.06	+0.1	2.72	113.43	95.04	85.80	83.97	83.97	123.60	114.39	114.39	95.19	88.76	84.07	84.06	+0.1	123.60	114.39	114.39
Hong Kong (53)	227.77	-1.8	189.65	172.70	167.39	225.84	-1.7	3.89	231.54	194.00	175.12	171.42	229.79	229.55	227.77	227.77	189.64	172.71	167.40	225.84	-1.7	229.55	227.77	227.77
Ireland (16)	145.89	-0.2	121.41	110.82	107.21	110.70	-1.0	4.90	145.13	122.44	110.28	108.18	111.85	173.71	145.84	145.89	121.40	110.83	107.22	110.70	-1.0	173.71	145.84	145.89
Italy (78)	51.44	-1.0	42.81	39.00	37.80	47.59	+1.6	4.38	51.96	43.54	39.30	38.47	49.95	80.86	49.29	51.44	42.80	39.01	37.81	47.59	+1.6	80.86	49.29	51.44
Japan (473)	108.82	-2.0	90.64	82.59	80.05	82.56	-1.7	1.03	111.13	93.11	84.05	82.29	84.05	140.85	87.27	108.82	90.63	82.60	80.06	82.56	-1.7	140.85	87.27	108.82
Malaysia (86)	250.08	+0.2	208.12	189.61	183.77	240.26	-0.2	2.72	249.68	209.20	188.83	184.84	240.69	250.08	212.46	250.08	208.11	189.62	183.78	240.26	-0.2	250.08	212.46	250.08
Mexico (18)	225.67	+2.4	182.02	169.33	160.71	182.89	+2.5	1.44	188.46	162.46	154.51	155.78	168.45	178.77	225.67	225.67	182.01	169.34	160.72	182.89	+2.5	178.77	225.67	225.67
Netherlands (28)	189.57	+0.6	141.20	128.55	124.68	125.32	+0.4	4.39	188.68	141.23	127.58	124.85	125.30	189.67	147.86	189.57	141.19	128.56	124.69	125.32	+0.4	189.67	147.86	189.57
New Zealand (14)	40.73	-0.1	33.90	30.89	29.94	40.28	+0.0	5.49	40.79	34.18	30.26	30.20	40.29	40.73	47.43	40.73	33.89	30.90	29.95	40.28	+0.0	40.73	47.43	40.73
Norway (22)	146.75	+2.4	122.13	111.27	107.84	114.43	+2.0	2.12	143.31	120.07	108.30	106.10	112.24	182.95	146.75	146.75	122.12	111.28	107.85	114.43	+2.0	182.95	146.75	146.75
Singapore (3)	189.57	+0.6	141.20	128.55	124.68	125.32	+0.4	4.39	188.68	141.23	127.58	124.85	125.30	189.67	147.86	189.57	141.19	128.56	124.69	125.32	+0.4	189.67	147.86	189.57
South Africa (81)	177.94	+1.1	148.09	134.92	130.76	175.15	+0.5	2.35	175.97	147.44	133.08	130.25	156.57	283.00	177.93	177.93	148.07	134.94	130.77	175.15	+0.5	283.00	177.93	177.93
Spain (46)	119.59	+0.5	95.93	90.66	87.59	89.74	+0.1	6.82	119.03	93.73	90.03	88.12	93.85	160.22	119.54	119.54	95.91	90.67	87.60	89.74	+0.1	160.22	119.54	119.54
Sweden (50)	165.37	+5.6	137.52	125.39	121.53	128.93	+4.7	3.17	166.82	130.28	118.46	116.96	124.05	200.76	165.39	165.39	137.50	125.40	121.56	128.93	+4.7	200.76	165.39	165.39
Switzerland (30)	189.73	+0.1	147.15	136.39	132.25	189.73	+0.1	9.73	189.73	147.15	136.39	132.25	189.73	189.73	147.15	189.73	147.14	136.38	132.26	189.73	+0.1	189.73	147.15	147.15
United Kingdom (226)	179.96	-0.2	148.76	136.18	132.25	148.76	-0.5	4.51	178.51	150.48	135.23	132.75	150.40	200.07	179.95	179.95	148.75	136.19	132.26	148.76	-0.5	200.07	179.95	179.95
USA (522)	170.36	+0.3	141.77	126.18	125.20	170.36	-0.3	2.96	169.60	142.34	126.45	125.16	158.96	173.39	170.36	170.36	141.76	126.19	125.21	170.36	-0.3	173.39	170.36	170.36
Australia (782)	144.53	+0.6	120.28	105.59	102.92	113.42	+0.0	1.48	143.70	120.48	108.68	106.30	113.40	168.88	144.53	144.53	120.27	105.60	102.93	113.42	+0.0	168.88	144.53	144.53
Boric (100)	133.34	+3.9	127.61	116.27	112.02	114.13	+3.1	2.63	147.58	123.66	111.63	108.29	110.66	182.97	147.25	137.07	127.60	116.28	112.03	114.13	+3.1	182.97	147.25	137.07
Canada Basin (715)	113.09	-1.8	94.11	83.75	83.11	87.72	-1.6	1.57	115.21	95.53	87.14	85.29	98.17	141.97	113.09	113.09	94.10	83.76	83.12	87.72	-1.6	141.97	113.09	113.09
China (1487)	125.81	-0.7	104.70	95.38	92.45	95.18	-0.9	2.67	126.78	105.18	95.84	93.82	99.05	161.21	125.80	125.80	104.69	95.39	92.46	95.18	-0.9	161.21	125.80	125.80
North America (1487)	125.81	-0.7	104.70	95.38	92.45	95.18	-0.9	2.67	126.78	105.18	95.84	93.82	99.05	161.21	125.80	125.80	104.69	95.39	92.46	95.18	-0.9	161.21	125.80	125.80
Europe Ex. UK (554)	123.12	+0.9	102.46	95.37	90.50	93.41	+0.4	3.62	122.07	102.28	92.34	90.39	93.06	132.93	123.11	123.11	102.45	95.36	90.51	93.41	+0.4	132.93	123.11	123.11
Europe Ex. Japan (242)	154.02	-0.7	126.18	116.90	113.50	138.47	-0.4	3.78	155.16	120.37	110.27	107.37	114.88	140.43	154.01	149.00	126.17	116.91	113.51	138.47	-0.4	154.01	149.00	149.00
Europe Ex. US (1890)	126.70	-0.7	115.54	90.07	83.11	100.10	-0.8	2.69	127.15	105.87	95.48	94.43	100.94	146.91	126.70	126.70	115.53	90.08	83.12	100.10	-0.8	146.91	126.70	126.70
Europe Ex. Japan (242)	154.02	-0.7	126.18	116.90	113.50	138.47	-0.4	3.78	155.16	120.37	110.27	107.37	114.88	140.43	154.01	149.00	126.17	116.91	113.51	138.47	-0.4	154.01	149.00	149.00
Europe Ex. So. A. (215)	138.70	-0.3	113.75	105.39	101.39	121.30	-0.3	2.69	139.17	107.19	106.45	104.18	121.75	135.08	138.70	138.70	113.74	105.40	101.40	121.30	-0.3	135.08	138.70	138.70
Europe Ex. Japan (1739)	156.46	+0.3	118.98	106.10	116.47	144.20	+0.1	3.44	157.93	132.32	119.46	116.94	140.43	150.00	156.46	156.46	118.97	106.11	116.48	144.20	+0.1	150.00	156.46	156.46
The World Index (2212)	140.46	+0.3	131.82	106.50	103.23	121.83	+0.4	2.81	140.85	132.12	106.54	104.29	122.08	153.70	140.46	140.46	131.81	106.51	103.24	121.83	+0.4	153.70	140.46	140.46